

<p>Present: Rob McDonald (Chair), Cecilia Tarrant, Professor Dawn Freshwater, Julia Pahina, Gemma Skipper, Professor Julia Tolmie, and Sunisha Dugar</p> <p>In Attendance: Mark Gregory, Tim Bluett, Helen Cattanach, Patricia Yap and Ruwani Dharmawardana</p>		
<p>1. Apologies</p>	<p>Cathy Quinn was not in attendance at this meeting.</p>	
<p>2. Disclosures of Interest</p>	<p>The attention of Members was drawn to the Conflicts of Interest Policy and the need to disclose any interest in an item on the agenda of the meeting as set out in Schedule 11, Clause 8 of the Education and Training Act 2020.</p> <p>No further disclosures were made.</p>	
<p>3. Minutes of Finance Committee of 19.11.2025</p>	<p>Item No 3.1: Minutes, Part A 19.11.2025</p> <p>Item No 3.2: Matters Arising from the Minutes, Part A, not elsewhere on the agenda.</p> <p>No matters were discussed that needed further attention, as part of the follow-up from the previous meeting.</p>	<p>RESOLVED (Chair Julia Pahina) that the Minutes, Part A, of the Finance Committee held on 19.11.2025 be taken as read and confirmed.</p>
<p>4. Other Matters for Decision or Noting</p>	<p>Item No 4.1: Committee Terms of Reference</p>	<p>RESOLVED (Chair Professor Freshwater) that</p> <p>i) The report be received and noted.</p> <p>FURTHER RESOLVED (Chair Professor Freshwater) that the Finance Committee recommends to the Council that:</p> <p>i) The amended Committee Terms of Reference be adopted.</p>
	<p>Item No 4.2: Financial Performance</p>	

	2023	2024	2025	2025	2025
	Actual	Actual	Actual	Budget	var
EFTS	35,337	36,603	39,184	37,025	2,159
Teaching \$m					
TEC	375.2	424.0	440.8	430.6	10.2
Fees	411.8	432.2	501.0	471.5	29.6
PBRF & other	122.3	131.7	146.8	128.8	18.0
	909.3	988.0	1,088.7	1,030.9	57.8
Expenditure	418.0	452.2	477.7	464.1	(13.6)
Contribution	491.3	535.8	611.1	566.9	44.2
<i>Contribution %</i>	54.0%	54.2%	56.1%	55.0%	1.1%
Research Revenue	290.6	288.2	251.1	286.8	(35.7)
Contribution	40.3	34.6	27.8	32.4	(4.6)
Support and other					
Revenue	197.9	208.2	212.2	194.8	17.4
Expenditure	717.8	756.0	813.7	775.8	(38.0)
Contribution	(519.9)	(547.8)	(601.5)	(580.9)	(20.6)
OPERATING SURPLUS	11.7	22.6	37.3	18.3	19.0
TOTAL REVENUE	1,397.8	1,484.3	1,552.1	1,512.6	39.5
<i>% revenue</i>	0.8%	1.5%	2.4%	1.2%	
SBITDA	166.0	184.1	246.1	200.7	45.4
<i>SBITDA %</i>	11.9%	12.4%	15.9%	13.3%	2.6%
Capital expenditure	253.6	216.0	167.3	259.6	92.3
<i>Capex % Operating Rev</i>	18.1%	14.6%	10.8%	10.8%	0.0%
Net cash movement	26.7	(9.2)	105.8	163.3	(57.4)
Cash (Debt)	146.2	138.6	246.0	260.7	(14.6)

OPERATING SURPLUS

The 2025 surplus was \$37.3m (2.4%), representing an improvement over the 2024 result of \$14.8m.

REVENUE GROWTH

Strong enrolment growth drove significant increases in teaching revenue, specifically a \$23.4m rise in domestic fees and a \$45.4m increase in international fee revenue over 2024.

INTERNATIONAL STUDENTS

International student numbers grew by 15.3%, with the Science and Business & Economics faculties providing the most significant contributions.

TEC FUNDING

TEC funding increased by 4% (\$16.8m), compared to a 4.3% rise in domestic enrolments and fell \$11m short of the enrolment-based full funding total due to funding caps.

TEACHING MARGINS

Teaching margins have risen as academic recruitment has lagged behind enrolment growth, leading to increased vacancy levels in the short term.

INFRASTRUCTURE COSTS

A major \$34.7m increase in building depreciation following 2024 asset revaluations has materially suppressed the overall surplus. Digital Services faced a \$5.7m rise in service costs, largely driven by SaaS operating costs for platforms like HONO (HR and Payroll).

RESEARCH PRESSURES

Research income is declining due to the conclusion of high-value COVID-related projects, National Science Challenges (NSCs), and the withdrawal of specific U.S. federal funding.

STUDENT EXPERIENCE AND SUPPORT COSTS

The opening of the HIWA recreational and wellbeing facility and increased scholarship expenditure contributed to \$22.5m (up 14.8%) net cost increase in student-facing activities.

PROJECT COSTS

Overall project costs fell, with property project costs down \$5.8m and digital project costs down \$6.3m as major initiatives like HONO began to wind down.

UNISERVICES

A number of UniServices business units were transferred into faculties to strengthen commercial focus and lower support costs by leveraging University infrastructure. UniServices now focuses specifically on securing funded research and commercialising innovations.

<p>5. Leave of Absence</p>	<p>The Chair noted the apology received from Professor Julia Tolmie for the 18 May 2026 meeting and advised members to inform the Committee Secretary in advance if they are unable to attend.</p>	
<p>6. Public Exclusions</p>	<p>The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:</p> <p>General subject of each matter to be considered:</p> <p>Item No 7.1: Finance Committee Meeting 19 November 2025, Minutes Part B</p> <p>Item No 7.2: Matters Arising from the Minutes, Part B, not elsewhere on the agenda.</p> <p>Item No 8.0: Treasury Management, Compliance and Cash Flow Report</p> <p>Item No 9.0: Treasury Policy Review Memo</p> <p>Item No 9.1: Treasury Policy (Updated Version for Review)</p> <p>Item No 10.0: Financial Performance 2025</p> <p>Reason for passing this resolution in relation to each matter: The protection of the interests mentioned below.</p> <p>Grounds under section 48(1) for the passing of this resolution: Those in Section 9 of the Official Information Act 1982 namely:</p> <ul style="list-style-type: none"> i) To protect the privacy of the persons referred to in the recommendations and to maintain the confidentiality of those recommendations; and ii) To enable the University to carry on without prejudice or disadvantage negotiations; and iii) To prevent the disclosure or use of Official Information for improper gain or advantage. 	<p>RESOLVED (Chair Cecilia Tarrant) that the public be excluded from Part B of this meeting AND THAT Mr Gregory, Mr Bluett, Ms Cattnach, Ms Yap, and Ms Dharmawardana be permitted to remain for this part of the meeting, after the public be excluded, because of their knowledge of the matters to be discussed.</p> <p>This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because they relate to aspects of the administration of the University of Auckland for which those persons are responsible.</p>

The meeting moved into a Public Excluded session at 08.05 am.

The meeting closed at 9.20 am.

Approved as a true and correct record.

Rob McDonald, Chair

Date: