

<p><b>Council Agenda Part A (Open Agenda)</b>  <b>16.03.2020</b>  <b>Council Room – Level 2 ClockTower, Princes Street 22, Auckland</b>  <b>4:00pm</b></p>		 <p>THE UNIVERSITY OF  <b>AUCKLAND</b>  <small>Te Whare Wānanga o Tāmaki Makaurau</small>          NEW ZEALAND</p>	<p>Page          #</p>
<p><b>1. APOLOGIES</b></p>	<p><b>The Chancellor moves</b> that the apologies, be <b>noted</b>.</p>		
<p><b>2. FAREWELL</b></p>	<p>The Chancellor <b>farewells</b>:</p> <ul style="list-style-type: none"> <li>• Sir Ralph Norris</li> <li>• Mr Andrew Ferrier</li> </ul>		
<p><b>3. WELCOME</b></p>	<p>The Chancellor <b>welcomes</b>:</p> <ul style="list-style-type: none"> <li>• Professor Dawn Freshwater, Vice-Chancellor, as ex officio member;</li> <li>• Professor Jennifer Curtin as the elected academic staff representative;</li> <li>• Mr John Paitai, as the Māori representative;</li> <li>• Ms Cathy Quinn, as Ministerial appointee; and</li> <li>• Dr Rajen Prasad, as Ministerial appointee.</li> </ul>		
<p><b>4. DISCLOSURES OF INTEREST BY MEMBERS</b></p>	<p>The attention of Members is drawn to the Conflicts of Interest Policy and the need to disclose any interest in an item on the Agenda of the meeting as set out in s175 of the Education Act 1989.</p>	<p><b>The Chancellor moves</b> that the disclosures, if any, be noted and the action taken be <b>endorsed</b>.</p>	
<p><b>5. HONOURS/AWARDS-NEW YEAR HONOURS</b></p>	<p><b>5.1 THE NEW ZEALAND ORDER OF MERIT</b></p> <p><b>Companions</b></p> <p>Mr John Barnett for services to Film and Television              Dr Richard Bedford for services to Governance              Mr Tony Carter for services to Business and Governance              Lady Gillian Deane for services to Philanthropy for rare disorders, Arts and Youth              Professor Frances Hughes for services to Mental Health and Nursing              Dr Donald Maccormick for services to Health, particularly Surgery              Mr John McKinnon for services to NZ-China relations              Mr Roger Moses for services to Education              Dr Dianne Webster for services to Health, particularly Paediatrics</p> <p><b>Officers</b></p> <p>Mr Murray Cammick for services to the Music Industry</p>		<p><b>The Chancellor moves</b> that Council <b>note</b> the Honours conferred on those persons with links to the University and that the Chancellor and Vice-Chancellor have already sent congratulatory letters to the persons involved.</p>

	<p>Associate Professor Ineke Crezee for services to Interpreter and Translator Education                  Mrs Sue Kedgley for services to Women and Governance                  Dr George Mason for services to Conservation, Philanthropy and Community                  Mr Robert Narev for services to Community and Education                  Mrs Lyndy Sainsbury for services to Philanthropy and Community                  Professor Warwick Silvester for services to Science and Conservation                  Mr Gary Wilson for services to Māori and Pacific Journalism and Broadcasting</p> <p><b>Members</b>                  Dr Anne Bardsley for services to Science and the State                  Mrs Gillian Bibby for services to Music Education                  Ms Susan Boland for services to Music and Seniors                  Miss Lauren Boyle for services to Swimming                  Dr David Codyre for services to Mental Health                  Dr Aroha Harris for services to Māori and Historical research                  Ms Penny Hulse for services to local Government                  Reverend Helen Jacobi for services to the Anglican Church and Community                  Mrs Jennifer Janif for services to Refugee and Migrant Communities                  Professor Ngaire Kerse for services to Seniors and Health                  Mr Graeme North for services to Architecture and Natural Building Standards                  Ms Pauline Stansfield for services to people with disabilities</p> <p><b>5.2 THE QUEEN'S SERVICE MEDAL</b></p> <p><b>Companion</b>                  Mrs Shirley Frew for services to Textile Crafts and Community                  Murray Purvis for services to Community and Tennis                  Mr Terence Wade for services to Scouting, Education and Community</p>		
<p><b>6. CONFERMENT OF DEGREES</b></p>	<p>In accordance with the provisions of the Conferment of Academic Qualifications and Academic Dress Statute 1992 the Chancellor will confer the degrees listed (as attached) by stating:  <i>By the authority vested in me by resolution of The University of Auckland Council I, SCOTT ST JOHN, Chancellor, confer the degrees stated upon those who, within their several faculties, have satisfied the requirements of this University.</i></p>		<p><b>10</b></p>
<p><b>7. AWARD OF DIPLOMAS</b></p>	<p>In accordance with the provisions of the Conferment of Academic Qualifications and Academic Dress Statute 1992 the Chancellor will award the diplomas listed (as attached) by stating:  <i>By the authority vested in me by resolution of The University of Auckland Council I, SCOTT ST JOHN, Chancellor, award the diplomas stated to those who, within their several faculties, have satisfied the requirements of this University.</i></p>		<p><b>12</b></p>

<b>8. COUNCIL MEETINGS</b>	<b>8.1 Council, Draft Minutes (Part A), 09.12.19</b>	<b>The Chancellor moves</b> that the Minutes (Part A), 09.12.19 be taken as <b>read</b> and <b>confirmed</b> .	<b>13</b>
	<b>8.2 Matters arising from the Minutes (Part A), 09.12.19 not elsewhere on the Agenda</b>  With regards to item 7: in response to the query of Ms Newsome, an update about the Auckland Online strategy had been sent to her.		
<b>9. VICE-CHANCELLOR'S REPORT</b>		<b>The Chancellor moves</b> that the Vice-Chancellor's Report be <b>noted</b> .	<b>20</b>
<b>10. REPORTS OF COUNCIL COMMITTEES</b>	<b>10.1 AUDIT AND RISK COMMITTEE</b>	<b>The Chancellor moves</b> that the Audit and Risk Committee Minutes (Part A), 06.03.2020 be <b>received</b> .	<b>59</b>
	<b>10.1.1 Minutes (Part A), 06.03.2020</b>		
	<b>10.1.2 Terms of Reference</b>	<b>The Chancellor moves</b> that the amended Audit and Risk Committee Terms of Reference be adopted.	<b>62</b>
	<b>10.2 FINANCE COMMITTEE</b>	<b>The Chancellor moves</b> that the Finance Committee Minutes (Part A), 04.03.2020 be <b>received</b> .	<b>68</b>
	<b>10.2.1 Minutes (Part A), 04.03.2020</b>		
	<b>10.3 NAMING COMMITTEE</b>	<b>The Chancellor moves</b> that Council <b>note</b> that Naming Committee has	<b>72</b>
	<b>10.3.1 Engineering Building Pouwhenua</b>		

		approved the proposal to name the Engineering Building Pouwhenua as “Te Pou Herenga Tangata”.	
<b>11. SENATE MATTERS</b>	<p><b>11.1 REPORT OF SENATE, 24.02.2020</b></p> <p>Part A 1-4: Policy and other matters requiring Council <b>approval</b>  Part B, 1: Matters for <b>noting</b> by Council  Part C, 1-2: Matters handled under Delegated Authority</p>	<b>The Chancellor moves</b> that the recommendations in Part A of the Report of Senate, 24.02.2020 be <b>adopted</b> and Parts B and C be <b>noted</b>	<b>73</b>
<b>12. CORRESPONDENCE REFERRED BY THE CHANCELLOR</b>	<p><b>12.1 CORRESPONDENCE REGARDING THE APPOINTMENT OF COUNCIL MEMBERS</b></p> <p><b>12.1.1</b> Letter from the Hon Chris Hipkins to the Chancellor regarding the re-appointment of Michael Daniell and the appointment of Cathy Quin and Rajen Prasad.</p>	<b>The Chancellor moves</b> that the correspondence regarding the appointment of Council members be <b>received</b> .	<b>79</b>
<b>13 OTHER MATTERS FOR DECISION OR NOTING</b>	<p><b>13.1 SEAL</b></p> <p>Since the Council meeting on 09.12.19 the seal has been applied to the following document in accordance with the Council resolution of 18.02.1991:</p> <ol style="list-style-type: none"> <li>1. Deed of Rent Review – 70 Symonds Street, Auckland – TGB Properties (NZ) Pte Ltd &amp; The University of Auckland.</li> </ol>	<b>The Chancellor moves</b> that the affixing of the seal to the listed document be <b>noted</b> .	
	<p><b>13.2 RESCINDMENT</b></p> <p><b>13.2.1 Student Jing Wang – ID: 462345435</b></p> <p>Memorandum, 27.02.2020 from Margaret Allen, Manager, Scholarships and Graduation regarding the rescindment of Diploma in Translation Studies</p>	<b>The Chancellor moves</b> that Council <b>rescind</b> the conferral of a Diploma in Translation Studies in 2019 to Jing Wang, so that the student can graduate in May 2020 with the Masters of Translation Studies.	<b>83</b>

	<p><b>13.3 APPLICATION OF SEAL AND QUALIFICATIONS – DELEGATED AUTHORITY</b></p> <p>Council at its meeting 19 June 2006 resolved:</p> <p>That acting pursuant to section 167 of the Education Act 1989, the Council hereby authorises the person for the time being holding Office as Registrar of The University (and thereby a member of the staff of the University) to execute on behalf of the University documents conferring a degree or awarding a diploma granted by the University or replacing such documents previously conferred or awarded by the University by:</p> <p>i) affixing the common seal of the University to each of those awards pursuant to this resolution; and</p> <p>ii) counter-signing the affixing of the seal by the application of a facsimile of his or her signature.</p> <p>In accordance with this resolution, the Seal was applied to:</p> <ul style="list-style-type: none"> <li>• <b>6300</b> degree and diploma certificates presented at the Autumn 2019 graduation ceremonies;</li> <li>• <b>3160</b> degree and diploma certificates presented at the Spring 2019 graduation ceremonies;</li> <li>• <b>912</b> degree and diploma certificates presented at the November 2019 graduation ceremonies; and</li> <li>• <b>38</b> degree and diploma certificates presented at the Tai Tokerau 2019 graduation ceremony.</li> </ul> <p>In addition, <b>170</b> degrees and diplomas certificates were conferred/awarded in absentia at Council meetings and certificates were subsequently issued.</p> <p>During the year 2019, the Registrar’s signature was also applied to:</p> <ul style="list-style-type: none"> <li>• <b>650</b> New certificates for Certificate level courses;</li> <li>• <b>109</b> replacement certificates which were issued as the originals were declared lost or damaged;</li> <li>• <b>19</b> replacement certificates which were issued to reflect graduate name changes; and</li> <li>• <b>170</b> replacement certificates made on behalf of the former Auckland College of Education.</li> </ul>	<p><b>The Chancellor moves</b> that the affixing of the common seal of the University to the above certificates consistent with Council’s delegation of 19 June 2006 be <b>noted</b>.</p>	
	<p><b>13.4 PAYMENT OF ATTENDANCE FEES TO LAY MEMBERS OF COUNCIL AND COUNCIL COMMITTEES</b></p> <p>Council at its meeting 16 April 2007, RESOLVED that:</p>	<p><b>The Chancellor moves</b> that the Attendance Fee of \$170.00 per half day be <b>increased</b> to \$175.00</p>	

	<p>1. Commencing 1 April 2007, the meeting attendance fee paid to lay members of Council and lay members of 'Approved Committees' shall be adjusted automatically on 1 April of each year by the CPI movement in preceding calendar year, unless this means the attendance fee exceeds the maximum rate fixed by the minister under section 179 of the Education Act, or Council at the time resolves otherwise; and</p> <p>2. That for the purposes of this resolution the list of 'Approved Committees' be:</p> <ul style="list-style-type: none"> <li>• Animal Ethics Committee</li> <li>• Biological Safety Committee</li> <li>• Human Participants Ethics Committee</li> <li>• Rūnanga</li> <li>• Students Appeals Committee</li> <li>• Auckland Health Research Ethics Committee</li> </ul> <p>It is appropriate to ensure that the value of the payment made to lay members is maintained and that to achieve this, the previously approved meeting attendance fee of \$170 per half day should be increased to \$175.00 being the CPI movement for the previous year rounded up to the nearest \$5 increment.</p>	<p>with effect from 01.04.2020.</p>	
<p><b>14. GENERAL BUSINESS</b></p>	<p><b>14.1 COUNCIL AND COMMITTEES WORK PLAN 2020</b></p>	<p><b>The Chancellor moves that the Council and Committees Work plan 2020 be received and noted.</b></p>	<p><b>84</b></p>
<p><b>15. LEAVE OF ABSENCE</b></p>	<p>( for the meeting of 29.04.2020)</p>		

## **PUBLIC EXCLUSIONS**

**The Chancellor moves** that the public be excluded from Part B of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered:

Item No. 1.1	Council Meeting Minutes (Part B), 09.12.2019
Item No. 2.1.1	Auckland Health Research Ethics Committee Annual report
Item No. 2.2.1	University of Auckland Biological Safety Committee Annual Report
Item No. 2.3.1	University of Auckland Human Participants Ethics Committee Annual Report
Item No. 2.4.1	Clinical Research Ethics Applications
Item No. 2.5.1	Audit and Risk Committee, Minutes (Part B), 06.03.2020
Item No. 2.5.2	Draft Annual Report 2019
Item No. 2.6.1	Finance Committee, Minutes (Part B), 04.03.2020
Item No. 2.6.2	Financial Performance 2019
Item No. 2.6.3	2020 to 2028 Capital Expenditure Plan Approval Request
Item No. 2.7.1	University Honours Committee Reports
Item No. 5.1	Council Committee Membership for 2020

Reason for passing this resolution in relation to each matter:

The protection of the interests mentioned below.

Grounds under section 48(1) for the passing of this resolution:

Those in Section 9 of the Official Information Act 1982 namely:

- i) To protect the privacy of the persons referred to in the recommendations and to maintain the confidentiality of those recommendations;
- ii) To enable the University to carry on without prejudice or disadvantage negotiations; and
- iii) To prevent the disclosure or use of Official Information for improper gain or advantage.

AND THAT Adrienne Cleland, Professors Metson and Morrow, Peter Gudsell, Pamela Moss, Todd Somerville and Wendy Verschaeren be permitted to remain for this part of the meeting, after the public has been excluded, because of their knowledge of, or need to be briefed about, the matters to be discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because they relate to aspects of the administration of The University of Auckland for which those persons are responsible.

**THE UNIVERSITY OF AUCKLAND  
COUNCIL 16 MARCH 2020**

**CONFERMENT OF DEGREES**

**DOCTOR OF PHILOSOPHY**

Mengxia Fu in Applied Linguistics

Zachariah Louis McLean in Biological Sciences

Tru Paraha in Dance Studies

*University Doctoral Scholar*

Laura Kristina Stephenson in Media, Film and Television

Qiong Wang in Applied Linguistics

**MASTER OF COMMERCE WITH FIRST CLASS HONOURS**

Hairong Chen in Operations & Supply Chain Management

**MASTER OF COMMERCE WITH SECOND CLASS HONOURS FIRST DIVISION**

Jiaming Bai in Accounting

**MASTER OF TEACHING ENGLISH TO SPEAKERS OF OTHER LANGUAGES WITH SECOND CLASS HONOURS FIRST DIVISION**

Helen Victoria Curtis

**BACHELOR OF ENGINEERING (HONOURS) WITH FIRST CLASS HONOURS**

Hyun Woo Kim in Electrical and Electronic Engineering

**BACHELOR OF ENGINEERING (HONOURS) WITH SECOND CLASS HONOURS FIRST DIVISION**

Wei Chen in Software Engineering

**BACHELOR OF ENGINEERING (HONOURS) WITH SECOND CLASS HONOURS SECOND DIVISION**

Bowen Zhu in Civil Engineering

**BACHELOR OF ARTS**

Yanan Lin

**BACHELOR OF ARTS AND BACHELOR OF LAWS (CONJOINT)**

Lucy Ray Toepfer

**BACHELOR OF COMMERCE**

Jiayu Yu

**BACHELOR OF FINE ARTS**

Charles John Koroneho

**BACHELOR OF SCIENCE**

Buket Caglar

Qihao Zhang  
Yang Zheng

**THE UNIVERSITY OF AUCKLAND  
COUNCIL 16 MARCH 2020**

**AWARD OF DIPLOMAS**

**POSTGRADUATE DIPLOMA IN HEALTH SCIENCES WITH MERIT**

Tracy McLean Jackson in Advanced Nursing

**POSTGRADUATE DIPLOMA IN TEACHING (SECONDARY FIELD-BASED)**

Sophie Grace Jones

**GRADUATE DIPLOMA IN SCIENCE**

Larissa Carolyn Luen

**GRADUATE DIPLOMA IN TEACHING ENGLISH IN SCHOOLS TO SPEAKERS OF OTHER LANGUAGES**

Alan Leonard White

<b>Council Minutes Part A</b> <b>(Open Minutes)</b> <b>9 December 2019</b>		
<b>PRESENT:</b>	Mr St John (Chair), Professor McCutcheon (Vice-Chancellor), Ms Tarrant, Sir Ralph Norris, Mr Daniell, Ms Dawson, Ms Newsome, Associate Professors Kawharu and Sims, Mrs Dunphy, and Mr Wang	
<b>IN ATTENDANCE:</b>	Professors Morrow and Metson; Mrs Cleland, Ms McNaughton, Mr Gudsell, and Mrs Verschaeren	
<b>1. APOLOGIES</b>	Mr Ferrier	<b>RESOLVED</b> that the apologies be noted.
<b>2. WELCOME</b>	The Chancellor <b>welcomed</b> Mr Junyi (Johnny) Wang to his first meeting as member of Council.	
<b>3. DISCLOSURES OF INTEREST BY MEMBERS</b>	The attention of Members was drawn to the Conflicts of Interest Policy and the need to disclose any interest in an item on the Agenda of the meeting as set out in s175 of the Education Act 1989.	No further disclosures were made.
<b>4. CONFERMENT OF DEGREES</b>	With the authority of Council, the Chancellor <b>conferred</b> the degrees as per the schedule provided to the meeting.	
<b>5. AWARD OF DIPLOMAS</b>	With the authority of Council, the Chancellor <b>awarded</b> the diplomas as per the schedule provided to the meeting.	
<b>6. COUNCIL MEETINGS</b>	6.1 <b>Council, Draft Minutes (Part A), 21.10.19</b>	<b>RESOLVED</b> (Chancellor/Associate Professor Sims): that the Minutes (Part A) of the Council meeting held on 21.10.19 be taken as <b>read</b> and <b>confirmed</b> .

	<p>6.2 <b>Matters arising from the Minutes (Part A), 21.10.19</b> not elsewhere on the Agenda.</p> <p>6.2.1 <b>Memorandum, 07.11.19 from the Vice-Chancellor regarding matters arising from the meeting of 21.10.19</b></p> <p>6.2.2 <b>With regards to item 07.3.2 Domestic Student Fees 2020 and International Student Fees 2021:</b>There was an error in Appendix D of item – Fees schedule A – All Students - Corrected version with track changes was attached</p>	<p><b>RESOLVED</b> (Chancellor/ Associate Professor Sims): that the matters arising from the Minutes (part A), 21.10.19 be <b>noted</b>.</p>
<p><b>7. VICE-CHANCELLOR'S REPORT</b></p>	<p>The Vice-Chancellor presented this item. He drew Council's attention to the following:</p> <p><b>With regards to point 2.20:</b> the new Research and Study Leave (RSL) Policy would not only give academic staff more flexibility around the use of RSL, but it would make RSL also more strategic from the University point of view. It would allow this kind of investment to be more beneficial for the staff members' careers as well as for their Faculty and School/Department. The new Policy had been very well received.</p> <p><b>With regards to student applications:</b> the number of postgraduate and international applications was still growing, while the New Zealand school leaver applications were lower due to demographic trends. However, the offers of acceptance for the latter were higher than last year. At this point it was not possible to predict how many of these offers would be accepted by February.</p> <p><b>With regards to point 5.6:</b> the blessing of the new Engineering building took place on Friday 06.12.19. The Faculty had commissioned a Haka for the Faculty and this was performed that day. A tour of the new building would be organised for Council in 2020.</p> <p>In response to a question from Ms Newsome, the Vice-Chancellor said that the Deputy Vice-Chancellor (Operations) and Registrar would ask the Director of Auckland Online to send her an updated regarding the strategy for Auckland Online.</p> <p>Council asked for correction of a grammatical error in point 3.7, to read: "...had over 1000 in enrolments....6073 enrolled <b>in</b> classes..."</p>	<p><b>RESOLVED</b> (Chancellor/Associate Professor Kawharu): that the Vice-Chancellor's Report be <b>noted</b>.</p>
<p><b>8. REPORTS OF COUNCIL COMMITTEES</b></p>	<p>8.1 <b>AUDIT AND RISK COMMITTEE</b></p> <p>8.1.1 Minutes (Part A), 22.11.19</p>	<p><b>RESOLVED</b> (Chancellor/Ms Dawson): that the Audit and Risk Committee Minutes (Part A), 22.11.19 be <b>received</b>.</p>

8.1

	<p>8.2 <b>FINANCE COMMITTEE</b></p> <p>8.2.1 <b>Minutes (Part A), 27.11.19</b></p> <p>8.2.2 <b>Planning and Budget Report 2020</b></p> <p>The Planning and Budget report 2020 had a similar form and detail as in previous years. The overarching themes of the document were:</p> <ul style="list-style-type: none"> <li>• A relatively flat situation with regards to domestic student numbers caused by demographics in New Zealand. Other universities in New Zealand offered school leavers a considerable number of small scholarships which could be seen as price discounts.</li> <li>• The Government kept Student Achievement Component (SAC) funding and student fees limited while the costs to the Universities were considerably higher.</li> </ul> <p>Both factors put the University under financial pressure. The international student numbers had continued to grow, but at a slowing rate. However, while this growth had been compensating for the drop in domestic revenue, it was also changing the nature of the University. The international students were becoming more prominent at the University and this was also the first year that an international student became a member of Council.</p> <p>There had also been a modest growth in research funding at the University again within a very competitive environment.</p> <p>The University was still able to meet the key Government requirements in terms of financial performance, however, this was becoming increasingly more difficult. If the University had been allowed to increase its revenue more over the last decade, it would currently have hundreds more staff members. At least half of these staff members would have been academic staff members and we the University would have had a more favourable student:staff ratio. This would have had a positive impact on rankings and quality in general.</p> <p>.</p> <p>The Pro Chancellor, Ms Tarrant noted that there were some typographical errors in the document and she would advise the Chief Financial Officer of this.</p>	<p><b>RESOLVED</b> (Chancellor/Mr Daniell): that the Finance Committee Minutes (Part A), 27.11.19 be <b>received</b> and the Planning and Budget Report 2020 be <b>received</b> and <b>approved</b>.</p>
	<p>8.3 <b>EQUITY LEADERSHIP COMMITTEE</b></p> <p>8.3.1 Equity Leadership Committee end-of-year Report to Council</p>	<p><b>RESOLVED</b> (Chancellor/Mrs Dunphy): that Council <b>receive and note</b> the</p>

	<p>This item was presented by the Pro Vice-Chancellor (Equity), Ms McNaughton. She commented that 2019 had been an interesting year for equity at the University especially with regards to discrimination and harassment. Engagement with equity in the Faculties and Large Scare Research Institutes had been much stronger than ever before. This provided stronger pathways for students who experienced discrimination and/or harassment. She also noted the importance of the work that was currently underway to balance free speech, academic freedom, human rights and safety and wellbeing. She was pleased to see the engagement of academic staff through the Hot Topics Committee of Senate.</p>	<p>Equity Leadership Committee end-of year-Report to Council.</p>
<p><b>9. SENATE MATTERS</b></p>	<p><b>9.1 REPORT OF SENATE, 25.11.19</b></p> <p>Part Ai, 1 - 3: Reviews to be <b>received</b> by Council                  Part Aii, 4 - 7: Policy and other matters requiring Council <b>approval</b>                  Part B, 1: Matters for <b>noting</b> by Council                  Part C, 1-2: Matters handled under Delegated Authority</p>	<p><b>RESOLVED</b> (Chancellor/Vice-Chancellor): that the recommendations in Part A of the Report of Senate, 25.11.19 be <b>adopted</b> and Parts B and C be <b>noted</b></p>
<p><b>10. CORRESPONDENCE REFERRED BY THE CHANCELLOR</b></p>	<p>No items received.</p>	
<p><b>11. OTHER MATTERS FOR DECISION OR NOTING</b></p>	<p><b>11.1 SEAL</b></p> <p>Since the Council meeting on 21.10.19 the seal has been applied to the following documents in accordance with the Council resolution of 18.02.1991:</p> <ol style="list-style-type: none"> <li>1. Deed of Transfer – The Nurture Foundation for Reproductive Research &amp; The University of Auckland School of Medicine Foundation &amp; The University of Auckland.</li> <li>2. Deed of Amendment of Gift Agreement – Thanksgiving Foundation Ltd &amp; The University of Auckland Foundation &amp; The University of Auckland.</li> </ol>	<p><b>RESOLVED</b> (Chancellor/Vice-Chancellor): that the affixing of the seal to the listed document be <b>noted</b>.</p>
	<p><b>11.2 CODE OF CONDUCT</b></p> <p>11.2.1 Memorandum, 27.11.19 from the Vice-Chancellor regarding the Code of Conduct                  11.2.2 Code of Conduct as recommended to the Vice-Chancellor</p>	<p><b>RESOLVED</b> (Chancellor/Ms Dunphy): that the Memorandum, 27.11.19 from the Vice-Chancellor be <b>received</b> and that Council <b>approve</b> the Code of Conduct.</p>

8.1

	<p>The Vice-Chancellor presented this item. He drew Council’s attention to the fact that this was a Code and not a Policy; it was therefore not enforceable and no disciplinary actions could be undertaken for breaching it.</p> <p>Council asked the Vice-Chancellor to include the Protected Disclosures Policy and Procedures under referenced Policies and Procedures in the Code of Conduct.</p>	
<p><b>12 ELECTIONS - APPOINTMENTS</b></p>	<p><b>12.1 ELECTIONS OF STAFF REPRESENTATIVES ON COUNCIL</b></p> <p>12.1.1 Returning Officer’s Report, 22.11.19 to Council</p> <p>The Chancellor congratulated Ms Dunphy on her re-election to Council.</p>	<p><b>RESOLVED: Chancellor/Vice-Chancellor)</b> That the Returning Officer’s Report, 22.11.19 be <b>received</b> and that Council appoint to Council for a four year term from 01 January 2020 to 31 December 2023:</p> <ul style="list-style-type: none"> <li>i) Professor Jennifer Curtin to fill the position for a permanent member of the academic staff elected by the permanent members of that staff; and</li> <li>ii) Catherine Dunphy, to fill the position for a permanent member of the professional staff elected by the permanent members of that staff.</li> </ul>
<p><b>13. FAREWELL</b></p>	<p>This was the last Council meeting for the following members:</p> <ul style="list-style-type: none"> <li>• Professor Stuart McCutcheon who was retiring after being Vice-Chancellor of the University of Auckland for 15 years;</li> <li>• Associate Professor Sims; and</li> <li>• Associate Professor Kawharu.</li> </ul> <p>The Chancellor commented that the terms of office of Mr Daniell, Mr Ferrier and Sir Ralph Norris, who were Ministerial appointees, would end on 31.12.19. They would however remain members of Council until the Minister had made new appointments.</p>	<p><b>RESOLVED</b> (Chancellor/Ms Tarrant): that Council thank the Vice-Chancellor, Professor Stuart McCutcheon, and Associate Professors Kawharu and Sims for their contribution to the work of Council.</p>
<p><b>13 GENERAL BUSINESS</b></p>	<p>None</p>	

<b>14. LEAVE OF ABSENCE</b>	( for the meeting of 16.03.20) None requested
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**PUBLIC EXCLUSIONS**

**RESOLVED** (Chancellor/Vice-Chancellor): that the public be excluded from Part B of this meeting.

The general subject of each matter to be considered while the public was excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter considered:

Item No. 1.1	Council Meeting Minutes (Part B), 21.10.19
Item No. 1.2.1	Memorandum from the Vice-Chancellor
Item No. 2.1.1	Animal Ethics Committee Membership Report, 22.11.19
Item No. 2.2.1	University of Auckland Biological Safety Committee Membership Report, 22.11.19
Item No. 2.3.1	University of Auckland Human participants Ethics Committee Membership Report, 22.11.19
Item No. 2.4.1	Audit and Risk Committee, Minutes (PartB), 22.11.19
Item No. 2.5.1	Finance Committee, Minutes (Part B), 27.11.19
Item No. 2.6.1	University Honours Committee Reports
Item No. 2.7.1	Naming Committee Reports
Item No. 4.1	Student appeal to council against decision of vice-chancellor not to exercise special powers under regulation 59 of the enrolment and programme regulations
Item No. 5.1	Council Committee Membership for 2020
Item No. 6.1	Expressions of Interest sought for the position of one Māori person on Council
Item No. 7.	Chair of UniServices Ltd
Item No. 8.	Review of the Vice-Chancellor's Performance in 2019

Reason for passing this resolution in relation to each matter:

The protection of the interests mentioned below.

Grounds under section 48(1) for the passing of this resolution:

Those in Section 9 of the Official Information Act 1982 namely:

- i) To protect the privacy of the persons referred to in the recommendations and to maintain the confidentiality of those recommendations;
- ii) To enable the University to carry on without prejudice or disadvantage negotiations; and
- iii) To prevent the disclosure or use of Official Information for improper gain or advantage.

AND THAT Adrienne Cleland, Professors Metson and Morrow, Peter Gudsell, Todd Somerville Wendy Verschaeren be permitted to remain for this part of the meeting, after the public had been excluded, because of their knowledge of, or need to be briefed about, the matters to be discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, was relevant to those matters because they relate to aspects of the administration of The University of Auckland for which those persons were responsible.

**The meeting closed at 6.10 p.m.**

**The meeting went into Public Excluded session at 5.50 p.m.**

**Approved as a true and correct record.**

**Scott St John, Chancellor**

**Date**

## VICE-CHANCELLOR'S REPORT TO COUNCIL 16 March 2020

### 1. HEALTH AND SAFETY

Indicators		Last Year	Current Year			
			To Date (1 February)		End of Year	
		Actual	Target	Actual	Target	Forecast
87	Rates of accidents and injuries	492	35	7	≤ 650	≤ 650

Comment:

There have been no 'notifiable events' since the last report, or in 2020 to date.

An update on developments follows:

#### Current HSW Issues

The University Health, Safety and Wellbeing Committee met on Tuesday 11 February. The Vice-Chancellor and the AD Health, Safety and Wellbeing – as Strategic Response Team Leader and Incident Controller respectively – took the opportunity to brief the Committee members on the work to date to protect the University from the effects of the Global Emergency on coronavirus.

#### Incident Data

The remaining information provides detailed health and safety lag indicator statistics for the University during the period 01 January– 31 January 2020. The incident data, including accidents, are presented at University level and broken down by Faculty or Service Division level, where appropriate. Additional Faculty and Division information has been provided in Tables 6 and 7.

**Table 1: 'Notifiable Event' Occurrences by Month**

*\*Usage is based on approximate employee headcount of 5,250 employees and 41,866 students. Serious Harm is a 'notifiable event' reported to WorkSafe New Zealand. Figures have been adjusted to reflect the date of incident occurrence not the date notified, as per previous reports.*

Notifiable Event	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Employee	0												0
Student	0												0
Contractor	0												0
Third Party	0												0
<b>Total</b>	<b>0</b>												<b>0</b>

\*Data added in retrospect.

0 Notifiable events for period January 2020.

**Table 2: Injuries by Month**

*An Injury is defined as when "an accident has given rise to injury or ill health."*

Injury	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Student	3												3
Employee	6												6
Contractor	0												0
Third Party	1												1
<b>Total</b>	<b>10</b>												<b>10</b>

**Table 3: Incidents by Month**

*An Incident is defined as "any unplanned event having a potential for injury, ill health or damage to plant, property, equipment or the environment. This may also be termed a 'near-miss' or 'close call'."*

Incident	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Student	0												0
Employee	4												4
Contractor	1												1
Third Party	0												0
<b>Total</b>	<b>5</b>												<b>5</b>

**Table 4: Treatment Required by Month**

*Table shows treatment only for employees.*

Treatment	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
No Treatment	2												2
First Aid	3												3
Medical Treatments	1												1
Hospital	0												0
<b>Total</b>	<b>6</b>												<b>6</b>

**Table 5: Lost Time Injuries by Month**

*Table shows LTI only for employees.*

Lost Time Injury	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Number of LTIs	0												0
Total Days Off	0												0

**Table 6:  
Faculty/Service Division Breakdown Employee**

<b>Employee</b>	<b>Notifiable Event</b>	<b>Injury*</b>	<b>Incident</b>	<b>Total</b>
Academic Services	0	0	0	<b>0</b>
Bioengineering Institute	0	0	0	<b>0</b>
Campus Life	0	1	0	<b>1</b>
Chief Digital Officers Office	0	0	0	<b>0</b>
Communications & Marketing	0	0	0	<b>0</b>
Equity	0	0	0	<b>0</b>
Faculty of Arts	0	0	0	<b>0</b>
Faculty of Business & Economics	0	0	0	<b>0</b>
Faculty of Creative Arts & Industries	0	0	0	<b>0</b>
Faculty of Education & Social Work	0	0	0	<b>0</b>
Faculty of Engineering	0	0	2	<b>2</b>
Faculty of Law	0	0	0	<b>0</b>
Faculty of Medical & Health Sciences	0	1	2	<b>3</b>
Faculty of Science	0	2	0	<b>2</b>
Finance	0	0	0	<b>0</b>
Human Resources	0	1	0	<b>1</b>
Information Technology Services	0	0	0	<b>0</b>
Libraries & Learning Services	0	0	0	0
Liggins Institute	0	0	0	0
Māori	0	0	0	0
Org Performance & Improvement	0	0	0	0
Planning & Information	0	0	0	0
Property Services	0	1	0	<b>1</b>
Research Programmes	0	0	0	0
School of Graduate Studies	0	0	0	0
Strategic Engagement	0	0	0	0
Tāmaki	0	0	0	0
UniServices	0	0	0	0
University Management	0	0	0	0
<b>Total</b>	<b>0</b>	<b>6</b>	<b>4</b>	<b>10</b>

\* Notifiable event is included in the Injury Total.

<b>Employee</b>	<b>Notifiable Event</b>	<b>Injury*</b>	<b>Incident</b>	<b>Total</b>
Academic Services	0	0	0	<b>0</b>
Bioengineering Institute	0	0	0	<b>0</b>
Campus Life	0	0	0	<b>0</b>
Chief Digital Officers Office	0	0	0	<b>0</b>
Communications & Marketing	0	0	0	<b>0</b>
Equity	0	0	0	<b>0</b>
Faculty of Arts	0	0	0	<b>0</b>
Faculty of Business & Economics	0	0	0	<b>0</b>
Faculty of Creative Arts & Industries	0	0	0	<b>0</b>
Faculty of Education & Social Work	0	0	0	<b>0</b>
Faculty of Engineering	0	0	0	<b>0</b>
Faculty of Law	0	0	0	<b>0</b>
Faculty of Medical & Health Sciences	0	2	0	<b>2</b>
Faculty of Science	0	1	0	<b>1</b>
Finance	0	0	0	<b>0</b>
Human Resources	0	0	0	<b>0</b>
Information Technology Services	0	0	0	<b>0</b>
Libraries & Learning Services	0	0	0	<b>0</b>
Liggins Institute	0	0	0	<b>0</b>
Māori	0	0	0	<b>0</b>
Org Performance & Improvement	0	0	0	<b>0</b>
Planning & Information	0	0	0	<b>0</b>
Property Services	0	0	0	<b>0</b>
Research Programmes	0	0	0	<b>0</b>
School of Graduate Studies	0	0	0	<b>0</b>
Strategic Engagement	0	0	0	<b>0</b>
Tāmaki	0	0	0	<b>0</b>
UniServices	0	0	0	<b>0</b>
University Management	0	0	0	<b>0</b>
<b>Total</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>3</b>

\* 'Notifiable Event' is included in the Injury Total

**Table 7:  
Faculty/Service Division Breakdown Student**

<b>Number of Incidents Reported</b>	<b>2019</b>	<b>2020</b>	<b>Trend</b>
Illness	2	0	↓ by 2
Incident/Near miss (Non Injury)	1	5	↑ by 4
Injury	32	8	↓ by 24
<b>Total</b>	<b>35</b>	<b>13</b>	<b>↓ by 22</b>

## 2. ACCOMPLISHED AND WELL-SUPPORTED STAFF

2.1 Aimee Macaskill, Manager of the University's Early Childhood Education Centres, won a 2019 ASG National Excellence in Teaching Award. She was one of six winners across New Zealand, each of whom received a grant of \$5,000 for professional development

2.2 This year we are starting Semester One with the additional challenges posed by coronavirus (COVID-19). While we remain optimistic about the situation, and the low risk posed by the virus to the University, we are also aware there will be challenges for staff as our campuses become busy with students again. We have prepared a 'Guide for Staff' to help staff navigate through the coming weeks, with guidance on what to do in different situations. It also reminds us of our responsibilities as staff of the University of Auckland to provide a safe, inclusive, equitable and respectful environment for everyone, at a time when we need to stand together as a community.

2.3 'Tupu', the new Performance and Development framework for professional staff will be rolled out from March 2020. The new name, 'Tupu' (to grow, develop or prosper) reflects the framework's intention to support growth and development for University professional staff. In 2019 we completed a detailed review of the EVOLVE framework, which involved extensive consultation with more than 700 people from across the University. This has given us a very good understanding of what changes and improvements staff would like to see. I want to acknowledge the hard work that has gone into this review and thank the many members of staff across the University who contributed with advice and ideas.

2.4 I am pleased to confirm that the Professional and Academic Collective Bargaining teams have concluded their negotiations, with three-year terms confirmed for both collective agreements. This is a fantastic outcome as it brings certainty and stability to all staff and managers for the next few years. The TEU and PSA have accepted the offer of a 2% general revision from 1 February 2020, with a further minimum of 2% from 1 February 2021 and 2% from 1 February 2022. This is the same offer that was made to Professional Staff on individual employment agreements in December 2019. Some of the other key outcomes of the bargaining include:

- The University has introduced a modern, transparent and fiscally sustainable job evaluation and remuneration framework which will ensure that professional staff are paid fairly and support career development. Some changes have been made to the transition arrangements, including an agreement that a lump sum payment equivalent to the general revision for staff whose remuneration is considered over the market will be paid not only in 2020 but also in 2021 and 2022
- The academic collective research and study leave clause has been aligned with the new Research and Study Leave policy;
- A number of other substantive changes have been made which are summarised in the outcomes briefing note dated 25 February 2020 which can be accessed [here](#).

2.5 I am also pleased to confirm that the Securities and Gardeners collective agreement negotiation has now been ratified, with a three-year term and a minimum 2% general revision for each of the next three years.

2.6 The goals of the Academic Leadership Framework project are:

- Clarity and consistency of academic leadership roles, recognition and support
- Delegation framework that supports timely student-centric decisions
- Delegation framework that values academic time and supports effective decision-making.

VCDD has endorsed the generic role descriptions and guidelines for faculty and LSRI leadership roles of Deputy Dean/Directors and four core Associate Dean/Director roles. The guidelines cover a set of principles, the support package, workload support and the reporting lines, selection and appraisal. Faculty/LSRI-specific transition plans have been developed, except for one faculty.

Programme Director discovery work is now complete, with agreement reached on the key accountabilities for the roles. Discovery work for course level roles is also now complete and role descriptions have been developed. A change impact assessment has been undertaken and this will be followed by communications and handover for faculty implementation.

The Delegation Framework principles, structures, and maintenance process were approved by the Education Committee and the Senate in 2019. A deep process dive has been completed to align processes with the appropriate academic delegations. A memo went to Senate in February 2020 to gain further support for the Delegations Framework, endorse the ability to sub-delegate certain powers and provide clarity of which roles are covered by the term "Senate and its representatives" within the University's statutes and regulations. Following endorsement by Senate, the DVC (Academic) will publish a Delegations Schedule assigning delegations from the University's statutes and regulations in line with the role descriptions for academic leadership roles.

2.7 The Business Process Automation (BPA) Project is standardising, improving and automating high-volume processes to improve service quality and speed and to reduce work effort. After the initial benefits release, more processes have been identified for automation including in the Staff Service Centre, the Student Support Centres, Research Operations Centre and Finance.

With a specific focus on finance processes, the automation team is working closely with the Finance Operations (FinOps) leadership team to identify and automate transactional processes across support centres. The automation feasibility assessments for these finance processes are currently underway with the aim of finalising a Financial Operations automation roadmap in March for approval.

The proof of concept with the Risk Office on Unusual Transaction Analysis (UTA) was successful, with the majority of current tests built, and new capability to validate data against the Companies Office APIs prototyped. With collaboration of the Risk and Compliance teams, we are progressing to automating 100% of the current checks within a framework that will enable more flexibility around scheduling and extensibility.

Following a successful chatbot proof of concept last year, and with the support of the Faculty of Engineering, we have begun an alpha build of a chatbot as we work towards a pilot to reduce administration load on Group Services Administrators. End users of this pilot will be Academics in Engineering, and due to commonality in University processes and policy, we see this as ultimately scalable across other Academic and Staff contexts.

The Business Transformation Office, and in particular the Business Process Automation Team, was acknowledged as the winner at the 2020 Global Operational Excellence Awards at the OPEX World Summit in Orlando USA, for Best Digital Transformation Project.

2.8 The Job Evaluation and Remuneration project is delivering a new job classification system for professional staff positions. The objective is to equip the University with a modern, robust, fair and transparent remuneration and reward framework for professional staff. The project is in its final stages, having implemented the new evaluation and remuneration framework for most of the professional staff. The strategic driver for the investment was that the University did not have a market-linked pay structure from which to accurately price professional staff positions.

2.9 Family Violence Policy – now Family and Relationship Violence and Abuse Policy: In 2015 the University of Auckland was the first tertiary organisation in New Zealand to introduce a Family Violence Policy and Guidelines for staff and students. The Policy provides various support including leave, counselling and study support for people experiencing, witnessing or being perpetrators of family and relationship violence. In 2018, legislation was passed providing employees affected by family violence with the right to take at least 10 days of paid domestic violence leave. These requirements were specified within the Policy in April 2019 when the law came into effect.

Following wide consultation and support from stakeholders, additional changes to provide greater clarity have been approved, including the change of title from "Family Violence" to "Family and Relationship Violence and Abuse Policy", to reflect a wider understanding and usage of the terms, particularly amongst students.

The Equity Office is involved in staff training on this topic and, in March 2020, made one of its regular presentations to Resident Advisors.

2.10 Merit Relative to Opportunity Policy - now Achievement Relative to Opportunity Policy: This Policy aims to give staff positive acknowledgement of what has been achieved given the opportunities available - in contrast to a "special consideration" approach that highlights the negative impact of personal circumstances on performance or expects lesser standards of performance.

The Policy has been renamed "Achievement Relative to Opportunity Policy", as it is more accurate and consistent with Group of 8 benchmarking. There is a greater emphasis on the effect of personal circumstances and more information has been provided on confidentiality and the process for disclosing personal circumstances.

There are also more case studies provided to assist committees with their deliberations. The Equity Office will be providing presentations and training to a variety of audiences who currently apply the Policy.

2.11 The Information Technology function Agile teams held the first 2020 IT Programme Increment Planning (PIP). This incorporates the development and sharing of roadmaps of enhancements and maintenance of infrastructure and applications over the next five quarters. These roadmaps are updated each quarter. They make the priorities, activities and project interactions much more visible to business owners of infrastructure and applications, and help the scheduling of work and resources. This is the third quarter that teams have collectively worked together to develop and share their planned activities. The outcome of this exercise is improved alignment of activity and increased productivity.

2.12 The refurbishment of 58 Symonds Street is complete with most of the Connect & Digital Strategy teams now located there. We often overlook the impact of refurbishing old buildings (compared to opening new ones) and these renovations have considerably improved the capability of Digital Services to operate as a team.

2.13 The Connect team lead by Sean Davidson successfully migrated 3700 staff computers to the latest Windows 10 operating system. Windows 10 is the final large system change Microsoft will release and is the most flexible and secure Windows OS we have had to date. This was a large undertaking to coordinate and guide staff through a 2-3 hour operating system upgrade, understand impediments and get the work done. We now only have around 700 remaining known devices in a secure service running older Windows operating systems that we will work with faculties and Service Divisions to update as soon as possible.

**3. ABLE STUDENTS, SUCCESSFUL GRADUATES AND ALUMNI**

Indicators		Last Year	Current Year			
			To Date (1 February)		End of Year	
		Actual	Target	Actual	Target	Forecast
32&37	Total EFTS	34,521	23,740	23,223	35,491	35,491
30,31,35,36	% Research postgraduate EFTS	8.6%	8.3%	7.8%	8.7%	8.7%
29&34	% Taught postgraduate EFTS	15.9%	14.7%	14.8%	17.0%	17%

Comments on the KPIs:

The first EFTS forecast for 2020 will be finalised at the beginning of March and is not available for this report. The February forecast is normally difficult, as the first semester has only just started, and enrolments change daily. This year the uncertainty created by the Coronavirus-related travel and immigration restrictions are adding additional uncertainty. These factors combined with a decline in the 2019 domestic school leaving cohort, are making 2020 especially challenging. The number of final year secondary school students in 2019 was much lower than in 2018. That smaller cohort is expected to enrol in their first year of tertiary study in 2020 and this is driving lower intakes.

First year (1New) Domestic EFTS, are 250 EFTS lower than at the same time last year. A successful start to the Bachelor of Design has resulted in Creative Arts and Industries growing their 1New EFTS by close to 30 EFTS in line with the budget for that degree. The Faculties of Law and Medical and Health Sciences have maintained their 1New enrolments, noting that their combined budgets had been for an increase of 18 1N EFTS. However, the other faculties have had a decrease in 1New EFTS, with the largest decrease in the Faculty of Science. These faculties had budgeted for a stable 1N intake in 2020 (+20 EFTS in aggregate).

On a total level, the Domestic-funded EFTS are down by 0.5% (77 EFTS) compared to this time a year ago. Some of the under-achievement in 1N EFTS has been offset by growth in undergraduate pipeline as well as postgraduate taught programmes. International funded EFTS are up by 5.5%, but there is a high level of uncertainty with these numbers as the immigration restrictions impact on ca 2,000 students from China and a number of these students may still withdraw from their studies. International EFTS have increased at all levels, other than 1New, where we are seeing the greatest impact of immigration restrictions. International 1N has decreased by almost 8% whereas, prior to the current immigration restrictions, the University was on track to achieve its budgeted increase of 10% more 1N EFTS in 2020.

Indicators		Last Year	Current Year			
			To Date (1 February)		End of Year	
		Actual	Target	Actual	Target	Forecast
41	Doctoral theses completions	462	35	56	490	490
40	Masters theses completions (PBRF eligible)	836	106	106	820	820

Comments on the KPIs:

It is too early in the year to be able to comment on the number of completions we can expect by the end of the year.

3.1 The 2020 Distinguished Alumni Award recipients were announced in January. The winners will be celebrated at the DAA Dinner, to be held in the Alumni Pavilion in the grounds of Old Government House on Friday 20 March. Recent Queen's Honours recipients and alumni named in the University's 40 Under 40 have, for the first time, been invited to attend the annual event, along with past winners, staff, central and local government representatives and media. The winners will take part in the Bright Lights panel discussion event the evening before, to be held at St Matthew in the City. The 2020 winners are:

- **Andrew Grant ONZM**, BE 1989, MA Oxf., 1992 (Engineering), a prominent international business consultant. He is a Senior Partner at McKinsey & Company and has been a member of its global board for 12 years. The former Rhodes Scholar is a member of the Prime Minister's Business Advisory Council and serves on two University of Auckland boards. He helped establish Springboard Trust, The Education Hub and the Murray Speight scholarships at Oxford University.
- **Jeremy Salmond QSO**, FNZIA, BArch 1972, MArch 1983 (Creative Arts & Industries), an eminent heritage architect and the Founding Director of Salmond Reed Architects. He is a member of the Queen's Service Order for Services to Conservation of Historic Heritage and in 2018 he received the New Zealand Institute of Architects Gold Medal, which recognises an outstanding career. Jeremy is the heritage advisor for Auckland's Central Rail Link project and the lead heritage architect for the Christ Church Cathedral reinstatement.
- **The Honourable Justice Dame Helen Winkelmann GNZM**, BA 1987, LLB 1987 (Law & Arts), who was appointed Chief Justice of New Zealand in December 2018. As the former Chief Judge of the High Court she promoted access to justice and introduced reforms which reduced delays in the Court. She led the High Court response to the Canterbury Earthquakes and was instrumental in creating the Christchurch Earthquake List, which enabled prompt resolution of earthquake-related cases.
- **Young Alumna of the Year, Courtney Sina Meredith**, BA 2010 (Arts), a distinguished author whose work delves into issues such as racism, sexism and poverty and draws on her Samoan roots. She is the Director of Tautai, Aotearoa's leading Pacific arts organisation. Courtney has been awarded prestigious creative opportunities around the globe. Heralding an era of niu leadership, she has a strong focus on giving voice to the contemporary experiences of Pacific women.

3.2 A team from Auckland Law School has triumphed at the 2020 International Mediation Competition of the International Chamber of Commerce (ICC) held in Paris this month. Teams from 66 universities from across the globe competed in mock mediation sessions over six days. Each team had to try to resolve international business disputes through mediation, guided by professional mediators and following ICC mediation rules. This is the second year in a row that a team from the Law School has won the contest.

3.3 The Doctoral Candidature Management project will deliver a personalised end-to-end online process for doctoral candidates, providing a world-class doctoral experience for our students. The project team is making excellent progress in defining the business requirements at a granular level and signing these off, which informs the build and testing activity. We continue to see good output from the development team in Haplo, which is the product vendor, based in the UK. Initial user acceptance testing has started with more to come, there are also demonstrations being prepared for steering committee and key stakeholders. The project is anticipated to run until July 2020.

3.4 STEM Online NZ is an interactive online teaching and learning resource for NCEA externally assessed standards in STEM (science, technology, engineering and mathematics) subjects. The online resources are funded by a private donor and they are available to all secondary schools in New Zealand, at no cost.

The project team is developing STEM Online resources in three subject areas; Mathematics, Physics and Chemistry. In addition to this the team has been contracted by the Ministry of Education to develop 12 Digital Technologies online modules in both English and Te Reo Māori. Six of the online modules are complete and being used by schools and students. A further six are being developed during 2019/2020.

There are now 5,671 students registered and accessing the online modules; 1,760 students using STEM Online NZ resources and a further 3,911 students registered and using the Digital Technologies online resources.

3.5 The Student Services Strategy (SSS) Implementation project will develop and execute actionable plans to deliver on the goals of the Student Services Strategy endorsed by the Senior Leadership team late 2019. Workshops commence in late February to define the scope of four priority initiatives:

- Employability and work-based learning
- Academic advisory framework
- Efficient transactional services
- Student inquiry management

3.6 NCEA results were released in January, and a campaign to encourage admitted students to enrol is running until mid-March.

3.7 The University is using a new technology platform (Oracle Eloqua) to support direct communications to potential students. The platform enables personalised communications, which improves the experience of prospective students. Communications to date have been developed for the Student Contact Centre, for international office teams, and the Schools Partnership team.

3.8 Academic Services is working closely with faculties to manage achievement of admission and enrolment targets for Semester One 2020 and supporting the Strategic Response team in managing the impacts for our students who are affected by the travel ban imposed to prevent the spread of Coronavirus. There has been a reduction in domestic applicants for Business and Economics (-14.7%), Education and Social Work (-9.4%) and Engineering (-7.4%), while Creative Arts and Industries has experienced a 10.9% increase in domestic applicants due to the introduction of the Bachelor of Design.

3.9 International demand continues to be strong, with a 6.4% increase in international applicants, mostly at postgraduate level. This increase has also carried through to offers (13.4% increase in unconditional offers) and a 10.8% increase in enrolment activity. With the exception of Business and Economics (-7.7%), all faculties have experienced an increase in international applicants, with Arts (20.1%), Creative Arts and Industries (15.6%) and Education and Social Work (11.3%) showing significant percentage increases. These indicative increases remain at risk given the large number of these students (700 new students) currently unable to travel to New Zealand as a result of the Coronavirus response.

3.10 A significant amount of activity has gone into supporting increased acceptance of offers and conversion to enrolment. At this stage enrolment activity is still to be completed, particularly for international students who may be in regions impacted by coronavirus. We have been working closely with members of the Strategic Response Team, Incident Management Team and across the University to manage the impacts of the coronavirus outbreak. This includes working with faculties on the provision of study plans or other appropriate arrangements for around 2000 students who will be

unable to arrive in New Zealand in time for the start of semester due to the coronavirus outbreak and subsequent travel ban on non-residents entering New Zealand via China. We have also been working closely with the Planning and Information Office to ensure access to accurate and timely operational data is available for staff to manage communication with students.

3.11 Course Advice Clinics offered in the General Library have been in place from the end of exams through to Orientation week. Approximately 1,500 students have visited with a range of inquiries from degree and enrolment planning to advice about accommodation and general information about life at University.

The average time taken with each student is between 30 to 45 minutes, with some appointments running to over an hour. We found that the appointments offered through a number of regional clinics took considerably longer than those on the City Campus, with a high number of questions from both the student and family members. This investment in time and resource is critical in building the confidence of our students and their families in the choices they are making about University study.

We have also had advisory staff at Manukau facilities over January and February and to date we have seen over 300 students. Many of the students have thanked us for being in Manukau, reinforcing the importance of having a presence in South Auckland that supports the provision of advisory services.

For 2021 we will review both the locations of the clinics as well as our promotional activities to ensure we get the highest coverage. Notably, this year the General Library numbers have been impacted by the Coronavirus ban with fewer new International students coming in for assistance.

3.12 In October 2019 Academic Services engaged the Business Transformation Office (BTO) to support a full NESTT (a rapid, process transformation methodology) to tackle the way the University handles examinations and tests conducted under Special Conditions. This brought a cross-functional group of staff together, supported by the BTO and subject matter experts across the University, for 4 weeks to address the issues with the current process and make recommendations for improvement. The team worked incredibly well together and have made a wide array of suggestions ranging from 'quick win' changes to a full move toward inclusive design of assessments as a fundamental principle. The recommendations now move to a series of implementation phases.

3.13 On 28 January 2020, the interim Recreation Centre opened at 70 Stanley Street. The day began with a dawn blessing ceremony. The centre's open plan layout spreads across two levels, consisting of weight and cardio equipment, a low-impact fitness space, a group fitness studio, bike studio, mind-body studio, and bathrooms. The grand opening is scheduled for Orientation week.

3.14 Construction on the interim Sports Courts, located at 5-9 Wynyard Street, broke ground on 6 January. The courts are expected to open in August. The current Sports Courts, located in the old Recreation Centre on Symonds Street, will remain in operation for Semester One.

3.15 On 11 February, Te Tirohanga o te Tōangaroa opened with a dawn blessing at 128 Anzac Avenue. The new self-catered accommodation is home to 488 undergraduate and postgraduate students, who started moving in on 17 February. The name Te Tirohanga o te Tōangaroa was gifted to the University by Ngāti Whātua and translates to "The view of Tōangaroa" now known as Mechanics Bay, owing to its beautiful views of the surrounding harbour.

3.16 On 19 February, Waipārūrū Hall opened with a dawn blessing at 35 Whitaker Place. The second tower of the hall is still under construction and expected to open during semester 1. With 786 beds, Waipārūrū will be the largest catered school-leaver hall in Australasia

3.17 The Wellbeing Team has created four new videos for students supporting communications around the University's Bullying, Harassment and Discrimination policy. They are 'Consent', 'Knowing Your Boundaries', 'Being an Upstander', and 'Opportunities to Access Support at the University'. Alongside these videos, the team has started delivering face-to-face training for student leaders. The Wellbeing Team hosted four training sessions on

Addressing Bullying, Discrimination and Harassment on Campus, with a further 25 trainings booked across Semester One. Other trainings on Creating Cultures of Consent and Respect are being run by Rape Prevention Education.

3.18 In collaboration with HELP Auckland, the University Health and Counselling Service (UHCS) has developed a new drop-in service, available to students and staff, who have concerns or need information or support around harmful sexual behaviour, consent, abuse, or sexual assault. Sessions start on Wednesday 4 March.

3.19 The Wellbeing Team has hired two Peer Health Promoters. These students support the team in the planning and implementation of projects and initiatives, deliver training to the University community, and stand as the student voice within the wider Student Engagement team.

3.20 The Student Engagement team launched the Co-curricular Recognition (CCR) Programme, which starts in 2020. This programme actively encourages, recognises, and records students' involvement in co-curricular activities that develop skills and learning experiences in a meaningful way outside of academic programmes.

3.21 The Retail team welcomed new and returning retail outlets to City Campus. Shadows has relocated to the old Cellar Bar location. Relax Café relocated to the old STA location on Level 2 in Kate Edger Information Commons. Uni Sushi opened a new outlet in the former Moustache Cookie location in the Student Quad, while their current location in the Food Court has been rebranded as The Bowl, offering hot Japanese food options.

3.22 The Connect 10 week Internship is complete, with the 5 University of Auckland students presenting on their experience to their key stakeholders. During their internship the students were allocated different value streams in Connect (CRM, Enablement, Web, Student Management Systems and the Print Allocation Management Project). This exposed them to real-life situations and systems, providing them valuable experience to learn new skills with an experienced Connect staff member as their mentor. Three of the Internship students applied for the Digital Services Graduate programme with one offered a place.

3.23 The Digital Services Graduate programme is to commence in March 2020. There were 84 applicants for the Graduate programme. 12 were shortlisted and attended a one-day assessment which was run in partnership with HR recruitment and included group exercise evaluations followed by interviews and technical test scenarios. Four applicants were successful in obtaining a place on the programme.

3.24 All students now have access to FlexIT, which gives them access to over 100 University software applications, anytime, anywhere. This also allows students to study and complete assignments when labs and information commons are busy or closed. It also empowers more flexible teaching, reducing dependencies between teaching and specific labs. This capability enhances the University's flexibility to deliver applications to students, improving access both at normal times, and when travel is restricted due to events such as Coronavirus.

3.25 A new Digital Signage system has been implemented called Appspace. It is very feature-rich for content creation and built-in templates help save considerable design time. This system will improve our capability to support visually rich digital signs, and easily maintain and update them. Because we now have one application across all our digital signs, this has enhanced our emergency management communication capability. Another interesting feature in Appspace is the ability for students to book breakout rooms for study using a touch panel outside the doors in Newmarket and on larger screens in the corridors of the new engineering building.

3.26 A virtual classroom has been configured and tested in Epsom campus allowing students offsite to participate in individual group work and view live lectures. This is a unique setup and different from conventional online teaching.

**4. HIGH QUALITY RESEARCH THAT BENEFITS SOCIETY**

Indicators		Last Year	Current Year			
			To Date (1 February)		End of Year	
		Actual	Target	Actual	Target	Forecast
59&60	Total external research income earned (\$M)		19.8	20.7	235.8	235.8

Comments on the KPIs:

The Total External Research Income is looking to be at target. There is no updated forecast for 2020 available yet.

4.1 There are a number of initiatives under the Research Eco System and Research Services Initiatives umbrella. The initiatives currently underway are focused on:

- Enhancing effectiveness of the Research Service delivery model in the priority areas of complex portfolios, delivery to MBIE-funded projects, governance, and continuous improvement and enhancements to IT systems.
- Improving Technical Services Maturity with the delivery of several systems, tools and good practice frameworks to support increased effectiveness across the priority areas of asset management, shared research infrastructure, research facilities, service excellence and governance.
- Implementing a new ethics application management system and improvements to business processes. In scope are all Human Ethics, Animal Ethics and Biological Safety applications submitted via the existing InfoEd system as well as those applications currently completed manually through the Auckland Health Research Ethics Committee (AHREC).
- Developing a clinical research risk framework that provides confidence that clinical research risk is being adequately managed across the University, and designing and implementing an effective Service Delivery Model including an organizational structure with supporting policies, processes and procedures that will enable the University to grow clinical research with confidence. Clinical research IT systems will also be improved.
- Improving systems and tools used to manage Research Opportunities and Contracts, including implementation of Microsoft Dynamics CRM system for Leads, Opportunity, Contracts and 'customer' relationship management for both public and private-good funding sources. Improvements to operational pain points, pipeline reporting using the SMR Dashboards and the project activation process will also be delivered.

Other research initiatives in planning stages are:

- Investigating the Symplectic system to determine its potential to improve management of Research Funding Proposals. The University is partnering with Digital Science – Symplectic to design their proposal management product.
- Delivering Budget Simplification by building a digital budgeting (online) tool to simplify, automate and deliver consistency in research budgeting for funding bids, allowing more time to be directed towards more value-adding activities.
- Designing and developing an online 'Research Hub' to assist Researchers in discovery of the services available to them.

**5. A SUSTAINABLE, AUTONOMOUS UNIVERSITY**

Indicators		Last Year	Current Year			
			To Date (1 February)		End of Year	
		Actual	Target	Actual	Target	Forecast
75	Total revenue (\$M)	1,231	505	567	1,295	1,295
92	Revenue achieved as a % of budget	101.4%	100.0%	112.3%	100.0%	100.0%

Comments on the KPIs:

Revenue is above target, with the early payment of the Fees-Free funding and other tuition fee funding contributing to the early positive cashflow. The uncertainty with tuition revenues aligns with the current uncertainty around international EFTS enrolments.

5.1 The South Auckland/Epsom Strategic Initiatives Programme has three major areas of focus:

- Relocation of the Faculty of Education and Social Work (FESW), including the Epsom Marae, to the City Campus, and enabling all current Epsom-based teaching to be delivered from the City Campus.
- Defining the University's presence in South Auckland, post 2019, and provisioning a new Campus to enable that presence once the University vacates its current premises on the Manukau Institute of Technology (MIT) campus.
- Defining the University's future presence at Tai Tokerau, and preparing a brief for Property Services, that will enable that presence.

Following the completion of the development of the programme of physical works required to ready the City Campus destination spaces for the faculty, the Vice-Chancellor has recently confirmed, subject to Council approval, that the Faculty will relocate to the City Campus at the end of 2023, to commence teaching on the City Campus at the beginning of 2024.

University staff involved with the delivery of the UoA at Manukau Programme, formerly based at the Manukau Institute of Technology (MIT) Campus in Otara, vacated the Otara Campus on December 16<sup>th</sup> 2020, and relocated to a temporary leased premises at 2, Osterley Way, Central Manukau. The formal conclusion of the twenty-year partnership with MIT was marked at a poroporoaki hosted by MIT at its Ngā Kete Wānanga Marae on February 3<sup>rd</sup> 2020.

Following a blessing of the building by the Tainui Iwi on February 20<sup>th</sup>, teaching commenced at the new South Auckland Campus, Te Papa Ako o Tai Tonga, on February 24<sup>th</sup>.

An outdoor campaign is running in South Auckland to promote the new campus. The media employed are a mixture of billboards, bus backs, and street panels. The South Auckland promotional campaign supports the digital and outdoor promotional activity of the Faculty of Education and Social Work.

Given the end-of-life condition of our current facility at Tai Tokerau, a range of options for how we maintain our presence at the site was presented to the programme steering committee in November 2019. At the request of the programme steering committee further analysis in regard to a number of items is underway.

5.2 Two major academic buildings, B507 Grafton Park West and B405 Engineering, have now been completed to programme and are fully occupied and operational. The new buildings are receiving favourable comment about finishes and spaces. Teaching and research activities have commenced in these buildings.

5.3 The fit-out of spaces in B402/B421 to accommodate the new Design programme has been completed in time for teaching in Semester 1.

5.4 B310 Recreation & Wellness Centre (RWC) including B301 and B312 Demolition and Rec Centre Enabling Works - Detailed design is well underway for completion by 30 June 2020. Procurement due diligence for appointment of a main contractor continues with a recommendation for appointment under a Pre-Construction Services Agreement targeted for approval this month. Sub-contractor selection also continues. Reconfiguration and building services upgrades are underway in B301 and the demolition of B312 continues. The enabling works programmes have experienced some delay but additional resources are being employed to complete public spaces for the beginning of Semester 1. Any further work that may be required will be done outside normal hours so student access is not affected.

5.5 B311 Shadows - Fitout works are complete for use by Shadows (the AUSA bar) in the ex-Goldies space in B311. Shadows vacated its old space in B312 late 2019 as part of the preparatory works for the Recreation and Wellness Centre. The commencement of trading is subject to Auckland Council Certificate of Public Use being issued and completion of the AUSA (Shadows) operational systems.

5.6 The Kate Edger Information Commons (KEIC B315) fire systems upgrade has been completed and certified in time for Semester 1 start with minor architectural finishing works ongoing (glass and mesh screens to the fire stair). These works comprised a new fire stair to north-west corner, a new smoke extract to atrium roof and a full upgrade of the Fire Alarm System. Other works to the KEIC included a fit-out for the Relax Café into a recently vacated retail space. The café is now operational.

5.7 The planned move of the Faculty of Education & Social Work (EDSW) from Epsom Campus to the City Campus including B201N&E SSB; B240 5 Alten Road and B104 Old Choral Hall (OCH) - The Vice-Chancellor briefed all EDSW staff on Wednesday 19 February, announcing a firm date for the relocation of Epsom EDSW teaching and research activities to the City Campus. While this remains subject to Council approval, the building locations and a date of late 2023/early 2024 for the faculty to be operating from the City Campus has been advised. The dates are based on a thorough scoping and programming of work required to the buildings to accommodate EDSW. The opportunity for a complete refurbishment of Social Sciences Building B201N&E to provide an 'as new' building is being explored alongside the alternate option being a partial, intermediate refurbishment targeted primarily at EDSW accommodation. A full refurbishment will address the B201 building's underlying infrastructure, asbestos and facade issues as well as increasing the scope to address the quality of accommodation for the School of Social Sciences, student informal learning spaces and pool teaching. Scopes of Works are being prepared for both OCH B104 and B240 to include seismic, asbestos and Heritage requirements.

5.8 B110 Thomas Building Level 3 Teaching Laboratory - Completed ready for Semester 1.

5.9 Osterley Way South Auckland Campus – The fit-out of the new South Auckland building is largely complete and was available for teaching Monday 24 February. The main contractor performance on this fast-track project has been outstanding. By working shifts for the last 3 weeks, the contractor shaved 4 weeks off the main programme to achieve the challenging milestones. Residual items include signage on the exterior of the building to be completed by end of March. The lift, due at the beginning of March, was delayed in Shanghai but should now be commissioned by middle of March. Auckland Council sign-offs and Certificate of Public Use have been received.

Property Services has managed more than 20 other minor and maintenance projects over the summer period. The programme has progressed largely to plan with these projects now closing with the Semester start.

5.10 The University's new Code of Conduct is an important step in our commitment to being a safe, inclusive and equitable place for everyone. It sets out the defining principles of good behaviour and respect that are expected of all members of the University community.

Behaviour that contravenes the Code will be addressed through appropriate interventions, whether or not that conduct breaches the threshold for formal disciplinary action under University rules, policies, procedures, and regulations.

5.11 The University's Media, Public Communication and Statements Policy has been revised to include public statements by students and statements by staff members on topics of expertise outside of their academic discipline. The policy is applicable to all members of the University and provides guidance on commenting publicly, including to the media. The revised policy is open for consultation until 5pm on Friday 20 March 2020 and can be viewed on the Policies for Consultation page of the [Policy Hub](#).

5.12 The following new major gifts and pledges were received by ARD from November 2019 to January 2020:

- \$3.75m from the Hugh Green Foundation for the Hugh Green Foundation Chair in Translational Neuroscience, bringing the total amount for the landmark gift to \$16.5m;
- \$337k from Li Ka Shing (Canada) Foundation for University general purposes;
- \$175k from the Alzheimers New Zealand Charitable Trust to fund a postdoctoral research fellowship;
- \$122k from Cancer Society Auckland Northland to support the Auckland Cancer Society Research Centre;
- \$90k from Eyal and Marilyn Ofer Family Foundation for the Ofer Family Foundation NZ Oil & Gas Scholarship; and
- \$80k from Auckland Council to support marine research in the Hauraki Gulf.

The University's annual Legacy Lunch took place at the Keyboard Room at the School of Music on 4 December 2019. The Vice-Chancellor gave a University update, Associate Director of Development Mary Jane Boland was MC and Associate Professor James Tibbles was guest speaker. The purpose of the event is to celebrate legacy givers and the ongoing impact that their generosity will have for research and learning. This time 38 guests attended.

## **6. STRONG PARTNERSHIPS WITH KEY ORGANISATIONS AND COMMUNITIES**

6.1 The New Zealander of the Year awards were held on 20 February. Upcoming sponsorship activities include those with Q Theatre, Auckland Writers Festival, ASB Polyfest and the North Island Rowing Championships. University Marketing is working with these organisations to ensure the University is appropriately recognised and involved.

6.2 Connect has been working to provide support across all areas of technology in response to the Coronavirus outbreak travel restrictions imposed on students who are located in China. Representatives from Connect are engaged in IMT, IMT working groups and Delegates meetings on a regular basis. Improvements have been made to the capability and capacity of the lecture recording service, including the introduction of Zoom recording capability in 175 rooms where lecture recording equipment is not installed. Steps have also been taken to improve access to UoA applications in China where possible.

## **7. TREATY OF WAITANGI/TE TIRITI O WAITANGI PARTNERSHIPS FOR MUTUAL BENEFIT**

7.1 The Office of the Pro Vice-Chancellor Māori has prepared a process plan and specific objectives for 2020. These reflect our commitment to orienting the new Vice-Chancellor and also setting a more solid base for recruitment of Māori students and alignment of the University Strategic Plan with a Māori Plan for the University of Auckland.

We have established new positions such as Kaiarahi, along with a Community of Interest for them, reviewed scholarship offerings to encourage Māori students into the University, funded and supported a Māori research ethics symposium for all staff, prepared a basis for the new Vice-Chancellor to enter the University in a culturally appropriate way, and assisted with ongoing teaching and learning and research advice.

2020 will focus on our external iwi relationships, the new-Vice Chancellor, relationships and re-orienting how and where we recruit Māori students, in addition to our business as usual. There are an enormous number of Committee and cultural leadership responsibilities met by PVC Māori and the Kaiarataki. Some of these may be reviewed to focus on the external strategy.

#### Objectives for 2020

- Consolidate relationships with mana whenua/ahi kā Iwi and hapū, including MoA with Ngāti Whātua, MoU with Hopuhopu College and MoU with Amokura.
- Deliver on Te Reo Implementation Plan
- Māori name for the University unveiled with a new pou
- Recruitment of Māori students refresh including Kura Kaupapa and more 'Māori friendly' face of UoA
- Strategic development of Tai Tokerau campus
- Orientation of new Vice Chancellor to te Aō Māori
- Recruitment of new EA
- Retention strategy for Māori students, including transition to graduate studies and scholarships
- TCEF review implementation into TCEF
- Embed Rūnanga value among Māori staff, Faculties and Services and with the Council, including briefing Council on matters arising from Rūnanga

7.2 The Te Reo Māori Policy Implementation Project follows on from the approval by Council of the Te Reo Maori Policy in 2018 and the approval by the Senior Leadership team of the resulting Language Plan for the Revitalisation of Te Reo Māori in August 2019. The Language Plan is to be published on the University website and intranet in March, together with a four-minute promotional video. A small number of hard copies (50) will also be printed.

The Language Plan sets out aspirational goals and a five-year action plan. The University aims to: raise the status of te reo Māori at the University to support its survival; increase staff and student opportunities to learn and use te reo Māori within the University; set a standard for te reo use at the University through availability of a Corpus of terms; and provide greater visibility of te reo and tikanga Māori through our branding, marketing, web presence, and physical environment through bilingual signage and placement of cultural icons such as Pou. Examples of the physical environment changes can be seen in the new Engineering Building.

Early foundational Language Plan actions are underway and include:

- Development of the Corpus of University of Auckland-specific academic and everyday terms. The Corpus will set a standard for quality te reo Māori terms for use at the University. It will be widely available with guidelines for use and requests for new translations.
- Customisation of a digital te reo and tikanga Māori learning app for use by University of Auckland staff and students. The app to be known as Te Kūaha: The Doorway, is due to go live by the end of April 2020.

The project is liaising with Human Resources, Campus Life, Communications and Marketing, Connect Digital Services and Property Services to support Language Plan actions being led by these Services.

## 8. A PUBLIC UNIVERSITY OF GLOBAL STANDING

8.1 Brett Berquist and Ainslie Moore travelled to the USA on a trip focussed on visiting key US Study Abroad partners as the University transitions from the award-winning #GenerationStudyAbroad campaign at the end of 2020 and to propose a unique opportunity to join a fully catered study abroad learning community in Whitaker Hall for Semester 2 2020 with a focus on #GenerationClimateAction and #GenerationEntrepreneurship at an exceptional price point (1- 8 December 2019).

8.2 The competition in employability of international students and government policy on post-study work rights continues to intensify with the UK reinstating their two-year scheme, shut down in 2012 by Theresa May, and Australia extending their duration, particularly for regional areas. Brett Berquist, Director International, gave a keynote address to a one-day conference in London organised by Universities UK International (28 January 2020).

8.3 DVC SE Professor Jenny Dixon and Director International Brett Berquist led a delegation of New Zealand universities to Indian Institute of Technology Delhi (IITD) to identify areas of research collaboration (9-11 February). All eight universities agreed to participate but Canterbury and AUT withdrew following coronavirus travel restrictions. Education New Zealand funded travel for one researcher at each university. Partha Roop, ADI Engineering and Mano Manoharan, newly appointed Science Assistant Dean International for India, represented the University's research interests. Research themes agreed are MedTech, robotics and automation, wastewater treatment, and cancer genomics. A call for seed grant applications will be issued soon.

At the end of the two day workshop, a MOU was signed by IIT Delhi and Professor Jenny Dixon for Auckland to establish a NZ Centre (similar to the one at Peking University). It received significant media coverage. Further work will be underway to establish appropriate governance structures, with the establishment of a committee representing all NZ universities.

IITD and UoA co-hosted an invitation-only workshop on rankings with 20 Indian institutions attending at senior levels. Professor Jenny Dixon and Jingwen Mu, Senior Analyst in the Planning Office, spoke for the University with senior leaders from IIT Delhi, Shiv Nadar University and OP Jindal Global Universities also speaking (14 February 2020).

Both events concluded with a reception hosted by the High Commissioner Grahame Morton at the New Zealand Residence.

8.4 Brett Berquist and Bo Bonifacio, Deputy Director International Marketing and Business Development, travelled to Colombo to meet with key agents, and Sri Lanka Technological Campus, and to continue discussions on potential collaboration towards a new PhD fellowship arrangement proposed through the Sri Lankan government (11 - 13 February 2020).

8.5 Brett Berquist presented a paper on models for off-shore representation at the Association of International Education Administrators (AIEA) conference in Washington, DC. He also attended a reception at the New Zealand Embassy to celebrate New Zealand's recommitment to double their matching scholarships for the US Gilman scholarship programme, which encourages high-need US students to study abroad (16 -20 February 2020).

8.6 The International Office hosted the following visits:

- East China Normal University, December 9
- IIT Kharagapur, December 13
- Lucy Duncan, New Zealand Ambassador to Colombia, January 20
- Dakota State University, February 13
- Tec De Monterrey, February 20

#### 8.7 Agreements finalised and signed:

- Hong Kong Baptist University LoU for Screen Tools
- Kalamazoo College SAA
- Penn State Strategic Partnership MoU
- University of New South Wales SEA renewal
- Stockholm University SEA General/Law renewal
- University of Washington Foster School Business SEA
- University of French Polynesia/CIRAP MoU
- IIT Kharagpur, Joint PhD Agreement
- EDC Paris Business School, Study Abroad Agreement
- University of British Columbia, Student Exchange Agreement
- University of Central Asia, CAI Letter of Understanding
- Waseda University, Student Exchange Agreement expansion

8.8 In December 2019 and January, February 2020 International Office staff were involved in recruitment and business development activity in India, Sri Lanka, Singapore, Indonesia, Cambodia, India, Sri Lanka and Australia.

8.9 The Media Productions team completed 227 projects over the November – January period. These include videos of the VC retirement function, poem and Waiata; School of Environment Kaikoura field trip; Baradene Sisters of the Sacred Heart documentary; Cooking with Vegetables for students; Predator-free 2050 new products; the Dutch Prime Minister's visit to NZ and the meeting with Prime Minister Ardern at the Fale. The team has also photographed the Official state visit portrait of the Dutch and NZ Prime Ministers, spring graduation, School of Environment Kaikoura field trip and the Law student marketing profile shots.

## 9. SECTOR ISSUES

9.1 On 24 February, I had the pleasure of welcoming to the University a large number of new international students. Unfortunately, about 700 of our new Chinese students were missing because they remain in China, along with some 1300 returning students, as a result of the government's ban on travellers from that country. Regrettably, the government announced on the same day that it was extending the ban for a fourth week.

Across the whole New Zealand tertiary sector, some 12,000 students who have enrolled in our institutions remain unable to begin their studies. While public concern over the risk of importing the virus is understandable, it is worth remembering that, based on the current prevalence of coronavirus outside Hubei Province, less than one of those 12,000 could be expected to be carrying the virus. The risk they pose to New Zealand is therefore extremely low and no higher than that posed by the several thousand New Zealanders, Australians and their dependents who have already been permitted to return from China under suitable quarantining arrangements.

Many of our students are the single child of families who are not well off and who have scrimped together the resources needed to send them here in order to secure their own future and the future of their family in a country that has only modest social welfare support. Years of building relationships with those students, their families, and their country are now at risk, as are New Zealand's relationships with China more generally. It is to be hoped that the government will soon relax the travel ban so that we can welcome our 2000 students to the University and fulfil our undertaking to deliver them a high quality education.

Stuart N. McCutcheon  
Vice-Chancellor

## Appendix 1

## AUCKLAND BIOENGINEERING INSTITUTE

	Outlet	Link	Subject/Academic
<b>December</b>			
2 8	stuff.co.nz, Weekend Press	<a href="#">Canterbury father and son revolutionise medicine</a>	<b>Diana Siew</b> , associate director at MedTech CoRE at ABI, on the MARS X-ray, the result of a father and son collaboration.
2 2	Radio New Zealand	<a href="#">Robert Downey Jr promotes BabyX</a>	Robert Downey Jr-fronted series that seeks to demystify artificial intelligence, featuring BabyX; <b>Mark Sagar</b>
1 8	dotmed.com	<a href="#">New approach 'merges' different imaging data</a>	<b>Poul Nielson and Marty Nash, Prasad Babarenda Gamage</b> , developing analysis of breast scans taken with different imaging modalities.
1 8	The Westport News	<a href="#">Advances in breast cancer diagnosis</a>	Researchers at the Auckland Bioengineering Institute (ABI), develop an automated analysis technique for breast cancer diagnosis; <b>Martyn Nash and Poul Nielsen, Dr Prasad Babarenda Gamage</b> .
1 6	Voxy.co.nz	<a href="#">A personalised approach to breast cancer diagnosis</a>	New way to diagnosis breast cancer; <b>Nash, Neilsen, Gamage</b> .
1 2	opengovasia.com	<a href="#">Machine learning and imaging to boost diagnosis</a>	The use of biomechanics will predict the movements of suspicious tissues, providing a much better idea where to find them. <b>Nash, Neilsen, Gamage</b>
5	Radio New Zealand	<a href="#">Research boost for mobility disorders</a>	Bioengineer <b>Thor Besier</b> at the forefront of high tech medical imaging research aims to find new ways to help people with movement and mobility problems and disorders.
<b>January</b>			
3 0	StopPress New Zealand	<a href="#">Bringing Pride to the CBD</a>	<b>Suranga Nanayakkara</b> and team, create interactive installation for the Helen Melville Centre.
3 0	mad-daily.com	<a href="#">Lights, Web App, Action!</a>	The interactive installation is to help the community celebrate Auckland Pride Festival, created by <b>Suranga Nanayakkara</b> and team at the ABI.
2 2	Newstalk ZB (Wellington)	<a href="#">BusinessDesk's Rod Oram on Soul Machines.</a>	How Soul Machines, which was developed by a University of Auckland bioengineering professor Dr <b>Mark Sagar</b> , was able to raise raised US\$40m.
2 2	ouraukland.aucklandcouncil.govt.nz	<a href="#">Auckland goes Loud and Proud</a>	Celebrate pride the join in the fun at Auckland Council's Proud Centres, a series of over 150 free activities across Tamaki Makaurau; <b>Suranga Nanayakkara</b>
2 1	Radio NZ - National	<a href="#">Rod Oram discusses the start-up Soul Machines</a>	Lynn Freeman talks to Rod Oram, about the NZ origin of start-up Soul Machines which was founded by University of Auckland's bioengineering professor <b>Mark Sagar</b> .
1 5	bizedge.co.nz	<a href="#">Soul Machines developing autonomous animation platform</a>	<b>Mark Sagar</b> and Soul Machines; the series B financing was led by Temasek from Singapore.
1 4	Directors' Club Newswire	<a href="#">Soul Machines Raises US\$40M Series B</a>	Soul Machines re-imagining how humans connect with machines announced its US\$40 million series B financing.
1 4	Greymouth Star, Otago Daily Times	<a href="#">Robertson unveils productivity inquiry</a>	Finance Minister Grant Robertson asks how to encourage firms at the cutting edge of technology, such as Soul Machines
1 1	globalcorporateventuring.com	<a href="#">Soul Machines sources \$40m</a>	The avatar software provider has funded \$40m, adding Salesforce Ventures to a consortium that already included Daimler; <b>Mark Sagar</b>
1 1	Across NZ	<a href="#">Soul Machines raises \$60m</a>	Auckland University spin-off Soul Machines, which designs virtual, digital assistants to 'humanise' raises US\$40 million (NZ\$57 million). <b>Mark Sagar</b> .

## FACULTY OF ARTS

	Outlet	Link	Subject/Academic
<b>December</b>			
30	ohbaby.co.nz	<a href="#">An education: five tips for parents who are studying</a>	<b>Pippa Henderson</b> (alumna): A graduate of the Master of Creative Writing (MCW) programme offers tips to parents who are going back to study.
27	Taranaki Daily News	<a href="#">Born to write</a>	<b>Sasha Finer</b> (prospective student): who has won a local short story prize, is mentioned as being "off to Auckland University next year to do an arts degree with
27	Hawke's Bay Today	<a href="#">Dux: James Cowan</a>	<b>James Cowan</b> (School Dux): placed in the top 40 students in the country in UoA National Economics exam
21	LiveNews.co.nz	<a href="#">University of Auckland students maximise international opportunities</a>	<b>Brett Berquist</b> (International): In 2013, the University set a goal for at least a quarter of all have an overseas learning experience, which it achieved thanks to the Prime Minister's Scholarships this year.
20	95bFM	No link	<b>Maria Armoudian</b> : says there is a clear divide between the two American political parties, talks about the Mueller Report and says the senate will likely protect Trump's presidency rather than impeach.
20	stuff.co.nz	<a href="#">The Detail: The top 10 podcasts in 2019</a>	<b>Neal Curtis</b> : is chosen as one of the top 10 podcasts on Newsroom's The Detail; he is interviewed about Chloe Swarbrick's Okay Boomer comment.
18	Nelson Mail, Waikato Times, Timaru Herald, Marlborough Express, Dom Post, Press, Southland Times.	<a href="#">'I've felt like a refugee in my own country'</a>	<b>Margaret Mutu</b> : says white privilege can be invisible to white people: "If you are in a position of power and people say let's share that power you don't want to let go."
17	Waatea News.com	<a href="#">Museum interest boosts Maori study</a>	<b>Sir Hugh Kawharu</b> : a Ngati Whatua leader, is mentioned as having been the head of Māori Studies at the University of Auckland and a member of the Auckland Museum's trust board for more than 30 years.
17	newsroom.co.nz	<a href="#">Xmas: the winner of our big box of the best books of 2019 is...</a>	<b>Selina Tusitala Marsh</b> : her graphic memoir <i>Mophead</i> is part of a Newsroom reader giveaway". The other happens to be written by Arts alumna Courtney Sina Meredith.
15	Magic Talk	No link	<b>Neal Curtis</b> : talks about British PM Boris Johnson's victory and what it means for the UK and Brexit.
15	stuff.co.nz, Sunday News, Sunday Star-Times	<a href="#">Before his death Sancar Kavvas found hope in his comics, now they're for sale</a>	<b>Neal Curtis</b> : comments on the probable value to a collector of the late Sancar Kaavas's comic collection.
13	Radio New Zealand	<a href="#">Government urged to cede power to Maori - justice advocates</a>	<b>Tracey McIntosh</b> : says the devastation that our current justice system produces has such an impact not just for our whānau not just for our community but for our much broader nation".
13	noted.co.nz	<a href="#">The tension – and honour – as first Pacific Island woman Rhodes Scholar</a>	<b>KDee-Aimiti Ma'ia'i</b> : Current Pacific Studies student and the first woman of Pacific Island descent to become a Rhodes Scholar, will use her scholarship, established by a racist colonialist, to examine colonisation.
10	The Spinoff	<a href="#">The best children's book of 2019</a>	<b>Selina Tusitala Marsh</b> : her graphic memoir <i>Mophead</i> is named as one of the best children's books of 2019.

9	rotoruanow.co.nz	<a href="#">Helping others motivates top student</a>	<b>Anna Douglas:</b> future student has decided to “put her plans to start a degree in global studies at Auckland University on hold to spend 2020 volunteering in a small rural community” in Western Australia.
7	ONE News	<a href="#">What the country thinks of the Government's performance so far</a>	<b>Jennifer Curtin:</b> thinks the Government will be concerned by the low number of Colmar Brunton political poll responders who thought it had ‘exceeded expectations’.
5	Waiheke Weekender	<a href="#">The Grey Warbler loved this book.</a>	Selina Tusitala Marsh: <i>Mophead</i> is positively reviewed by her someone in her target demographic,
3	WEB Pacific Islands News Association	<a href="#">Why we should care about the Bougainville referendum</a>	Jason Brown (Opinion): writes a piece about the Autonomous Region of Bougainville which is in the midst of an important independence referendum.
January			
30	MSN New Zealand	<a href="#">Evacuating Kiwis from Wuhan likely to be major diplomatic effort - expert</a>	<b>Steve Hoadley:</b> Discusses the complexity of getting NZ citizens out of Wuhan.
30	New Zealand Herald	<a href="#">Ockham New Zealand Book Awards long list announced</a>	Auckland University Press: is mentioned as publishing a number of the books in the Ockham NZ longlist, and there are other university connections with creative writing alumna Ruby Porter’s debut novel <i>Attraction</i> up for the \$55,000 Acorn Foundation Fiction Prize.
29	New Zealand Herald	<a href="#">Ihumāto proposal signals need to revisit 'unfair' Treaty settlement process</a>	<b>Margaret Mutu:</b> quoted as saying any fears that any Government deal on Ihumāto would open the floodgates for private land across the country to be returned were unfounded.
29	Stuff, Dominion Post and a range of local and regional.	<a href="#">Rise of 'holiday hunger'</a>	<b>Caroline Daley:</b> says it’s always been the case that there are some Kiwis who can’t afford a summer holiday.
28	Radio New Zealand, National	<a href="#">Removing barriers for Pacific students</a>	<b>Damon Salesa:</b> challenges of closing the achievement differential between Pacific and non-Pacific, non-Maori learners.
23	Gulf News	<a href="#">Life's a beach for ambassadors</a>	<b>Caitlyn McMahon Baragwanath</b> (Prospective student): a ‘beach ambassador’ is mentioned as embarking on a Bachelor of Global Studies at ‘Auckland University’.
20	Radio 531pi	No link	‘Auckland University’: is mentioned as being the place leaders from the Young Pacific leaders programme will be showcasing their recyclable products.
20	newsroom.co.nz	<a href="#">Pretty average: NZ books in 2020</a>	Auckland University Press: is mentioned as publishing another Peter Simpson book in April, <i>This the Promised Land</i> , “which will likely be the best, most beautiful art book of 2020” according to Steve Braunias.
18	Bay of Plenty Times, Weekend Herald, Hawkes Bay Weekend.	<a href="#">La villa loca for new Vital boss</a>	<b>Aaron Hockly</b> (alumnus): New boss of Vital Healthcare Property Trust is mentioned as having done a degree in politics and economics at ‘Auckland University’.
15	noted.co.nz	<a href="#">A Kete Half Empty: The realities of poverty in New Zealand</a>	<b>Renee Liang</b> (alumna): looks at child poverty in NZ in an essay. As well as being a consultant paediatrician based in Auckland, she is also mentioned as having a masters in creative writing from the University of Auckland.
14	stuff.co.nz	<a href="#">Teenage beneficiaries left with \$3 after rent, at risk of exploitation: report</a>	<b>Louise Humpage:</b> her report is quoted as having been critical of a scheme to get teenage beneficiaries into work, saying it makes them “vulnerable to exploitation.”
14	Radio NZ - National	<a href="#">Caroline Daley and Jennifer Curtin on The Panel</a>	<b>Caroline Daley and Jennifer Curtin:</b> Caroline Daley discusses the Gender Attitudes Survey by Gender Equal NZ led by the National Council of Women and Jennifer discusses the successes and challenges of the Coalition Government in 2019.

1 3	Radio NZ - National	<a href="#">A landslide re-election for Taiwanese president snubs China</a>	<b>Stephen Noakes:</b> on the the re-election of Tsai Ing-wen as president of Taiwan.
9	The Star (Christchurch)	<a href="#">'Walking the talk' on environmental concerns</a>	<b>Jenny Hughey</b> (alumna): the newly-elected chairwoman of Environment Canterbury is mentioned as having been to the University of Auckland "to become a primary school teacher and then I did a sociology degree and then I did a law degree and then I did a masters of law".
9	Taranaki Daily News, Waikato Times, Manawatu Standard, Timaru Herald, Southland Times and Stuff.	<a href="#">Kiwi camp not target as Iran fires missiles</a>	<b>Steve Hoadley:</b> says Iran has a "formidable missile arsenal with weapons capable of striking across the Middle East, including Israel and all over the Persian Gulf".
7	Newstalk ZB (Auckland)	No link	<b>Steve Hoadley:</b> President Trump's "rash decision" to kill Qassem Soleimani is makes it difficult to predict the upcoming events, including the US election.
7	New Zealand Herald	<a href="#">Retaliatory US drone strike raises serious issues</a>	<b>Steve Hoadley</b> (Opinion): writes that the US drone-and-missile strike against General Qassem Soleimani last week was a tactical success but raises serious issues.
4	scholarship-positions.com	<a href="#">Hauser-Raspe Undergraduate Scholarship</a>	Bachelor of Arts: The Hauser-Raspe Undergraduate Scholarship is advertised as being to "support a student entering the first year of a Bachelor of Arts" at the University of Auckland.

**FACULTY OF BUSINESS & ECONOMICS**

	Outlet	Link	Subject/Academic
<b>December</b>			
2 7	NZ Herald, Bay of Plenty Times, Newstalk ZB	<a href="#">Punters spend up large in Boxing Day sales, two days after biggest shopping day of year</a>	<b>Bodo Lang</b> comments on whether there are genuine bargains to be had at Boxing Day sales .
2 5	New Zealand Herald	<a href="#">it will take a tragedy before Government acts on leaky homes</a>	<b>Michael Rehm</b> says a fresh crisis is looming in the leaky home sector
2 0	Radio NZ (Afternoons)	No link	<b>Susan St John</b> is interviewed about the most effective way to reduce child poverty.
2 0	Radio NZ (Midday report)	No link	Tim Hazledine the Action Plan for Healthy Waterways would block farm intensification immediately
2 0	Voxy	<a href="#">Academic honoured with LEO Award</a>	<b>Michael Myers</b> - Association of Information Systems (AIS) LEO Award in recognition of his global impact
1 9	Newstalk ZB, NZ City	<a href="#">An Auckland Supermarket charged on 12 counts.</a>	<b>Alex Sims</b> on Pak'nSave supermarkets who are facing legal action for overcharging customers
1 9	Voxy	<a href="#">EQUIS reaccreditation affirms Business School's global standing</a>	In a first for New Zealand business schools, the University of Auckland Business School is delighted to announce that it has received EQUIS reaccreditation for a further five years.
1 8	New Zealand Herald	<a href="#">Is the Government doing enough to address poverty?</a>	<b>Susan St John</b> comments on the most effective way to reduce child poverty.
1 8	Voxy	<a href="#">EDS report questions DairyNZ conclusions over freshwater reform costs</a>	<b>Tim Hazledine</b> , analyses the economic modelling commissioned by Dairy NZ. He concludes that Dairy NZ has misinterpreted its economic modelling and misrepresented the impact of the freshwater reforms.

1 6	New Zealand Herald	<a href="#">ASB backs blockchain startup's \$2.7m raise</a>	<b>Alex Sims</b> on blockchain's security and audit-friendly ability
1 6	NZ Herald, Daily Post, and wider	<a href="#">Teachers could be using your child's images for social media clicks</a>	Gehan Gunasekara on teachers' sharing posts on social media
1 3	Interest.co.nz	<a href="#">Five US cities or states that have followed Auckland and upzoned to promote housing affordability</a>	<b>Ryan Greenaway-McGrevy</b> opinion piece about places that were rezoned to tackle housing unaffordability.
1 2	Across NZ	<a href="#">Shop local now</a>	Associate Professor <b>Mike Lee</b> on all the benefits of shopping local.
9	Across NZ	<a href="#">Does our explosion in imported shopping events have an expiry?</a>	<b>Bodo Lang</b> on the explosion of imported shopping days – Singles Day, Black Friday, Cyber Monday – saying these sales are the literal inventions of people in the industry who want to move stock.
8, 7	NZ Herald, Stuff biometricupdate.com,	<a href="#">CCTV nation: New Zealand's rapidly expanding camera network explained</a>	<b>Gehan Gunasekara</b> on CCTV cameras says the central issue is where we draw the line around new uses and applications. "It comes down to purpose and there needs to be very clear guidelines around their use.
6	New Zealand Herald		Coverage of Deloitte Top 200 mentions the Business School.
4	Education Central	<a href="#">Teaching future ready grads</a>	<b>Susan Geertshuis</b> opinion piece about positive deviants, the behaviour unusually effective people
<b>January</b>			
3 1	Wairarapa Times Age	<a href="#">All that was wrong with the NZ Super review</a>	<b>Michael Littlewood</b> , former co-director of the Retirement Policy and Research Centre at the University of Auckland comments on the problems with the New Zealand Super review.
2 5	Islam21c.com	<a href="#">Sonny Bill Williams refuses to wear betting logo due to his Islamic beliefs</a>	<b>Bodo Lang</b> comments on the decision by Sonny Bill Williams to refuse to wear the logo of the Rugby Super League's betting firm sponsor due to his Islamic beliefs.
2 5	nationwide	<a href="#">Pension reforms 'discrimination'</a>	<b>Susan St John</b> comments on issues with New Zealand's superannuation system.
2 4	Radio NZ - National	<a href="#">Advocates call for base benefit increases</a>	<b>Susan St John</b> the numbers of people signing up for benefits and skyrocketing demand for hardship grants.
2 4	Newstalk ZB	<a href="#">Marketing expert: 'PM has set of values which attracts voters'</a>	<b>Mike Lee</b> comments on how Labour is taking a value-based approach, for this year's general election.
2 4	MSN New Zealand, Magic, 3	<a href="#">How Betfred benefits from SBW's refusal to wear logo</a>	<b>Bodo Lang</b> Super League's chief sponsor will benefit from SB Williams' logo refusal
2 4	Radio NZ - National	Business News with Gyles Beckford.	<b>Snejina Michailova</b> Business Research Translation Competition encourages academic researchers to improve the way they communicate with business
2 4	People Management Magazine	<a href="#">When is 'just banter' not just banter?</a>	<b>Barbara Plester</b> appropriate line between 'just a bit of fun' and harmful- banter, in the workplace.
2 4	Hokitika Guardian	<a href="#">Expose Working for Families myths to end child poverty</a>	<b>Susan St John</b> on how critics view the Working for Families package through a distorted lens.
2 3	stuff.co.nz	<a href="#">Raw milk raids taking their toll on farmers and workers</a>	<b>Alex Sims</b> on the use of limited liability partnerships to sell raw milk.
2 2	Newstalk ZB	<a href="#">Proposal to make payday, everyday explored</a>	<b>Alex Sims</b> technology that pays workers on a daily basis, as a solution to high-interest payday lenders.
2 2	Good Returns	<a href="#">Govt moves to fix pension 'unfairness'</a>	<b>Susan St John</b> proposed changes in a new bill revamping the superannuation system to rectify unfairness.

2 2	stuff.co.nz	<a href="#">Peanut butter gets fancy, like craft beer and keto</a>	<b>Bodo Lang</b> on the demand for artisan products.
2 2	NZ-wide	<a href="#">Let the trolley do the scanning</a>	<b>Mike Lee</b> comments on the retail trend to use artificial intelligence and self-service for shopping.
2 1	Waatea News.com	<a href="#">Clear language spells out smoking strategy</a>	<b>Ilaisaane Fifita</b> looked at the high rate of smoking amongst Māori and Pacific communities
2 1	newsroom.co.nz	<a href="#">Make every day payday to foil predators</a>	<b>Alex Sims</b> opinion piece about the scourge of payday lenders and high interest rates.
2 0	Matangi Tonga	<a href="#">Dr 'Ilaisaane Fifita "well-communicated" research</a>	' <b>Ilaisaane Fifita</b> has won a competition for the effective communication of quality research
2 0	National Business Review	<a href="#">NZ only country with severe housing unaffordability in every city</a>	<b>Michael Rehm</b> on the reasons why housing market has again been scored as 'severely unaffordable' in the latest Demographia International Housing Affordability Study.
1 9	Sunday Star Times, stuff.co.nz	<a href="#">The pot of gold wish-list</a>	<b>Susan St John</b> on the Government's \$7.5 billion surplus and \$12b kitty,
1 8	Dom Post, and wider	<a href="#">Eco-influencers struggle for income</a>	<b>Mike Lee</b> ) comments on how social media users were becoming tired of influencer marketing.
1 6	Voxy.co.nz	<a href="#">University of Auckland named Entrepreneurial University of the Year</a>	<b>Wendy Kerr</b> , UoA has been named Entrepreneurial University of the Year at the Asia-Pacific Triple E Entrepreneurship and Engagement Excellence Awards in Higher Education.
1 5	Newstalk ZB	All Black jersey is about to change	Dr <b>Bodo Lang</b> on sponsorship of the All Blacks,
1 4	Taranaki Daily News	<a href="#">Modelling used by National MP to condemn freshwater proposals 'misinterpreted'</a>	<b>Tim Hazledine</b> quoted about his views on how Dairy NZ has misinterpreted its economic modelling and misrepresented the impact of the freshwater reforms.
1 4	newsroom.co.nz	<a href="#">Don't just market NZ tourism, manage it.</a>	<b>William Cheung</b> opinion piece about the need for New Zealand to manage tourism carefully.
1 4	Taranaki Daily News	<a href="#">Ministry rubbishes cost claim</a>	A memorandum from <b>Tim Hazledine</b> says that Dairy NZ had misinterpreted its economic modelling
1 3	Interest.co.nz	<a href="#">Artificial-food debate has lost sight of the fundamental biological and physical sciences</a>	<b>Catherine Tubb and Tony Seba</b> in 10 years' animal proteins will have been largely replaced by artificial foods.
1 3	Farmers Weekly (NZ)	<a href="#">Research starts paying dividends</a>	<b>Alex Sims</b> ) comments on the use of blockchain technology by New Zealand food producers.
1 2	Acaross Aus and NZ	<a href="#">Answers to dwindling Super crowds in NZ may offer clues for Australia</a>	<b>Sandra Smith</b> on the drop in audience numbers at Super Rugby, saying people are now bombarded with lots of choices about what to do with their spare time.
1 0	Across NZ	<a href="#">Complaints continuing for NZ Sale</a>	<b>Alex Sims</b> on the issues consumers have had with NZ Sale
1 0	The Caravan	<a href="#">International Statement From Academics Regarding Attacks on JNU</a>	<b>Elizabeth George</b> condemns the recent attacks by politically motivated hoodlums on the students and faculty of India's Jawaharlal Nehru University, New Delhi.
9, 8	New Zealand Herald	<a href="#">Couple stunned at cancelled venue</a>	<b>Alex Sims</b> on unfair contract terms following the last-minute cancellation by a wedding venue.
8 5	Radio New Zealand stuff.co.nz, SST	<a href="#">Getting in financial shape for 2020</a> <a href="#">72-yearz first-home buyer: wanted my own front door</a>	<b>Mary Holm</b> insights on retirement income policies Deborah Levy on how home ownership is still seen as a key part of the Kiwi dream.

4	Gisborne Herald	<a href="#">Sustainable premium for NZ food</a>	<b>Alex Sims</b> Fonterra and Silver Fern Farms, are now working with blockchain technology through their joint logistics company Kotahi and shipping giant Maersk Line.
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**FACULTY OF CREATIVE ARTS & INDUSTRIES (CAI)**

	Outlet	Link	Subject/Academic
<b>December</b>			
27	Manawatu Standard	<a href="#">Vitruvian Tunnel makes city appearance</a>	<b>Matt Liggins'</b> lighting work, Vitruvian Tunnel, installation in Palmerston North
23	blackchristiannews.com, Christian Pose	<a href="#">Christchurch Cathedral Rebuilt</a>	Reference to <b>Andrew Barrie's</b> book on the design of the cathedral who describes the country's "most recognized building."
23	Radio NZ - National	<a href="#">Navigating the urban environment</a>	<b>Bill McKay</b> comments on the concept of universal design.
21	Weekend Press	<a href="#">The week in good news</a>	<b>Philip Matthews</b> looks on the bright side of 2019, highlight student Abdallah Alayan co-winning this year's Student Design Awards for Faith in Fiordland.
18	TVNZ 1, Te Karere	No link	<b>Deidre Brown</b> ; how the University of Auckland teamed up with Jasmx to create a scholarship for Maori and Polynesian students wanting to get into architecture.
18	The Ensign	<a href="#">Smither works on show at gallery</a>	The Eastern Southland Gallery gifted drawings by, Elam alumni, <b>Michael Smither</b> .
16	The Press	<a href="#">Pilgrimage trail by brother of mosque victim</a>	The brother of a Christchurch mosque shootings, student <b>Abdallah Alayan</b> , wins Design Awards, for non-demonstrational pathway through a national park.
15	IQNA	<a href="#">Mosque Victim's Brother Wins Architecture Accolade</a>	Christchurch student <b>Abdallah Alayan's</b> design for the pathway though Fiordland National...
15	stuff.co.nz	<a href="#">Mosque victim's brother wins student architecture accolade</a>	The brother of mosque shootings victim, <b>Abdallah Alayan</b> , wins architecture award for his pathway of tolerance and respect .
11	Gisborne Herald	<a href="#">Scholarships reward for students' hard work</a>	Scholarship winner, <b>Corban Richter</b> , to study at the School of Architecture.
11	architecturenow.co.nz	<a href="#">Interior Awards 2020: Meet the jury</a>	The 2020 Interior Awards jury, includes <b>Julie Stout</b>
6	Blenheim Sun	<a href="#">Renowned artist, Carole Shephard to host workshop</a>	<b>Carole Shephard</b> in lineup of artists for the Summer 2020 Workshops.
5	Gisborne Herald	<a href="#">Pianomania — put it at the top of your Liszt</a>	New Zealand-born <b>Tony Yan Tong Chen</b> returns to to New Zealand to perform a solo recital at the University of Auckland.
5	architecturenow.co.nz	<a href="#">2019 Student Design Awards: Winners announced</a>	Finalists and winners from the 2019 Student Design Awards.
5	Beehive.govt.nz nationaltribute.com.au, miragenews.co.nz	<a href="#">Talented young Kiwis awarded PM's Scholarships to Asia and Latin America</a>	Two UoA Dance Studies students win Prime Minister's Scholarships for Asia (PMSA) and Latin America (PMSLA).
4	Waatea News.com	<a href="#">Jasmx backing architecture scholarship for Maori</a>	<b>Deidre Brown</b> ; UoA and Jasmx team up to offer a scholarship for Māori and Pacific students.
4	Radio New Zealand	<a href="#">Bookmarks: Tony Watkins</a>	<b>Tony Watkins</b> , an architect, urban designer, environmental advocate and emeritus professor at UoA.
4	Voxy.co.nz	<a href="#">2019 Student Design Awards</a>	Top student architecture competition combines optimism and protest; <b>Abdallah Alayan, Jeremy Priest</b>
4	Voxy.co.nz	<a href="#">Auckland Uni scholarship for Maori and Pacific architects</a>	A scholarship has been set up to attract more Māori and Pacific students to architecture.
4	Whangarei Leader	<a href="#">Council News</a>	Elam alumni <b>Grant Williams'</b> sculpture woven into the narratives of the new public space.

3	LiveNews.co.nz	<a href="#">Grant Williams Sculpture planned for Town Basin Park</a>	Elam alumni <b>Grant Williams'</b> sculpture woven into the narratives of the new public space.
3	The Big Idea	<a href="#">New composition scholarship uses ground-breaking technology</a>	The Lewis Eady Steinway Spirio Record Composition Prize, in partnership with the School of Music.
2	architecturenow.co.nz	<a href="#">Brick Bay Folly 2020: Call for entries</a>	Featuring 2019 Brick Bay Folly winners, designed by SoAP MArch students
2	Dominion Post	<a href="#">Brand new Encounter exhibit opens at City Gallery</a>	What do we want from art? What does art want from us? And what's under that astronaut's visor, anyway?
1	Radio New Zealand	<a href="#">In Strong Voice - Morag Atchinson</a>	Dr Morag Atchison is a leading soprano who teaches voice in the University of Auckland School of Music.
1	Architecture NZ	<a href="#">FOR THE PUBLIC GOOD</a>	UoA second-year students at SoAP win second place in Public Good urban design competition
1	Architecture NZ	<a href="#">The power of awards</a>	<b>Andrew Barrie</b> comments on problems/biases with awards selection in architectural awards.
1	Architecture NZ	<a href="#">Crit</a>	Objectspace traced 20 years of RTA Studio projects curated by <b>Andrew Barrie</b> and produced by his students.
1	Architecture NZ	<a href="#">EXHIBITION</a>	Exhibition In Context: RTA Studio OBJECTSPACE - AUGUST 2019; curated by <b>Andrew Barrie</b>
1	Art News	<a href="#">A constant unpacking</a>	Elam alumni, <b>Ayesha Green's</b> portraits upend the usual power dynamics between painter and painted.
1	Art News New Zealand	<a href="#">Enter now!</a>	<b>Ruth Watson</b> to judge Molly Morpeth Canaday Award (MMCA) 3D, for three-dimensional art forms.
1	Art News New Zealand	<a href="#">At the bay</a>	Brick Bay Folly award-winners four first-year MAarch students from SoAP, for sculpture that celebrates potential of wood.
1	New Zealand Heritage	<a href="#">New use for heritage in home of Auckland radio</a>	The former 1YA Radio Station Building now home to Gus Fisher Gallery owned by the UoA has undergone an internal refurbishment.
1	Spasifik	<a href="#">Creative New Zealand Arts Pasifika Awards 2019</a>	The annual Creative New Zealand Arts Pasifika Awards recognises innovation and excellence in Pacific Arts; includes <b>Tyla Vaeau</b>
January			
3 1	Whakatane Beacon	<a href="#">Molly Morpeth 3D events begin</a>	THE finalists have been selected for the <b>Molly Morpeth</b> 3D Canaday Award, with the winners to be selected by guest judge Ruth Watson.
3 0	River City Press	<a href="#">Tylee Cottage artist explains his art to Rotary Club</a>	Artist and alumni <b>Jae Hoon Lee</b> , spoke at the Whanganui Rotary club showing his digital collage photographs.
2 9	ONE News	<a href="#">New art work brings creation to life in Auckland</a>	Maoridom's oldest story is being retold on a huge scale at Auckland's Aotea Centre.
2 9	Radio NZ - National	<a href="#">Dunedin starts trial of pedestrianism</a>	Interview with <b>Elizabeth Aitken Rose</b> , who says Dunedin is just example of many towns and cities that are experimenting with pedestrianisation.
2 9	Wairarapa Midweek	<a href="#">The places I've lived</a>	Alumni <b>Rhonda Greig's</b> large, two-panelled Self Portrait on linen canvas features all the addresses where the artist has ever lived.
2 8	The Big Idea	<a href="#">Expanded curatorial team at Govett-Brewster Art Gallery</a>	Elam alumni <b>Emma Glucina</b> Govett-Brewster Art Gallery curatorial team.
2 7	Radio NZ - National	<a href="#">Happy birthday Auckland</a>	<b>Bill McKay</b> says the challenge for the next decade it to shift the vision of Auckland towards the central city.
2 7	Dominion Post	<a href="#">Plans for a new Wellington suburb take shape</a>	Nestled in the hills of North Wellington is a new community waiting to happen; <b>Bill McKay</b> comments on challenges of developing new suburb.

2 4	Weekend Sun	<a href="#">The house that Hilary left</a>	About the house that SoM alumni Hilary Revfeim left.
2 3	Otago Daily Times	<a href="#">Back where it all began</a>	SoM student and <b>Modi Deng</b> and Annabel Drummond prepare for their homecoming concert.
2 2	Whanganui Chronicle	<a href="#">Novel gallery</a>	New Book Gallery opens with work by alumni <b>Sandra Morris</b> .
1 9	stuff.co.nz, Sunday Star Times	<a href="#">Wearable Arts boss Gisella Carr through her career</a>	Profile of former Elam staff-er, <b>Gisella Carr</b>
1 5	ocula.com	<a href="#">Jae Hoon Lee Biography</a>	Interview with Korean-born photographer <b>Jae Hoon Lee</b> , MFA (Elam) alumni
1 4	architecturenow.co.nz	<a href="#">Review: In Context: RTA Studio</a>	The models sit on a diagonal plinth of stacked corrugated cardboard, with ribbons of white tracing paper overhead; <b>Andrew Barrie</b>
1 3	The Big Idea	<a href="#">AWAKENING: A HANDS-ON ART MAKING WORKSHOP</a>	A sense of play is central to creating an image full of freshness and discovery, by Elam alumni <b>Evan Woodruffe</b> .
1 0	Eastern Bay Life, Whakatane Beacon	<a href="#">3D art includes bonsai</a>	Molly Morpeth Canaday 3D awards, judging by <b>Ruth Watson</b>
7	Broadway World	<a href="#">Bridgehampton Chamber Music Spring 2020 Series</a>	The Bridgehampton Chamber Music Festival, features Distinguished Alumni, <b>Marya Martin</b>
3	newsroom.co.nz	<a href="#">Open your eyes to the future of Maori architecture</a>	Maori construction is everywhere, all we need to do is open our eyes writes University of Auckland's <b>Deidre Brown</b>

**FACULTY OF EDUCATION & SOCIAL WORK**

	Outlet	Link	Subject/Academic
<b>December</b>			
29	Radio New Zealand	<a href="#">Summer reading helps kids retain literacy during the holidays</a>	<b>Rachel Williamson-Dean</b> : talks about the further roll out of the Summer Learning Journey in the South Island.
29	Radio New Zealand	<a href="#">Dr Mohamed Alansari on how digital technology has affected learning</a>	<b>Mohamed Alansari</b> : is interviewed on whether devices expanding children's horizons or are they a bad substitute for human connection?
24	Foreignpolicy	<a href="#">Top 6 Universities in New Zealand</a>	Faculty of Education: is mentioned as part of an entry about the University of Auckland on a website called Foreignpolicy.
23	The Big Idea	<a href="#">The arts are vital to wellbeing, but where's the Govt support?</a>	<b>Peter O'Connor</b> : says he is intent on expanding the connection between the arts and wellbeing in Aotearoa's communities and schools.
16	NZ Herald and north	<a href="#">Teachers could be using your child's images for social media clicks</a>	<b>Toni Bruce</b> : says a lack of training could be to blame for teachers' social media faux-pas after identifiable children in a classroom are featured on a teacher's Instagram story.
11	Waatea News.com, voxy.co.nz	<a href="#">TUESDAY: Mana for mokopuna in education study</a>	<b>Camilla Highfield and Melinda Webber</b> : are mentioned as having a grant from the Council for Educational Research to work with Te Maru o Ngongotaha Kāhui Ako to identify what practices Māori students and their whānau believe will support them to be successful on their own terms.
1	Otaki Mail	<a href="#">Chromebooks: have they made a difference?</a>	Woolf Fisher Research Centre: is mentioned as carrying out research into the effectiveness of Chromebooks on children's achievement at Otaki College.

January			
2 8	Radio NZ - National	<a href="#">Removing barriers for Pacific students</a>	<b>Damon Salesa:</b> Discusses how to close the achievement gap between Maori and Pacific learners and the rest, mentions an initiative by the Faculty of Education (and Social Work).
2 2	Hokitika Guardian	<a href="#">Ihumatao: a Pakeha ally's perspective</a>	<b>Frances Hancock:</b> (Opinion): pays tribute to those still protecting the land as they wait for a settlement at Ihumatao.
2 1	school-news.com.au	<a href="#">A familiar place among the chaos: how schools can help students cope after the bushfires</a>	<b>Carol Mutch:</b> Carol's co-written piece on how to engage with schoolchildren after a traumatic experience like the Australian bushfires in The Conversation is reprinted here.
2 1	Newstalk ZB (Auckland)	No link	<b>Peter O'Connor:</b> and his views on the value of, and disintegration of, teaching the arts in schools is discussed by host Kerre McIvor.
2 1	The Conversation	<a href="#">A familiar place among the chaos: how schools can help students cope after the bushfires</a>	<b>Carol Mutch</b> (opinion): is the co-writer of tips and ideas on how to engage with schoolchildren after a traumatic event, like the Australian bushfires.
1 8	Weekend Herald	<a href="#">Busting AGE-OLD MYTHS</a>	<b>Pat Bullen</b> (opinion): looks at the generation gap and says negative assumptions about youth are nothing new in an extended feature.
1 4	Taranaki Daily News, Hokitika Guardian	<a href="#">The summer learning loss, Summer reading helps children retain literacy during the holidays</a>	<b>Rachel Williamson</b> and the Woolf Fisher Research Centre: are extensively mentioned in story about the Summer Learning Journey, designed to arrest the summer holiday slump in literacy.
5	Sunday Star-Times	<a href="#">Welfare inaction</a>	Mike <b>O'Brien:</b> agrees with another reader about what he believes is a disappointing lack of Government action on a recent Welfare Report, in a letter to the editor.

**FACULTY OF LAW**

	Outlet	Link	Subject/Academic
<b>December</b>			
2 0	NZ Herald	<a href="#">Steve Braunias: The 20 best things of Auckland life</a>	Davis Law Library named best library by Steve Braunias.
1 9	Dom Post, The Press, stuff	<a href="#">'Crown should buy island'</a>	Honorary Academic Dr <b>Kenneth Palmer</b> on now is the time for the Buttler family to hand over White Island.
1 7	noted.co.nz	<a href="#">Jailhouse snitches are a blight on NZ's justice system</a>	<b>Scott Optican</b> comments on the issues with using prison witnesses in criminal trials.
1 7	NZ Herald	<a href="#">The Kiwi digital whizzes helped Boris Johnson win a landslide</a>	Including alumnus <b>Sean Topham</b> .
1 6	Three, Magic Talk, PRIME, RNZ	<a href="#">Whakaari/White Island: Cruise ship could be sued - expert</a>	Honorary Academic <b>Bill Hodge</b> on the legal avenues open for the victims of the Whakaari volcanic eruption.
1 6	NZ Herald	<a href="#">White Island tragedy raises thorny issue of liability</a>	<b>Bill Hodge</b> comments on whether WorkSafe can prosecute the Buttler Family Trust, as occupier of White Island, and the workplace for the guides who were killed and injured.
1 6	The Westport News	<a href="#">Whakaari eruption: Cruise company could face lawsuits</a>	<b>Honorary Academic Dr Bill Hodge</b> on the legal avenues open for the victims of the Whakaari
1 4	Otago Daily Times	<a href="#">Graduands to be honoured posthumously</a>	<b>Mark Henaghan</b> on Graeme Watson's graduation, thirty years after his death.

1 2	9News.com.au	<a href="#">Why NZ volcano victims can't sue cruise line or tour company</a>	<b>Bill Hodge</b> on how the victims are covered by New Zealand's Accident Compensation Corporation.
1 2	UK Guardian	<a href="#">White Island volcano victims cannot bring civil lawsuits for negligence</a>	<b>Bill Hodge</b> on the legal issues with the White Island volcanic eruption, possible that the individuals from the tour company could be prosecuted under New Zealand's workplace health and safety laws
1 2	NZ Herald, Gisborne Herald.	<a href="#">Cruise ship company can be sued in US</a>	<b>Bill Hodge</b> on the legal avenues open for the victims of the Whakaari White Island volcanic eruption.
1 2	NZ Herald	<a href="#">A tangled legal web for victims</a>	<b>Bill Hodge</b> on whether Royal Caribbean, had a duty of care to manage the risks.
1 1	Waikato Times, Dominion Post, The Press.	<a href="#">The allure of risk</a>	<b>Bill Hodge</b> comments on how tourists would not be able to take civil action against tour operators in New Zealand, unless they sought punitive damages
1 1	Press, Southland Times, Stuff	<a href="#">Waivers offer no protection for tour operators</a>	<b>Bill Hodge</b> White Island disaster, tourists unable to take personal civil action against tour operators in NZ.
1 0	Scoop.co.nz	<a href="#">How New Zealand defines and recognises veterans</a>	Professor <b>Ron Paterson</b> is quoted following his review of the Veterans' Support Act.
7	Daily Post, BoP Times.	<a href="#">City lawyer scales legal heights</a>	Alumnus <b>Jonathan Temm</b> follows in father's footsteps, with a QC honour.
7	NZ Herald, Scoop.co.nz	<a href="#">Meet New Zealand's newest Queen's Counsels</a>	<b>Janet McLean</b> appointed in recognition of her extraordinary and longstanding contribution to the law.
6	Stuff.co.nz, Newsroom	<a href="#">Your A-Z guide to impeachment</a>	<b>Bill Hodge</b> writes the A-Z guide to President Trump's impeachment.
5	lawsociety.org.nz	<a href="#">Posthumous law degree awarded, 54 years on</a>	An Auckland solicitor who died in a climbing accident in 1965, has received a posthumous LL.M.
3	Radio New Zealand	<a href="#">Reasons why complaint against Auckland councillor Josephine Bartley was dropped</a>	<b>Ron Paterson</b> considered a code of conduct complaint against Josephine Bartley following a complaint by Mangere Bridge resident Kirsty Hunt.
2	lawsociety.org.nz	<a href="#">New Zealand Lawyers appointed IAAF Disciplinary Tribunal members</a>	Sir <b>David Williams</b> QC has been reappointed a member of the International Association of Athletics Federations (IAAF) Disciplinary Tribunal.
2	lawsociety.org.nz	<a href="#">Jack Alexander awarded 2019 Cleary Memorial Prize</a>	Alumnus <b>Jack Alexander</b> has been awarded the 2019 Cleary Memorial Prize.
2	MSN New Zealand	<a href="#">What the Christchurch Call means for international law</a>	<b>Jane Kelsey</b> on the Christchurch Call, the agreement between governments and tech companies to tackle online extremism.
<b>January</b>			
30	Radio NZ	<a href="#">Transparency needed for political party funding.</a>	Associate Professor <b>Timothy Kuhner</b> comments on the Serious Fraud Office pursuing criminal charges against four people in relation to donations paid into a National Party bank account.
25	Indian Newslink	<a href="#">National integrity at risk over political funding</a>	<b>Timothy Kuhner</b> is quoted risks of monied interests could make New Zealand vulnerable to corruption.
20	Radio NZ	<a href="#">Serious Fraud Office announcement over National donations expected in 'coming weeks'.</a>	<b>Tim Kuhner</b> comments on the Serious Fraud Office's imminent announcement into an inquiry into National's handling of party donations.
8, 7	stuff.co.nz, noted	<a href="#">New Zealand's Women in Power: Where are they now?</a>	Revisits a 1989 feature about women in power. Includes Auckland Law School alumni.
3	NZ Herald	<a href="#">Right on: Collins goes back to study</a>	Story about alumna <b>Judith Collins</b> .

**LIGGINS INSTITUTE**

	Outlet	Link	Subject/Academic
<b>December</b>			
30	ohbaby.co.nz	<a href="#">Struggling To Get Pregnant: Egg Donation Explained</a>	<b>Richard Fisher</b> explains egg donation.
	MSN New Zealand Greymouth Star	<a href="#">Maize crop chemicals blamed for mass North Island bee deaths</a> <a href="#">Maize crop chemicals behind bee deaths</a>	Further coverage of insecticide residue research by <b>Chris Pook</b> .
29	Newshub	<a href="#">Maize crop chemicals blamed for North Island bee deaths</a>	Further coverage of insecticide residue research by <b>Chris Pook</b> .
21	Weekend Press	<a href="#">The week in good news</a>	<b>Jane Harding</b> short-listed for New Zealander of the Year.
20	stuff.co.nz, Newshub.co.nz	<a href="#">New study says sheep's milk easier to digest than cow's milk</a>	<b>Amber Milan</b> on evidence that sheep's milk is easier to digest than cow's milk.
19	National Business Review	<a href="#">Blue River leads in sheep, goats, cows infant dairy products</a>	Article about Blue River mentions Liggins and AgResearch trial of sheep's milk ease of digestion.
19	Taranaki Daily News	<a href="#">Low-fat is bad idea - expert</a>	Professor <b>David Ludwig</b> said low-fat, high-carb diets can lead to obesity
17	NZ wide	<a href="#">NZer of the Year shortlist</a>	<b>Jane Harding</b> is short-listed for New Zealander of the Year.
4-5	Feilding-Rangitikei Herald, Nor West News, Marlborough Express, Nelson Mail, Timaru Herald, Franklin County News	<a href="#">Are farm chemicals wiping out bees?</a>	<b>Chris Pook</b> : Scientists have found traces of neonicotinoid (also known as 'neonics') insecticides in the soil at nine North Island sites more than a year after coated seeds were planted.
1	OHbaby	<a href="#">LOVE your guts</a>	<b>Wayne Cutfield and Éadaoin Butler</b> explain the risks of DIY vaginal seeding and outline ECOBABe study.
	BayBuzz	<a href="#">Omnivores</a>	Conflicting evidence around the health effects of eating red meat – ref Liggins-led Wagyu beef study
<b>January</b>			
28	The Dominion Post	<a href="#">New Zealander of the Year finalists announced</a>	Pioneering neonatologist <b>Jane Harding</b> is one of 11 to the final round of the New Zealander of the Year.
24	New Zealand Doctor Online	<a href="#">Antibiotics in early life may increase obesity risk</a>	<b>Wayne Cutfield</b> - Antibiotics and childhood obesity.
23	Voxy.co.nz; sciemex.org	<a href="#">Antibiotics unlikely to be a major contributor to obesity - National Science Challenges</a>	<b>Wayne Cutfield</b> - Antibiotics and childhood obesity.
	Radio New Zealand – National	<a href="#">Infancy antibiotics use does not lead to childhood obesity</a>	<b>Interview with Wayne Cutfield</b> : Taking antibiotics in infancy does not lead to childhood obesity,
22	foodtechnology.co.nz	<a href="#">FONTERRA-SPONSORED RESEARCH PAVES MATERNAL/INFANT NUTRITIONAL MILK PATH IN CHINA</a>	The Liggins Institute and Auckland UniServices, is completing its first clinical trial, the CLIMB study, in collaboration with Chongqing Medical University (CQMU).

1 7	New Zealand Herald, nzherald.co.nz, odt.co.nz	<a href="#">Hundreds of babies with heart defects could be picked up earlier</a> <a href="#">Call to screen more babies for heart defects</a>	<b>Frank Bloomfield:</b> Baby experts are calling on the Government to fund a 'quick, cheap and safe' screening tool which could pick up hundreds of newborns with potentially deadly heart defects each year.
1 5	lawfuel.com	<a href="#">40 Michael Friedlander</a>	Sir <b>Michael Friedlander</b> , 83, has donated generously to the Liggins Institute, among others.
7	NZ-wide Listener	<a href="#">Why you get fat in your 30s</a> <a href="#">THE LINK FAT CELLS &amp; CANCER</a>	<b>David Cameron-Smith</b> on weight gain in your 30s. Mentions evidence from A Better Start/Liggins that most parents want to know if their children are at risk of developing obesity.
	New Zealand Food Technology	<a href="#">PEOPLE TO KNOW</a>	CAROLYN MORTLAND (FONTERRA)

## FACULTY OF MEDICAL & HEALTH SCIENCES

December

### Media coverage: Highlights and analysis

- FMHS, its researchers and their work were mentioned in about 393 media items this month.
- Stories that received substantial international as well as domestic coverage included:
  - **Julian Paton** on the world's first artificial neuron (outlets included the *Financial Times Online* and *BBC.com.news*).
  - **Richard Faull** and the new Sports Human Brain Bank was extensively covered in New Zealand and overseas, including *New York Times*, *Eurosport.com*, *Times of India*, *Reuters UK* and *Reuters Africa*.
  - **Helen Petousis-Harris's** comments on the measles epidemic in Samoa featured in articles from *New York Times*, *CBC* and *Reuters*, among others.
  - **Kebede Beyene's** comments on the US black market for diabetes medicine ran in 25 media outlets including [MSN](#).
  - **Rob Beaglehole's** comments on a finding that countries implement only half of WHO's recommendations to reduce chronic disease featured in a [Reuters](#) article that ran on 36 news sites.

### University-generated stories/opinion pieces

Date	Title/topic	Academic	External pickup
2	<a href="#">Same faculty, different degrees: Identical twins graduate</a>	Graduands Chiara and Norina Gasteiger.	Weekend Herald, nzherald.co.nz
3	<a href="#">New discovery could improve breast cancer survival</a>	Annette Lasham	-
4	<a href="#">World-first artificial neurons create potential for bionic medicine</a>	Julian Paton	29 items (22 overseas outlets) including TVNZ 1 News, tvnz.co.nz, RNZ Morning Report, <a href="#">rnz.co.nz</a> , <a href="#">BBC.com.news</a> , <i>Financial Times Online</i> , <a href="#">Stuff</a>
5	<a href="#">Graduating at 90 and still publishing: "It keeps me happy"</a> <a href="#">Top ten tips for new doctors</a>	Graduand Ron Trubuhovich Alumnus Cameron Wells	Herald on Sunday, <a href="#">nzherald.co.nz</a> (Popular on FMHS social media)
6	<a href="#">Centre for Brain Research launches first NZ Sports Human Brain Bank</a>	Richard Faull	Extensive international and local coverage, at least 47 items including <a href="#">TVNZ 1 News</a> , <a href="#">Newshub Live at 6</a> , front page of the New Zealand Herald, <a href="#">nzherald.co.nz</a> , <a href="#">stuff.co.nz</a> , <a href="#">newyorktimes.com</a> , <a href="#">Reuters</a>
	<a href="#">Why every pregnant woman needs a flu jab</a>	Nikki Turner	National Tribune, Mirage News, Medical Xpress
16	<a href="#">Three of our academics in running for New Zealander of the Year</a>	Helen Petousis-Harris	12 articles including <a href="#">rnz.co.nz</a>
16	<a href="#">Stars plus warnings for healthier food choices</a>	Cliona Ni Mhurchu	<a href="#">RNZ Nine to Noon</a> , <a href="#">rnz.co.nz</a>
17	<a href="#">The Human Element</a>	MAPAS Briana Northey	<a href="#">Te Karere</a>

18	<a href="#">Would you like some fries with your social media?</a>	PhD student Saswata Ray	<a href="#">NZHerald.co.nz</a> (9 Jan)
9	<a href="#">From tripe, a Kiwi medical innovation</a>	Siouxie Wiles	Stuff
13	<a href="#">Be kind to your brain</a>	Malvinder Singh-Bains	Newsroom
20	<a href="#">Time to recognise midwives</a>	Med student Emma Espiner	Newsroom
23	<a href="#">The chemistry of pavlova</a>	Siouxie Wiles	Stuff

January

**Media coverage: Highlights and analysis**

- FMHS, its researchers and their work were mentioned in about 290 media items this month, of which 88 were about coronavirus/COVID-19.
- **Helen Petousis-Harris** commented in 30 articles and **interviews**, mostly about coronavirus. She also commented on the need for an inquiry into the Samoan measles epidemic
- **Siouxie Wiles** commented in 60 articles and **interviews**, mostly about coronavirus, as well as her regular science commentary on Stuff and RNZ Nine to Noon.
- **Mark Thomas** also commented on coronavirus.
- Stories that received substantial international as well as domestic coverage included:
  - A study that found cycling to work could extend life expectancy, which involved researchers from the University of Auckland, was widely reported in the Asia-Pacific region, for example on [Yahoo! Singapore](#).
  - **Julian Paton** and his team's discovery of a blood flow sensors in the brain was widely reported in Australasia.
- Coronavirus dominated the headlines from the last week of January, and FMHS commentators were soon established as media go-to experts for reliable information.

**University-generated stories / Opinion pieces**

Date	Title/topic	Academic	External pickup
13	<a href="#">Loneliness: a global challenge</a>	Vanessa Burholt	-
14	<a href="#">Brain blood flow discovery holds clue to dementia, hypertension, migraines</a>	Julian Paton	<i>Newshub Live at 6</i> , <a href="#">newshub.co.nz</a> , <a href="#">stuff.co.nz</a> ; 13 Australian sites including <i>The Australian</i> , <i>Daily Telegraph</i> ; <a href="#">Thailandmedical.news</a> , <a href="#">ScienceDaily.com</a> , <a href="#">medIndia.net</a> , <a href="#">goodnewsnetwork.org</a> , <a href="#">genengnews.com</a>
23	<a href="#">E-cigarettes displacing youth smoking in NZ</a>	Natalie Walker, Rob Beaglehole (joint release with ASH)	32 news items including: <i>TVNZ 1 News</i> , <a href="#">tvnz.co.nz</a> , <i>The AM Show</i> , <i>TVNZ Breakfast</i> , <a href="#">nzherald.co.nz</a> , <i>Mike Hosking NewstalkZB</i> , <i>RNZ First Up</i> , <a href="#">stuff.co.nz</a> , <i>Newshub Live at 6</i> , <i>TVNZ 1 News</i> , <i>The Dominion Post</i>
29	<a href="#">Pump up the volume: why we love loud music</a>	David Welch	<i>TVNZ Seven Sharp</i> , <a href="#">tvnz.co.nz</a> , <i>New Zealand Herald</i> , <a href="#">nzherald.co.nz</a> , <i>Bay of Plenty Times</i> , <i>NewstalkZB Mike Hosking Breakfast</i> , <a href="#">newstalkzb.co.nz</a> ,
30	<a href="#">CBR celebrates 10 years of amazing achievements</a>	Richard Faull, various CBR researchers	[4 Newstalk ZB interviews with CBR researchers ran in December]
31	<a href="#">Text tips boost parenting confidence</a>	Joanna Chu	<a href="#">Stuff.co.nz</a>
8	<a href="#">Why we need to abandon cultural competency</a>	Elana Curtis	Newsroom
16	<a href="#">The WHO Vaccine Safety Summit – from someone who was actually there</a>	Helen Petousis-Harris	SciBlogs
	<a href="#">Save antibiotics for serious infection – and future generations</a>	Mark Thomas	Newsroom
22	<a href="#">The emerging coronavirus outbreak in China</a>	Siouxie Wiles	SciBlogs
23	<a href="#">The Chinese coronavirus outbreak: what are the options for vaccines and treatments?</a>	Siouxie Wiles	SciBlogs

28	<a href="#">Coronavirus: don't panic yet – the global medical world is responding</a>	Helen Petousis-Harris	Newsroom
29	Cardiovascular disease in advanced age: To give, or not to give, intensive treatment?	Ngaire Kerse	NZ Doctor

**FACULTY OF SCIENCE**

	Outlet	Link	Subject/Academic
<b>December</b>			
3 1	Radio NZ - National		<b>Anna Santure</b> data collected on the hihi to investigate the level of genetic diversity remaining in the species
	New Zealand Herald	<a href="#">Watchdog blows chance re misleading election ads</a>	<b>Thomas Lumley</b> on bar graphs within a political ad that is before the Advertising Standards Authority
3 0	Gisborne Herald, RNZ	<a href="#">Study: More trees mean fewer wasps</a>	<b>Julia Schmack</b> showing fewer invasive wasps are found where there is thick forest cover
2 9	TVNZ 1		<b>Clare McCann</b> justice system is challenging for those struggling with literacy and language
	New Zealand Herald	<a href="#">Juha Saarinen: Deadly diesels done dirt cheap</a>	<b>Shaun Hendy</b> says New Zealand's tailpipe emissions regulations are weak in comparison to other countries
	stuff.co.nz	<a href="#">People with brain injuries, developmental issues 'over-represented' in justice system</a>	<b>Ian Lambie</b> New Zealand's justice system is not set up for the high proportion of prisoners living with brain injuries and learning difficulties
2 7	nowtolove.co.nz	<a href="#">Running just once a week lowers your risk of early death - here's how to get started</a>	<b>Katrina Phillips</b> why changing to a better lifestyle which includes exercise can be hard at first
2 3	New Zealand Herald, ODT	<a href="#">Pay gap: Female academics earn \$400,000 less than men over life-time</a>	<b>Nicola Gaston</b> sexism in science and latest research showing a significant pay gap between male and female researchers
2 1	Whanganui Chronicle, NZ Herald, ODT, Gisborne Herald	<a href="#">Tiny mice create a big headache on remote island</a>	<b>James Russell</b> explains the threat mice pose for native wildlife on off-shore islands
	New Zealand Herald	<a href="#">Odds of winning \$1m Super Rugby tipping competition</a>	<b>Thomas Lumley</b> odds of someone predicting the winner of all Super Rugby games correctly
1 8	pbs.org	<a href="#">Native or invasive species? The distinction blurs as the world warms</a>	<b>James Russell</b> fundamental challenges of conservation as climate change is transforming the distribution of biodiversity
1 6	Radio NZ - National		<b>Quentin Atkinson</b> people's relationship with plastic, it is an important story that needs to be discussed
	Guardian Australia	<a href="#">Relocating koalas to NZ is a nice idea, but not a good one</a>	<b>James Russell</b> discusses proposal for bushfire-threatened koalas to be introduced to New Zealand
1 5	Frontiers Blog	<a href="#">Ecological theory and modelling finds its habitat</a>	<b>George Perry</b> discusses the importance of scientific models in ecological and evolutionary theory
	noted.co.nz	<a href="#">Shaun Hendy</a>	<b>Shaun Hendy</b> discusses the growing movement to reduce your carbon footprint by flying less

1 4	newsroom.co.nz	<a href="#">Importing Australia's chlamydia bears</a>	<b>James Russell</b> discusses proposal for bushfire-threatened koalas to be introduced to New Zealand
	phys.org	<a href="#">Stars need a partner to spin universe's brightest explosions</a>	New study uses cosmological models developed by <b>JJ Eldridge</b>
	SciBlogs.co.nz	<a href="#">Yes, koalas are cute – but bring them to NZ? Errm, no</a>	<b>James Russell</b> discusses proposal for bushfire-threatened koalas to be introduced to New Zealand
	technology.org	<a href="#">Stars need a partner to spin Universe's brightest explosions</a>	New study uses cosmological models developed by <b>JJ Eldridge</b>
1 3	MindFood	<a href="#">Thousands sign petition for koalas to be brought to NZ</a>	<b>James Russell</b> discusses proposal for bushfire-threatened koalas to be introduced to New Zealand
	National Business Review	<a href="#">20 Questions for 2020: Juliet Gerrard</a>	<b>Juliet Gerrard</b> poses 20 questions for 2020
1 1	Across NZ	<a href="#">'Eureka' moments await</a>	University of Auckland academics list their most wished-for developments in science for 2020
7	msn.com, Guardian Aus	<a href="#">New Zealand bushfires flare amid fears country becoming more 'flammable'</a>	<b>George Perry</b> discusses whether New Zealand will need to worry about more severe bush fires as the climate changes
1	Good Health & Wellbeing	<a href="#">Go the distance</a>	<b>Katrina Phillips</b> explains why adopting new healthy habits such as running can be hard to stick at
<b>January</b>			
2 9	stuff.co.nz	<a href="#">'Men who offend against children'- new sex offender terminology urged</a>	<b>Gwen Willis</b> discusses claims by a Corrections staffer that he was told to stop using the term 'child sex offenders'
2 7	Otago Daily Times	<a href="#">Rat and mouse numbers concern</a>	<b>James Russell</b> explains the threat mice pose for native wildlife on off-shore islands
2 5	New Zealand Herald	<a href="#">Cooking the Books podcast: The psychology of why it's better to give than receive</a>	<b>Sarah Cowie</b> discusses the psychology of why it's better to give than receive
2 4	Hokitika Guardian, Greymouth Star	<a href="#">More use of 1080 recommended by Auckland University professor</a>	<b>James Russell</b> says rats and mice have significantly increased in number in South Island forests and more 1080 is needed
1 9	The Dominion Post	<a href="#">Taste of Kiwi in deep space</a>	<b>Nick Rattenbury</b> on an international naming competition for a planet orbiting its host star
1 7	The Dominion Post, Press, stuff, sciencemediacentre	<a href="#">Mega-mast a 'bounty' for pests</a>	<b>James Russell</b> says rats and mice have significantly increased in number in South Island forests and more 1080 is needed
	The Spinoff	<a href="#">One big idea to transform travel in New Zealand</a>	<b>Shaun Hendy</b> carbon footprint of New Zealand universities and finds they have a shocking record
	newsroom.co.nz	<a href="#">Combating the climate change deniers</a>	<b>Nick Matzke</b> discusses the reasons behind climate change denialism and what you can do to counteract it
	New Zealand Herald	<a href="#">Scientists unravel the destructive forces inside blast</a>	Researchers recently extended the area that could be affected by a major eruption at Mt Taranaki
1 5	Radio New Zealand	<a href="#">Experts in astrobiology and microbial evolution discuss the origin of life with Kim Hill</a>	<b>Kathleen Campbell</b> takes part in panel discussion recorded at VC Lecture series featuring Kim Hill as host
	New Zealand Herald	<a href="#">White Island eruption: What makes pyroclastic surges so deadly?</a>	University of Auckland researchers recently extended the area that could be affected by a major eruption at Mt Taranaki

	stuff.co.nz, Soutland Times, Aus Financial Times, Daily Post, BoP Times	<a href="#">Whakaari/White Island: Will a decade of disaster reshape the 'she'll be right' nation?</a>	<b>Shane Cronin</b> discusses the science of volcanic eruption in the wake of the lethal Whakaari/White Island eruption
1 3	Radio New Zealand	<a href="#">Element of the Week : iron</a>	RNZ Nights has teamed up with the MacDiarmid Institute to bring you Element of The Week.
	New Zealand Herald, wired.co.uk	<a href="#">White Island eruption: when will volcano blow next?</a>	<b>Shane Cronin discusses the science of volcanic eruption in the wake of the lethal Whakaari/White Island eruption</b>
	Times Newspapers Online	<a href="#">Kids lab: Students become scientists for a day</a>	Kids' lab set up at UoA to allow primary school children to conduct science experiments in real-life labs
	Gisborne Herald, Waikato Times, NZ Herald.	<a href="#">Volcanic risk fell in a 'grey area'</a>	<b>Shane Cronin</b> on Whakaari/White Island eruption
	Sydney Herald, Melbourne Age, Brisbane Times	<a href="#">Timeline of a tragedy: how the White Island disaster unfolded</a>	
	space.com	<a href="#">Satellite Sees Deadly Volcano Eruption from Space</a>	
	National Geographic	<a href="#">Why the volcano eruption caught the world by surprise</a>	
	New Zealand Herald	<a href="#">Some creatures 'wiped out'</a>	
	Stuff	<a href="#">Few clues before disaster, expert says</a>	<b>Andrew Jeffs</b> sediment washing off coasts far more of a threat to marine life than the Whakaari event
	The Dominion Post	<a href="#">Tracking a tragedy</a>	<b>Shane Cronin and Phil Shane</b> discuss the science of volcanic eruption
	Howick Pakuranga Times	<a href="#">Students become scientists for a day</a>	<b>Shane Cronin</b> discusses the science of volcanic eruption
1 1	The Australian, Wired News, World Man, The Press	<a href="#">NZ volcano tragedy: boatloads at White Island after alert raised;</a>	Kids' lab set up at the University of Auckland to allow primary school children to conduct science experiments in real-life labs  Shane Cronin discusses the science of volcanic eruption in the wake of the lethal Whakaari/White Island eruption
1 0	Guardian Australia	<a href="#">eruption on private island 'disaster waiting to happen'</a>	
	Taranaki Daily News	<a href="#">Mt Taranaki eruption likely to come with advanced warning</a>	
	Radio New Zealand	<a href="#">The Panel with Cindy Mitchener and Shane Te Pou (Part 1)</a>	
	Radio New Zealand	<a href="#">White Island update and science behind its volatility</a>	
	WEB MSN Australia, Yahoo	<a href="#">At least 5 people are dead after NZ volcano erupted.</a>	
	National Geographic	<a href="#">Why The NZ Volcano Eruption Caught World By Surprise</a>	The explosive event was "the actual worst-case scenario," geologists report.
	MSN Entertainment Ireland, Bu Insider,	<a href="#">At least 5 people are dead after a New Zealand volcano erupted.</a>	<b>Shane Cronin</b> discusses the science of volcanic eruption in the wake of the lethal Whakaari/White Island eruption

	Natioal Geographic, Science Alert Gizmodo Aus, Guardian Aus WEB MSN Australia, ABC Online, Straits Times, UPI,	<a href="#">Experts say the disaster was not predictable, despite warning signs.</a>	
	ONE News	<a href="#">Physics prof rebuts concerns about new 5G network</a>	<b>Shaun Hendy</b> debunks the myths around the 5G network
	The Spinoff	<a href="#">Whakaari/White Island: the science of the eruption.</a>	<b>Shane Cronin</b> discusses the science of volcanic eruption
	New Zealand Herald	<a href="#">Scientist: Blow 'basically instantaneous'</a>	
9	The Australian	<a href="#">NZ volcano disaster: seismic warnings of pending disaster</a>	
	Radio New Zealand, The Conversation, Canberra Times	<a href="#">Why did White Island erupted so suddenly?</a>	
	Gulf Times, AOL UK. Reuters UK, India	<a href="#">'Sudden'volcano eruption in NZ kills five, several missing</a>	
	CNBC	<a href="#">UPDATE 5-New Zealand 'sudden' volcano eruption kills one, several others missing</a>	
	New Zealand Herald	<a href="#">Scientist: White Island eruption was 'basically instantaneous'</a>	
	Newstalk ZB	<a href="#">Scientist: NZ needs to be more innovative with plastic</a>	Wairarapa Times Age, Dom Post, says NZ needs alternatives to plastic including containers for food
	sciencemediacentre.co.nz, Dom Post, Press Magic	<a href="#">Rethinking plastics in Aotearoa – Expert Reaction</a>	<b>Juliet Gerrard</b> talks about reducing the burden of plastic in the environment
3	PhysOrg.com	<a href="#">When reefs die, parrotfish thrive</a>	University of Auckland involved in research that has found Parrotfish numbers rise as reef quality decreases
1	Radio Adelaide	<a href="#">Environment</a>	<b>Shaun Hendy</b> talks #nofly

*Chair Approved but not confirmed by the Committee*

**Audit and Risk Committee MINUTES | PART A**

6 March 2020

Meeting Room 105-210, ClockTower

08.00am to 10.30am



<p><b>Present:</b> Jan Dawson (Chair), Scott St John and Rachael Newsome</p> <p><b>In Attendance:</b> Professor Stuart McCutcheon, Adrienne Cleland, Peter Gudsell, Rachelle Miller, Angus Clark, Sharmaine Naidoo, Associate Professor Damon Salesa, Susan Jones, Michelle Chaloner, Anthony Steele, Yoonyoung Lee and Jacqui Metcalf</p>		
<b>1. Apologies</b>	Cecilia Tarrant and Andrew Ferrier were noted as apologies.	
<b>2. Disclosures of Interest</b>	No further disclosures were made.	
<b>3. Minutes of Audit and Risk Committee of 22 November 2019</b>	<p><b>Item No 3.1: Minutes, Part A</b></p> <p><b>Item No 3.2: Matters Arising</b> from the Minutes, Part A, not elsewhere on the agenda.</p>	<p><b>RESOLVED (Chair   Rachael Newsome)</b> that the Minutes, Part A, of the Audit and Risk Committee held on 22 November 2019 be taken as read and confirmed.</p>
<b>4. Other Matters for Decision or Noting</b>	<p><b>Item No 4.1: Committee Responsibilities and Processes</b> Noted.</p> <p><b>Item No 4.2: Audit and Risk Committee Terms of Reference</b> The Committee requested that two items be added to the 'Purpose' section of the document.</p> <ul style="list-style-type: none"> <li>- Risk Appetite</li> <li>- Legislative Compliance</li> </ul> <p>The Chair also requested that the updated Terms of Reference be emailed to Cecilia Tarrant and Andrew Ferrier for review and comments prior to being presented to Council.</p>	<p><b>RESOLVED (Chair   Rachael Newsome)</b> that:</p> <ul style="list-style-type: none"> <li>i) The paper be received and noted; and</li> <li>ii) Audit &amp; Risk Committee recommend to Council that the amended Committee Terms of Reference be adopted.</li> </ul>
<b>5. Leave of Absence</b>	No leave of absence was requested for the next meeting.	

10.1

*Chair Approved but not confirmed by the Committee*

<p><b>6. Public Exclusions</b></p>	<p>The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:</p> <p>General subject of each matter to be considered:</p> <p><b>Item No 7.1: Audit and Risk Committee Meeting 22 November 2019, Minutes Part B</b></p> <p><b>Item No 7.2: Audit and Risk Committee Meeting 22 November 2019, Matters Arising from Minutes, Part B</b></p> <p><b>Item No 8.0: 2019 Management Judgements</b></p> <p><b>Item No 9.0: 2019 EY Report on Control Findings</b></p> <p><b>Item No 10.0: 2019 EY Closing Report</b></p> <p><b>Item No 11.0: Draft 2019 Annual Report</b></p> <p><b>Item No 12.0: Key Items Briefing</b></p> <p><b>Item No 13.0: Covid-19 Briefing</b></p> <p>Reason for passing this resolution in relation to each matter:</p> <p>The protection of the interests mentioned below.</p> <p>Grounds under section 48(1) for the passing of this resolution:</p> <p>Those in Section 9 of the Official Information Act 1982 namely:</p> <ul style="list-style-type: none"> <li>i) To protect the privacy of the persons referred to in the recommendations and to maintain the confidentiality of those recommendations;</li> <li>ii) To enable the University to carry on without prejudice or disadvantage negotiations; and</li> <li>iii) To prevent the disclosure or use of Official Information for improper gain or advantage.</li> </ul>	<p><b>RESOLVED (Chair   Scott St John)</b> that the public be excluded from Part B of this meeting AND THAT Professor McCutcheon, Mrs Cleland, Mr Gudsell, Mrs Miller, Mr Steele, Ms Lee, Ms Jones, Ms Chaloner, Mr Clark, Mrs Naidoo, Associate Professor Salesa and Mrs Metcalf be permitted to remain for this part of the meeting, after the public be excluded, because of their knowledge of the matters to be discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because they relate to aspects of the administration of the University of Auckland for which those persons are responsible.</p>
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*Chair Approved but not confirmed by the Committee*

**The meeting moved in to a Public Excluded Session at 8.06am.**

**The meeting closed at 9.30am.**

**Approved as a true and correct record.**

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**Jan Dawson, Chair**

**25 May 2020**

## Audit and Risk – Committee Terms of Reference ~~2018~~2020

### Terms of reference

The Audit and Risk Committee is a committee of the University of Auckland Council, with the delegated responsibilities, authorities and accountabilities set out in this Terms of Reference approved by Council on [16 March 2020 date]

#### 1. Purpose

The purpose of the Audit and Risk Committee is to provide Council with assurance that:

- All financial statements released to the public, stakeholders, lenders or any regulatory body comply with accounting standards, fairly represent the financial position and performance, and
- An appropriate system of internal controls and an appropriate legal compliance framework operates throughout the university, and
- The University Risk Appetite is confirmed and aAll material risks are identified and appropriately managed

#### 2. Responsibilities

The Committee is responsible for:

##### *Appointment of external auditors*

The Committee shall liaise with the Auditor General in relation to the appointment by him/her of an Audit Service Provider in accordance with the Public Audit Act 1989

##### *Annual report and financial statements*

*Council Approved 12 March 2018 Final Draft Version to be approved by Audit & Risk Committee – March 2020*

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The Committee is responsible for making a recommendation to Council concerning the adoption of the University's Annual Report and Financial Statements.

*Council Approved 12 March 2018 Final Draft Version to be approved by Audit & Risk Committee - March 2020*

*Accounting policies and standards*

The Committee will review significant proposed accounting policy changes and discuss the nature and impact of such changes. Where appropriate the Committee will discuss such changes with Finance Committee.

The Deputy Vice-Chancellor (Operations) and Registrar, and the Chief Financial Officer will keep Committee members up to date with current accounting standards and, in particular, any changes which could affect the University's financial statements.

*Internal controls*

The Committee will review systems of internal control throughout the University with internal and external audit to determine the extent to which the systems and audits of them can be relied upon to detect and control weaknesses or fraud.

*Internal audit*

The Committee is responsible for appointing the Internal Auditors, reviewing and approving the Internal Audit Programme, considering Internal Audit Reports and monitoring follow-up actions.

*Insurance*

Each year the Committee will review the University's insurance policies and any policy changes which may be recommended.

*Risk*

The Committee is responsible for [confirming the University Risk Appetite](#) monitoring the management of all material business risks, and ensuring that appropriate procedures and conducts are in place to mitigate or manage those risks.

*Legislative compliance*

The Committee is responsible for overseeing compliance with legislation and policies relating to legislative compliance.

*Litigation*

The Committee will monitor any legal proceedings involving potential liability or contingent liability of the University.

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*Subsidiaries*

The Committee's Terms of Reference include all subsidiary companies and entities which are required to be consolidated for financial reporting purposes. However, where an entity such as Auckland UniServices has its own audit committee, then the entity's audit committee shall have delegated to it the above responsibilities. Annually each such subsidiary audit committee shall, through its Board, provide a written report to the Committee identifying any accounting, internal control or risk matters that are material at a group level, and any matters on which the subsidiary audit committee has taken a different position to that advocated by either external or internal auditors or legal counsel. Audit Committee minutes will be provided in a timely manner to the University Audit and Risk Committee.

## 3. Review of Terms of Reference

The Committee shall review its Terms of Reference every two years and report to Council the outcome of that review.

These Terms of Reference replace those in force.

## 4. Membership

The Committee shall comprise three lay members of Council, appointed by Council, and the Chancellor (ex-officio). At least two members of Audit Committee should not be members of Finance Committee.

The Committee shall have the power to co-opt an additional member to provide specialist skills.

## 5. Term of Appointment

The term of office of each member shall be one year.

## 6. Meetings

The Committee shall normally meet four times a year, on an approximately quarterly basis.

## 7. Attendance by Management and Advisors

The Vice-Chancellor, or nominee, and the Deputy Vice-Chancellor (Operations) and Registrar, and the Chief Financial Officer will normally attend committee meetings but at least twice a year and always including the meeting considering the Annual Report and Financial Statements the Committee shall meet with the internal and external auditors without management being present.

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Additional members of management may be invited to attend for particular items by either the Chairperson or the Vice-Chancellor.

The external and internal auditors may be invited to attend Committee meetings. The internal and external auditors will have access to the Chair of the Committee at any time.

If the University is engaged in any litigation or defence of an action by any regulatory agency the Committee may invite the University's legal advisor to attend its meeting and advise on any liability or contingent liability.

The Committee may request management to procure external professional advice where the Committee considers this necessary to meet its responsibilities.

#### 8. Secretarial Support

The Deputy Vice-Chancellor (Operations) and Registrar, or nominee, will act as secretary of committee meetings and will circulate minutes of the meetings to committee members, the Vice-Chancellor, the external auditors and to the secretary of Council. The Deputy Vice-Chancellor (Operations) and Registrar, or nominee, will ensure that a complete record of the proceedings of the Committee including agendas, minutes and papers, proposals, advice and reports provided to the Committee is maintained in permanent form.

#### 9. Authority

The Committee has the following delegated authorities:

- appointment of the Internal Auditors
- appointment of External Auditors
- approval of the University's accounting policies and changes to them

#### 10. Reporting

When the Committee is considering a recommendation to Council concerning adoption of the University's Annual Report and Financial Statements, reports presented to the Committee at that meeting shall include:

- the draft Annual Report and Financial Statements

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- the external auditors Management Letter
- a report from the external auditors on any matters they believe the Committee needs to be aware of
- a report from the Chief Financial Officer on judgments made by management in the course of preparing the Financial Statements which have a material impact on the Financial Statements

At other meetings during the year, according to a schedule approved by the Committee at the beginning of each year, reports presented to the Committee shall include:

- Internal Audit reports, including management responses to the recommendations
- annual reviews of the rolling Internal Audit programme
- reports on compliance monitoring of internal controls
- reports on each insurance renewal round
- half-yearly updates of the University's risk assessment
- Reports of any significant changes to legislation or regulations

The Committee will provide the minutes of each meeting to Council.

#### 11. Conflicts of Interest

Committee members must declare any real or perceived conflicts of interest in line with the requirements of the University's Conflicts of Interest Policy.

#### 12. Confidentiality

Committee members have a responsibility to treat all information with appropriate confidentiality. This includes matters tabled or discussed at the Committee meetings, as well as any additional issues that are raised outside meetings.

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*Chair Approved but not confirmed by the Committee*

**Finance Committee MINUTES | PART A**

**4 March 2020**

**Meeting Room 105-210, Council Room, ClockTower**

**08.00am to 10.00am**



**Present:** Michael Daniell (Chair), Scott St John, Professor Stuart McCutcheon, John Paitai, Professor Jennifer Curtin, Catherine Dunphy and Junyi Wang

**In Attendance:** Adrienne Cleland, Peter Gudsell, Associate Professor Damon Salesa and Jacqui Metcalf

<b>1. Apologies</b>	Sir Ralph Norris and Cecilia Tarrant were noted as an apology.	
<b>2. Disclosures of Interest</b>	No further disclosures were noted.	
<b>3. Minutes of Finance Committee of 27 November 2019</b>	<p><b>Item No 3.1: Minutes, Part A</b></p> <p><b>Item No 3.2: Matters Arising</b> from the Minutes, Part A, not elsewhere on the agenda.</p>	<b>RESOLVED (Chair   Scott St John)</b> that the Minutes, Part A, of the Finance Committee held on 27 November 2019 be taken as read and confirmed.
<b>4. Other Matters for Decision or Noting</b>	<p><b>Item No 4.1: Committee Responsibilities and Processes</b></p> <p><b>Item No 4.2: Finance Committee Terms of Reference</b></p>	<b>RESOLVED (Chair   Scott St John)</b> that these reports be received and noted.
<b>Other Matters for Decision or Noting</b>	<p>The following section has been approved for insertion in Part A section of the minutes.</p> <p>It contains the highlights of Financial Performance for 2019.</p>	

10.2

Chair Approved but not confirmed by the Committee

Table 1 – Financial highlights

EFTS / \$000s	2019				2018 Actual	2019 vs 2018			2017 Actual
	Actual	Budget	var	var %		var	var %	var %	
<b>EFTS</b>									
Undergraduate	25,736	25,847	(110)	(0.4%)	25,388	348	1.4%	25,197	
Postgraduate	8,086	8,092	(6)	(0.1%)	7,950	135	1.7%	7,850	
Other*	389	403	(15)	(3.7%)	467	(78)	(16.7%)	318	
<b>TOTAL</b>	<b>34,211</b>	<b>34,342</b>	<b>(131)</b>	<b>(0.4%)</b>	<b>33,805</b>	<b>406</b>	<b>1.2%</b>	<b>33,366</b>	
Domestic	28,368	28,723	3(354)	4(1.2%)	28,346	23	20.1%	28,534	
International	5,454	5,216	238	4.6%	4,993	461	19.2%	4,514	
Other*	389	403	(15)	(3.7%)	467	(78)	(16.7%)	318	
<b>TOTAL</b>	<b>34,211</b>	<b>34,342</b>	<b>(131)</b>	<b>(0.4%)</b>	<b>33,805</b>	<b>406</b>	<b>1.2%</b>	<b>33,366</b>	
<b>RESEARCH &amp; CONTRACT Revenue</b>									
University	220,264	214,920	5,343	2.5%	206,858	13,406	6.5%	164,891	
UniServices (excl subcontracts)	62,626	62,531	95	0.2%	76,268	(13,642)	(17.9%)	95,426	
<b>TOTAL</b>	<b>282,890</b>	<b>277,451</b>	<b>5,439</b>	<b>2.0%</b>	<b>283,126</b>	<b>(236)</b>	<b>(0.1%)</b>	<b>260,317</b>	
<b>RESEARCH Overhead Recoveries</b>									
University	52,864	47,392	5,473	11.5%	48,801	4,063	8.3%	32,639	
UniServices	875	265	610	230.3%	4,644	(3,769)	(81.2%)	7,486	
<b>TOTAL</b>	<b>53,740</b>	<b>47,657</b>	<b>6,083</b>	<b>12.8%</b>	<b>53,445</b>	<b>294</b>	<b>0.6%</b>	<b>40,125</b>	
<b>OVERVIEW</b>									
Total revenue	1,235,225	1,213,624	21,601	1.8%	1,202,241	32,985	2.7%	1,149,434	
Total expenditure	1,184,768	1,173,165	(11,603)	(1.0%)	1,143,559	(41,209)	(3.6%)	1,110,387	
Net surplus	50,457	40,459	9,998	24.7%	58,682	(8,225)	(14%)	39,047	
Less unusual items**	8,712				13,600			9,750	
Adjusted Net surplus	41,745	40,459	1,286	3.2%	45,082	(3,337)	(7%)	29,297	
%	3.4%	3.3%	0.0%	1.4%	3.7%	-0.4%	(10%)	2.5%	
Operating cash flows	242,446	191,929	50,517	26.3%	165,565	76,881	46.4%	201,090	
Cash and ST investments (net)	(130,621)	(219,970)	89,349	41%	27,807	(158,428)	570%	158,787	
Capital Expenditure	410,668	436,269	25,601	5.9%	319,628	(91,040)	(28%)	191,735	
Net assets	3,231,735	2,804,914	426,820	15.2%	2,724,871	506,864	18.6%	2,724,871	
Teaching Rev \$ per EFTS	20,138	20,108	31	0.2%	19,531	608	3.1%	18,976	

\*Other EFTS include Out of Time PHDs \*\*2019 Unusual items: \$8.712m relates to revaluation of 2 AUL Associate Investments that were previously classified as Investments for Sale

Highlights

1. International student numbers continued to grow strongly in 2019 with an overall growth rate of 9.2%.
2. Domestic student numbers stabilised halting a long run contraction trend.
3. Although stabilising, domestic EFTS fell short of budget and so impacted on both fee revenue and budgeted TEC funding.
4. Domestic EFTS enrolments were a fraction above the TEC agreed funding level, but 1.2% short of budget. As a result, little of the up to 2% incremental TEC funding was secured and TEC funding was 1.7% or \$5.7m below budget.
5. Cashflows from operations reached a record \$242.5m materially outpacing the budget and having a sizable and positive impact on year end cash and borrowings. Movements in working capital drove the incremental cash generation, with tuition fees in advance, further rises to research contract obligations, salary accruals and employee entitlements the most influential.

*Chair Approved but not confirmed by the Committee*

	<p>6. Adjusted Net surplus of \$41.7m or 3.4 % of revenue is as anticipated and aligns with our budget &amp; forecast expectations.</p> <p>7. Research revenues and overhead recoveries tracked well ahead of budget, reflecting the previous Public Good successes, especially in Science and MHS but with improvement also in Engineering and Bioengineering. Overhead recovery rates have tracked upward in 2019.</p> <ul style="list-style-type: none"> <li>The results of the PBRF quality assessment were announced during 2019. The University dominated in terms of numbers of the most highly ranked academics, but the financial impact was \$1.2m lower than budget due to the dilution of the national pool of funding.</li> <li>Lower than budgeted teaching costs reflected academic staffing recruitment pressures especially in high growth Faculties combined with the transfer of some professional staff as part of IT and Finance centralisation initiatives.</li> <li>UniServices results reflect some rationalisation and transfer of activities, but with margins on core activities stable or rising. Investment holdings and share values have had a significant influence on the financial position, although with much of the sizable increase in valuations affecting revaluation reserves. A modest loss of \$573k was the net effect for 2019.</li> <li>Sizable but isolated asset-related costs were faced by Property Services. A provision exceeding \$7m has been made to respond to the Health and Safety implications of asbestos and depreciation costs</li> </ul>	<p>increased by upwards of \$3.4m as a result of the 2018 out of cycle building revaluation. Uncapitalisable preliminary design costs exceeded budget by \$2.1m and new leases associated with the South Auckland Campus and the temporary recreation centre had a cost impact. Incremental unbudgeted costs of \$8.2m were incurred in 2019.</p> <ul style="list-style-type: none"> <li>Capital expenditure also reached record levels in 2019 at \$411m. However, with lower than expected construction activity in the Engineering, Grafton Park West and some smaller projects, overall capital expenditure fell \$25.6m short of the budget. Rising capital related accruals reduced the cash effect of this capex further contributing to an improved year-end debt position.</li> <li>Bank debt reached \$180m at 31 December 2019, although with cash reserves of \$26.0m as an effective offset. Strong operating cashflows combined with reduced investment cash consumption to leave the debt position approximately \$90m better than the budget and the LTACP projection.</li> <li>Land, buildings and investment revaluations have had an impact on reserves and the strength of the Balance Sheet generally. Revaluation reserves and assets have increased in value by \$390m since 2017 improving equity ratios as debt levels increase.</li> <li>Overall the University's financial performance for 2019 was satisfactory.</li> </ul>
<p>5. Leave of Absence</p>	<p>For 22 May 2020 meeting.</p>	
<p>6. Public Exclusions</p>	<p>The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:</p> <p>General subject of each matter to be considered:</p>	<p><b>RESOLVED (Chair   Scott St John)</b> that the public be excluded from Part B of this meeting AND THAT Mrs Cleland, Mr Gudsell, Associate Professor Salesa and Mrs Metcalf be permitted to remain for this part of the</p>

*Chair Approved but not confirmed by the Committee*

	<p><b>Item No 7.1: Finance Committee Meeting 27 November 2019, Minutes Part B</b></p> <p><b>Item No 7.2: Finance Committee Meeting 27 November 2019, Matters Arising from Minutes, Part B</b></p> <p><b>Item No 8.0: Financial Performance for 2019</b></p> <p><b>Item No 9.0: Treasury Management, Compliance and Cash Flow Report</b></p> <p><b>Item No 10.0: Capital Expenditure Plan Update</b></p> <p><b>Item No 11.0: Covid-19 (Verbal Update)</b></p> <p>Reason for passing this resolution in relation to each matter:</p> <p>The protection of the interests mentioned below.</p> <p>Grounds under section 48(1) for the passing of this resolution:</p> <p>Those in Section 9 of the Official Information Act 1982 namely:</p> <ul style="list-style-type: none"> <li>i) To protect the privacy of the persons referred to in the recommendations and to maintain the confidentiality of those recommendations;</li> <li>ii) To enable the University to carry on without prejudice or disadvantage negotiations; and</li> <li>iii) To prevent the disclosure or use of Official Information for improper gain or advantage.</li> </ul>	<p>meeting, after the public be excluded, because of their knowledge of the matters to be discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because they relate to aspects of the administration of the University of Auckland for which those persons are responsible.</p>
<p><b>The meeting moved in to a Public Excluded Session at 8.05am</b></p> <p><b>The meeting closed at 10.06am</b></p> <p><b>Approved as a true and correct record.</b></p>   <p>_____  <b>Chair, Michael Daniell</b>  <b>22 May 2020</b></p>		

10.2



## REPORT TO COUNCIL: NAMING COMMITTEE

### **Proposal to name the Engineering Building Pouwhenua as "Te Pou Herenga Tangata".**

Under the terms of the Naming Policy, the Naming Committee has considered a proposal by Nic Smith, Dean Of Engineering to approve the naming of the Engineering Building Pouwhenua as "**Te Pou Herenga Tangata**".

The Naming Committee has delegated authority from Council to determine such matters.

The Committee has agreed to approve the naming.

THE CHANCELLOR MOVES THAT COUNCIL NOTE THAT NAMING COMMITTEE HAS APPROVED THE NAMING OF THE ENGINEERING BUILDING POUWHENUA AS THE "TE POU HERENGA TANGATA".

03.03.2020

**THE UNIVERSITY OF AUCKLAND  
MATERIAL FOR COUNCIL FROM  
THE MEETING OF SENATE 24.02.2020**

**CODE OF CONDUCT**

The Code of Conduct had been discussed at Senate on 25.11.2019 and, although a number of members supported the document, others had some reservations. It was then decided to submit the Code of Conduct for approval to Council, so that it would be available at the beginning of the 2020 academic year. Subsequently, Council approved the Code of Conduct at its meeting of 09.12.2019.

The Code of Conduct and its Guidelines were resubmitted for further consultation to Senate on 24.02.2020. Senate, at this point, had no further comments, but requested to have a further discussion on this item at the first meeting in 2021 when the Code had been in place for a year..

**COVID-19**

The Vice-Chancellor, as part of his report to Senate, gave an update about the coronavirus (COVID-19) issue and the University's responses.

**PART A:**

**i) RECOMMENDATIONS FROM SENATE REQUIRING TO BE CONSIDERED/RECEIVED BY COUNCIL**

**REVIEWS**

No matters requiring to be received by Council.

**ii) RECOMMENDATIONS FROM SENATE REQUIRING COUNCIL CONSIDERATION/APPROVAL**

**ACADEMIC MATTERS AND REGULATIONS**

**1. REGULATION AMENDMENTS**

**Senate 24.02.2020 RECOMMENDS that Council approves the following Regulation Amendments for submission to CUAP:**

**CUAP Amendments**

**Arts**

2020-051	MPP	Amends Admission, Commencement clauses
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**Creative Arts and Industries**

2020-202	BFA, BAdvSci(Hons)/BFA, BA/BFA, BCom/BFA, BDes/BFA, BEng(Hons)/BFA, BFA/BGlob Stud, BFA/BHSc, BFA/LLB, BFA/LLB(Hons), BFA/BMus, BFA/BSc	<ol style="list-style-type: none"> <li>1. To introduce a new 360-point Bachelor of Fine Arts degree to be offered to students from Semester One, 2021. The new degree will replace the existing 480-point BFA and BFA(Hons).</li> <li>2. To introduce the degrees of Bachelor of Advanced Science (Honours)/Bachelor of Fine Arts, Bachelor of Commerce/Bachelor of Fine Arts, Bachelor of Design/Bachelor of Fine Arts, Bachelor of Engineering (Honours)/Bachelor of Fine Arts, Bachelor of Fine Arts/Bachelor of Global Studies, Bachelor of Fine Arts/Bachelor of Health Sciences, Bachelor of Fine Arts/Bachelor of Laws, Bachelor of Fine Arts/Bachelor of Laws (Honours), Bachelor of Fine Arts/Bachelor of Music, Bachelor of Fine Arts/Bachelor of Science</li> <li>3. To introduce new FINEARTS courses 110-322</li> </ol>
2020-250	BDanceSt(Hons)	Amends Admission, Structure and Content, Honours, Commencement clauses; introduces Reassignment clause

**Education and Social Work**

2020-300	FCertEd	Deletes qualification, EDFOUND 10F-17F
2020-351	PGCertTLDL, PGDipTLDL	<ol style="list-style-type: none"> <li>1. To introduce a Postgraduate Certificate in Teaching Linguistically Diverse Learners (60 points)</li> <li>2. To introduce a Postgraduate Diploma in Teaching Linguistically Diverse Learners (120 points)</li> <li>3. To introduce EDPROF 705, 705A, 705B, 707, 708, 722, 722A, 722B</li> </ol>

**Science**

2020-751	BSc, BSc(Hons), PGDipSci, MSc	Deletes Biomedical Science specialisation, Operations Research major, BIOMED 791A/B, 796A/B
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**2. Senate Membership**

Memorandum, 20.01.2020 from the Vice-Chancellor.

Following the Senate meeting of 24.02.2020, the Vice-Chancellor, at the recommendation of the Dean of Graduate Studies, added the Deputy Dean of Graduate Studies to the list of positions below, as it had been inadvertently omitted.

**Senate, 24.02.2020 RECOMMENDS that that the following positions with the inclusion of the Deputy Dean of Graduate Studies, be added to the Senate membership:**

- **One Associate Dean Academic, Associate Dean Teaching and Learning, Associate Dean Research, and Associate Dean Postgraduate Research from each Faculty**
- **One Deputy Dean from each Faculty**
- **One Associate Director Academic, Associate Director Research, Associate Director Postgraduate Research from each Large Scale Research Institute**
- **One Deputy Director from each Large Scale Research Institute**

**3. Delegations Schedule**

Memorandum, 10.02.2020 from the Deputy Vice-Chancellor (Academic), Professor John Morrow

**Senate, 24.02.2020 RECOMMENDS to Council that, for the purposes of the University’s academic statutes and regulations, the term “Senate and its representatives” will encompass the following academic leadership roles:**

- Deputy Vice-Chancellor (Academic)
- Dean Graduate Studies
- Dean
- Director Large Scale Research Institute
- Academic Head
- Director Learning and Teaching
- Associate Dean Academic
- Associate Dean Learning and Teaching
- Associate Dean Postgraduate Research
- Programme Director
- Programme Leader
- Programme Advisor
- Course Director
- Course Coordinator

**4. Name change – University Centre**

The request from Professor Sir Peter Gluckman was only a name change and did not affect the responsibilities of the Centre. It was strongly supported by Research Committee.

Because of a timing issue and the upcoming launch of the Centre in March, this item could not be postponed to the meeting in April and Senate was asked to consider this renaming at the current meeting.

**Senate, 23.09.19 RECOMMENDS that Council approve the request for the Centre for Science for Policy, to be renamed: “*The Centre for Informed Futures*”**

**PART B: ITEMS FROM SENATE FOR NOTING BY COUNCIL**

**1. Reports on Leave**

**Senate 24.02.2020 RECOMMENDS** that Council **note** the following research and study leave reports:

<b>Name</b>	<b>School/Department</b>
Professor Tracy Adams	Culture, Languages and Linguistics
Professor Gary Barkhuizen	Culture, Languages and Linguistics

Professor Tom Bishop	Humanities
Professor Gillian Brock	Humanities
Professor Paul Clark	Culture, Languages and Linguistics
Professor Stephen Davies	Humanities
Professor Alan France	Social Sciences
Professor Thegn Ladefoged	Social Sciences
Professor Michele Leggott	Humanities
Professor Timothy Mulgan	Humanities
Professor Sally Poppitt	Biological Sciences
Professor Joanne Wilkes	Humanities
Assoc Prof Maartje Abbenhuis	Humanities
Assoc Prof David Barker	Chemical Sciences
Assoc Prof Avril Bell	Social Sciences
Assoc Prof Leonard Bell	Humanities
Assoc Prof Ethan Cochrane	Social Sciences
Assoc Prof Jan Cronin	Humanities
Assoc Prof Neal Curtis	Social Sciences
Assoc Prof Luke Goode	Social Sciences
Assoc Prof Sina Greenwood	Mathematics
Assoc Prof Louise Humpage	Social Sciences
Assoc Prof Campbell Jones	Social Sciences
Assoc Prof Chris Martin	Humanities
Assoc Prof Sarina Pearson	Social Sciences
Assoc Prof Katherine Smits	Social Sciences
Assoc Prof Selina Tusitala Marsh	Humanities
Dr Heather Battles	Social Sciences
Dr Vanessa Enriquez Raido	Culture, Languages and Linguistics
Dr Bruce Floyd	Social Sciences
Dr Patrick Girard	Humanities
Dr Jennifer Helling	Humanities
Dr Phyllis Herda	Social Sciences
Dr Geoff Kemp	Social Sciences
Dr Maxine Lewis	Humanities
Dr Sione Ma'u	Mathematics
Dr Emily Parke	Humanities
Dr Nicole Perry	Culture, Languages and Linguistics
Dr Eluned Summers-Bremner	Humanities
Dr Manuel Vallee	Social Sciences
Dr Rosemary Wette	Culture, Languages and Linguistics
Dr Stephen Winter	Social Sciences
Dr Robin Woodward	Humanities
Dr Inshil Yoon	Culture, Languages and Linguistics

**PART C: MATTERS RECEIVED AND APPROVED UNDER DELEGATED AUTHORITY**

**1. ACADEMIC MATTERS**

**a) Delegations Schedule**

Memorandum, 10.02.2020 from the Deputy Vice-Chancellor (Academic), Professor John Morrow

**Senate, 24.02.2020 advises Council that it noted** that the Deputy Vice-Chancellor (Academic) will publish a Delegations schedule assigning delegations from the University's statutes and regulations in line with the new role descriptions for Academic Leadership roles and will advise Senate when this has been completed and **that it endorsed the following academic matter:** the ability to sub-delegate certain powers, in instances where the scope of role is too large to be undertaken by the Academic Leadership role unsupported, subject to the joint approval of two of: the Deputy Vice-Chancellor (Academic), Director Learning and Teaching, the relevant Dean, Director LSRI, Dean Graduate Studies or Registrar.

**b) Winter Lectures Series 2020**

**Senate, 24.02.2020 advises Council that the following academic matter was approved:** The topic "Sex, Gender and Identity in Aotearoa New Zealand: contemporary problems and what to do about them" for the Winter Lecture Series 2020.

**c) Changes to the membership of the Board of Graduate Studies to reflect the new structure of the School of Graduate Studies.**

**Senate, 24.02.2020 advises Council that the following academic matter was approved:** Changes to the membership of the Board of Graduate Studies to reflect the new structure of the School of Graduate Studies.

**d) Faculty Centre - Centre for Asia Pacific Refugee Studies**

**Senate, 24.02.2020 advises Council that the following academic matter was approved:** proposal for the establishment of the Centre for Asia Pacific Refugee Studies as a Faculty Centre with the proviso that the issue of pacific focus be addressed and reported on in the first review of the Centre.

**2. NEW SCHOLARSHIP & AWARD REGULATIONS**

**Senate, 23.09.19 advises Council that the following three new Scholarship and Prize Regulations were approved:**

- a) Lexis Nexis Prize in Legal research
- b) Marsden Grant PhD Scholarship in Gender, Ethnicity and Politics

- c) Marsden Grant PhD Scholarship in the Role of the Lens in Regulating Circadian Rhythms

# Hon Chris Hipkins



**MP for Rimutaka**

Minister of Education

Minister of State Services

Leader of the House

Minister Responsible for Ministerial Services

Scott St John  
Chancellor  
University of Auckland  
Private Bag 92019  
AUCKLAND 1142



Dear Scott

I am pleased to let you know that I have appointed Ms Cathy Quinn QC and Dr Rajen Prasad as members of the University of Auckland council, each for a four-year term from 26 February 2020. I have also reappointed Mr Michael Daniell for two years. I have made the appointments under section 171 of the Education Act 1989.

Thank you for responding promptly last year to my request for advice about the appointments. In all, university council appointments due for my review covered 19 positions and I have appreciated your patience during an appointments process that has taken longer to complete than we anticipated.

I have written to Ms Quinn, Dr Prasad and Mr Daniell to let each one know about my decision, with details of the appointment. Copies of the letters are enclosed.

Yours sincerely

**Hon Chris Hipkins**  
**Minister of Education**

cc: Adrienne Cleland, Deputy Vice-Chancellor (Operations) and University Registrar  
encl: Letters to Ms Quinn, Dr Prasad and Mr Daniell

12.1

# Hon Chris Hipkins



MP for Rimutaka

Minister of Education

Minister of State Services

Leader of the House

Minister Responsible for Ministerial Services

Mr Michael Daniell

014 414 1111

Dear Michael

I am pleased to reappoint you as a member of the governing council of the University of Auckland. The appointment is for two years from 26 February 2020 to 25 February 2022. To accept the appointment, you need to complete the enclosed form that provides your consent and asks you about any potential conflicts of interest. Please return the signed form to the Tertiary Education Commission and provide a copy to the Council Secretary at the University of Auckland.

Your role as a council member requires an ability to balance the autonomy of the institution with public accountability and compliance requirements. This is reflected in the Education Act 1989 (s176A), which sets out your individual responsibilities as a council member and your fiduciary duty to the institution and its stakeholders. I attach a summary of my expectations, as Minister, around how you will discharge those responsibilities.

Education has the power to change lives and underpins the innovation and creativity that is vital to the future of New Zealand. The aim of this Government is that all New Zealanders are equipped to be successful in the 21st century, with the transferable knowledge and skills to enable them to take on different types of work throughout their careers.

Achieving those goals is not straightforward and all tertiary education institutions are facing the challenges of a rapidly changing environment. This places even greater emphasis on good governance and the need for the University Council to guide the institution through those challenges, determining strategic direction and evaluating progress against agreed goals.

Thank you for agreeing to continue in this important role and contributing your valuable skills and experience to the work of the University of Auckland.

Yours sincerely

**Hon Chris Hipkins**  
**Minister of Education**

encl: Consent form and Ministerial expectations  
cc: Mr Scott St John, Chancellor, University of Auckland

12.1

# Hon Chris Hipkins

MP for Rimutaka

Minister of Education

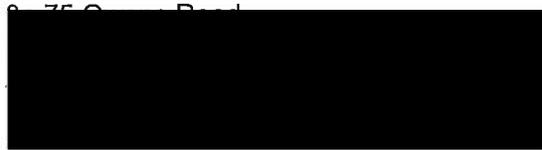
Minister of State Services

Leader of the House

Minister Responsible for Ministerial Services



Ms Cathy Quinn ONZM



Dear Ms Quinn

I am pleased to appoint you as a member of the governing council of the University of Auckland. The appointment is for four years from 26 February 2020 to 25 February 2024. To accept the appointment, you need to complete the enclosed form that provides your consent and asks you about any potential conflicts of interest. Please return the signed form to the Tertiary Education Commission and provide a copy to the Council Secretary at the University of Auckland.

Your role as a council member requires an ability to balance the autonomy of the institution with public accountability and compliance requirements. This is reflected in the Education Act 1989 (s176A), which sets out your individual responsibilities as a council member and your fiduciary duty to the institution and its stakeholders. I attach a summary of my expectations, as Minister, around how you will discharge those responsibilities.

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Thank you for agreeing to take on this important role and contributing your valuable skills and experience to the work of the University of Auckland.

Yours sincerely

**Hon Chris Hipkins**  
**Minister of Education**

encl: Consent form and Ministerial expectations  
cc: Mr Scott St John, Chancellor, University of Auckland

12.1

# Hon Chris Hipkins



MP for Rimutaka

Minister of Education

Minister of State Services

Leader of the House

Minister Responsible for Ministerial Services

Dr Rajen Prasad



Dear Dr Prasad

I am pleased to appoint you as a member of the governing council of the University of Auckland. The appointment is for four years from 26 February 2020 to 25 February 2024. To accept the appointment, you need to complete the enclosed form that provides your consent and asks you about any potential conflicts of interest. Please return the signed form to the Tertiary Education Commission and provide a copy to the Council Secretary at the University of Auckland.

Your role as a council member requires an ability to balance the autonomy of the institution with public accountability and compliance requirements. This is reflected in the Education Act 1989 (s176A), which sets out your individual responsibilities as a council member and your fiduciary duty to the institution and its stakeholders. I attach a summary of my expectations, as Minister, around how you will discharge those responsibilities.

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Thank you for agreeing to take on this important role and contributing your valuable skills and experience to the work of the University of Auckland.

Yours sincerely

**Hon Chris Hipkins**  
**Minister of Education**

encl: Consent form and Ministerial expectations  
cc: Mr Scott St John, Chancellor, University of Auckland

12.1



## Internal Memorandum

Date: February 27, 2020  
To: The University of Auckland Council  
From: The Graduation Office  
CC:  
Subject: Rescindment of Diploma in Translation Studies

### Rescindment of Diploma in Translation Studies

The student identified below was awarded a Diploma in Translation Studies in 2019 and advised from the faculty that they would be able to re-assign credits to the Master of Translation Studies. The student undertook the 'remaining' courses required for the Masters programme with the expectation that the Masters qualification could be awarded.

Jing Wang  
ID# 462345435

Please rescind the qualification of the Diploma in Translation Studies in order that the student can graduate in May 2020 with the Masters of Translation Studies.

Regards

**Margaret Crannigan Allen**  
Manager, Scholarships & Graduation  
The University of Auckland

Last Modified 6/03/2020

**Council and Committees Programme 2020**

	<b>Audit &amp; Risk</b>	<b>Finance</b>	<b>Capital Expenditure Committee</b>	<b>Senate</b>	<b>Council</b>
<b>February</b>					Interim progress report (distributed report only: no meeting)
<b>March</b>	<p><b>6 March</b></p> <ul style="list-style-type: none"> <li>▪ Terms of Reference to be reviewed</li> <li>▪ 2019 Management Judgements</li> <li>▪ 2019 EY Closing Report</li> <li>▪ 2019 EY Control Findings Report</li> <li>▪ Draft 2019 Annual Report</li> <li>▪ Key Items Briefing</li> <li>▪ Covid-19 Briefing (Presentation &amp; Verbal Update)</li> </ul>	<p><b>4 March</b></p> <ul style="list-style-type: none"> <li>▪ Financial Performance for 2019</li> <li>▪ Treasury Management, Compliance &amp; Cash Flow Report</li> <li>▪ Covid-19 Potential Impact (Verbal Update)</li> </ul>		<p><b>24 February</b></p> <ul style="list-style-type: none"> <li>• Senate membership change following new delegations framework?</li> </ul>	<p><b>16 March</b></p> <ul style="list-style-type: none"> <li>• Financial Performance for 2019</li> <li>• Draft 2019 Annual Report</li> <li>• New Year Honours letters</li> <li>• Application of Seal and Qualifications – Delegated Authority</li> <li>• Vice-Chancellor’s Report</li> <li>• Payment of attendance fees to lay-members of Council</li> <li>• Senate membership change following new delegations framework</li> <li>• Ethics Committees Annual Reports</li> </ul> <p><b>Briefings</b>                      COVID -19 (Cleland, Clark, Miller)                      Rankings: explanation of systems and strategy (P Moss, Jingwen Mu)                      Digital strategy update (Stephen Whiteside, Jason Mangan, John Pye)</p>
<b>April</b>			<p><b>April (To be scheduled)</b></p> <ul style="list-style-type: none"> <li>▪ <i>SSB Business Case</i></li> <li>▪ <i>Capex rebaselining</i></li> <li>▪ <i>KEIC update</i></li> <li>▪ <i>Report on use of VC capex delegation</i></li> <li>▪ <i>Post implementation review (Newmarket)</i></li> </ul> <p><b>[This meeting is yet to be confirmed by DVC-O]</b></p>	<p><b>6 April</b></p> <ul style="list-style-type: none"> <li>• CUAP Amendments for CUAP Round 1</li> </ul>	<p><b>29 April</b></p> <ul style="list-style-type: none"> <li>• CUAP Amendments for CUAP Round 1</li> <li>• Finance interim forecast for 2020</li> <li>• Vice-Chancellor’s report</li> <li>• <i>SSB Business Case (to be confirmed by DVC-O)</i></li> <li>• <i>Capex rebaselining (to be confirmed by DVC-O)</i></li> </ul> <p><b>Briefings subject to approval by new VC</b>                      Tour of the Engineering building (Pedro de Silva, Simon Neale) (2 timeslots)                      Health and Safety visits (Andrew Phipps, Angus Clark)</p>
<b>May</b>	<p><b>25 May</b></p> <ul style="list-style-type: none"> <li>▪ Combined Assurance Report                             <ul style="list-style-type: none"> <li>➢ Open Risk Cases</li> <li>➢ Internal Audit Reporting</li> <li>➢ UTA Report Findings</li> <li>➢ Fraud Risk Management</li> <li>➢ Seismic Update</li> <li>➢ SRT Reporting</li> <li>➢ Other</li> </ul> </li> <li>▪ Health &amp; Safety Update</li> <li>▪ Legislative Change Report</li> <li>▪ Sustainability &amp; Sustainable Development Goal Reporting</li> <li>▪ Cyber Security Update</li> <li>▪ Code of Pastoral Care for International Students</li> <li>▪ Insurance Renewal Planning</li> </ul>	<p><b>22 May</b></p> <ul style="list-style-type: none"> <li>▪ Forecast Financial Performance for 2020</li> <li>▪ Treasury Management, Compliance &amp; cash Flow Report</li> <li>▪ Treasury Policy Review</li> <li>▪ Covid-19 (if this is continuing I suspect we will need to provide an update)</li> </ul>			

06.03.2020

COUNCIL PART A OPEN AGENDA 16.03.2020 - 14. GENERAL BUSINESS

Last Modified 6/03/2020

	<ul style="list-style-type: none"> <li>Risk Appetite Approval</li> <li>Health &amp; Safety Site Visit (invitation to all Council members as well)</li> </ul>				
<b>June</b>					<p><b>8 June</b></p> <ul style="list-style-type: none"> <li>Forecast Financial Performance for 2019</li> <li>Treasury Policy Review</li> <li>Queen's Birthday Honours letters</li> <li>Equity Leadership &amp; Rūnanga Mid-Year Report</li> <li>Vice-Chancellor's report</li> <li>UniServices Annual report + Financial Statements for the previous year</li> </ul> <p><b>Briefings</b></p> <ul style="list-style-type: none"> <li>Physical Threat response Plans (Rachelle Miller, Emmett Mackle and Phil Kirkham)</li> </ul>
<b>July</b>		<p><b>15 July</b></p> <ul style="list-style-type: none"> <li>Forecast Financial Performance for 2019</li> <li>Treasury Management, Compliance &amp; Cash Flow Report</li> <li>Outlook for International Student Revenues</li> <li>Outlook for Research Revenue</li> <li>Outlook for Domestic School Leavers</li> </ul>	<p><b>TBA</b></p> <ul style="list-style-type: none"> <li>Tai Tokerau campus reinvestment</li> <li>Post implementation review (Science)</li> <li>Refurbishment Engineering 401/402</li> </ul>	<p><b>13 July</b></p> <ul style="list-style-type: none"> <li>CUAP Amendments for CUAP Round 2</li> <li>Programme limitations 2021</li> <li>Academic teaching Dates 2024</li> <li>University of Cambridge International Examinations (CIE) study taken in New Zealand and overseas</li> <li>Proposed Changes to School - Leaver Requirements 2022</li> <li>GYRs for CUAP</li> <li>English Language Proficiency Requirements and International English Language Equivalencies (UG+PG)</li> <li>UG specific Entry Requirements for Applicants with Overseas Secondary Qualifications</li> </ul>	<p><b>27 July</b></p> <ul style="list-style-type: none"> <li>Forecast Financial Performance for 2020</li> <li>Programme limitations</li> <li>Yearly update of the Degrees and Diploma Statute (for the Calendar from APO)</li> <li>Vice-Chancellor's Report</li> <li>VC Review Committee half-year report</li> <li>ToR CEC?</li> <li>CUAP qualifications for round 2.</li> </ul> <p><b>Briefings</b></p> <p>TBA</p>
<b>August</b>					
<b>September</b>	<p><b>21 September</b></p> <ul style="list-style-type: none"> <li>Combined Assurance Report                             <ul style="list-style-type: none"> <li>Open Risk Cases</li> <li>Internal Audit Reporting</li> <li>UTA Report Findings</li> <li>Fraud Risk Management</li> <li>Seismic Update</li> <li>SRT Reporting</li> <li>Other</li> </ul> </li> <li>Health &amp; Safety Update</li> <li>Cyber Security Update</li> <li>Insurance Renewal Planning</li> <li>Internal Audit Programme (DRAFT)</li> <li>External Audit Plan 2020</li> </ul>	<p><b>18 September</b></p> <ul style="list-style-type: none"> <li>Forecast Financial Performance for 2020</li> <li>Treasury Management, Compliance &amp; Cash Flow Report</li> <li>Domestic Student Fees 2021 and International Student Fees 2022</li> <li>Uniform Briefing Update</li> </ul>		<p><b>21 September</b></p> <ul style="list-style-type: none"> <li>2020 Assessment (Coursework, Tests and Examination) Procedures</li> </ul>	
<b>October</b>					<p><b>5 October</b></p> <ul style="list-style-type: none"> <li>Forecast Financial Performance for 2020</li> <li>Domestic Student Fees 2021 and International Student Fees 2022</li> </ul>

06.03.2020

Last Modified 6/03/2020

					<ul style="list-style-type: none"> <li>• Election of Chancellor and</li> <li>• Pro-Chancellor for the next year</li> <li>• Vice-Chancellor's report</li> </ul>
<b>November</b>	<b>18 November</b> <ul style="list-style-type: none"> <li>▪ Combined Assurance Report                             <ul style="list-style-type: none"> <li>➢ Open Risk Cases</li> <li>➢ Internal Audit Reporting</li> <li>➢ UTA Report Findings</li> <li>➢ Fraud Risk Management</li> <li>➢ SRT Reporting</li> <li>➢ Other</li> </ul> </li> <li>▪ Health &amp; Safety Update</li> <li>▪ Cyber Security Update</li> <li>▪ Insurance Renewal</li> <li>▪ Internal Audit Programme 2021</li> <li>▪ Enterprise Risk Register</li> <li>▪ Tax Governance</li> <li>▪ External Audit Plan 2020</li> </ul>	<b>23 November</b> <ul style="list-style-type: none"> <li>▪ Treasury Management, Compliance &amp; Cash Flow Report</li> <li>▪ Planning and Budget Report 2021</li> </ul>		<b>30 November</b> <ul style="list-style-type: none"> <li>• Vice-Chancellor's lecture Series 2021 and 2022</li> <li>• ITAC Annual Report</li> </ul>	
<b>December</b>					<b>9 December</b> <ul style="list-style-type: none"> <li>• Planning and Budget Report 2021</li> <li>• Vice-Chancellor's report</li> <li>• Instructions to Examiners and Assessors</li> <li>• Equity Leadership &amp; Rūnanga Report</li> <li>• Council Committee Membership for the next year</li> <li>• VC Review Committee full-year report</li> </ul> <b>Briefings TBA</b>

**NOTES for 2020:**

**Finance:** Outlook for International Student Revenues

*Report back on the VC use of the delegation to discount up to 30% of international fees for government sponsored groups  
Note for the next fees paper to ensure the schedule of comparative Go8 fees is included.*

**CEC**

Report back on the use of the VC delegation to approve capex up to \$10m. Regular item for each meeting. **(Regular item)**

**Council**

- Recommendation on whether a new Maori name should be adopted and how we might arrive at that name (maybe sometime 2020?)
- Briefing March 2020