

Council Agenda Part A (Open Agenda) 29.04.2024 Council Room – Level 2 ClockTower, Princes Street 22, Auckland 4:00pm			Page #
COUNCIL BRIEFINGS	These will take place prior to the meeting		
KARAKIA	The meeting will be opened with a karakia at the beginning of the briefings		
1. APOLOGIES	The Chancellor moves that the apologies, if any, be noted .		
2. DISCLOSURES OF INTEREST BY MEMBERS	The attention of Members is drawn to the Conflicts of Interest Policy and the need to disclose any interest in an item on the Agenda of the meeting as set out in Schedule 11, Clause 8 of the Education and Training Act 2020.	The Chancellor moves that the disclosures, if any, be noted and the action taken be endorsed .	
3. COUNCIL MEETINGS	3.1 Council, Draft Minutes (Part A), 11.03.2024	The Chancellor moves that the Minutes (Part A), 11.03.2024 be taken as read and confirmed .	7
	3.2 Matters arising from the Minutes (Part A), 11.03.2024 not elsewhere on the Agenda		
4. VICE-CHANCELLOR'S REPORT		The Chancellor moves that the Vice-Chancellor's Report be noted .	13
5. REPORTS OF COUNCIL COMMITTEES	None		

<p>6. SENATE MATTERS</p>	<p>6.1 REPORT OF SENATE, 08.04.2024</p> <p>Part A1 Policy and other matters requiring to be considered/received by Council</p> <p>Part A2 1-2: Policy and other matters requiring Council approval</p> <p>Part B 1 No matters for noting</p> <p>Part C 1-4: Matters handled under Delegated Authority</p>	<p>The Chancellor moves that the recommendations in Part A of the Report of Senate, 08.04.2024 be adopted and C be noted</p>	<p>26</p>
<p>7. CORRESPONDENCE REFERRED BY THE CHANCELLOR</p>	<p>No items received</p>		
<p>8. OTHER MATTERS FOR DECISION OR NOTING</p>	<p>8.1 SEAL</p> <p>Since the Council meeting on 11.03.2024 the seal has been applied to the following documents in accordance with the Council resolution of 18.02.1991:</p> <ul style="list-style-type: none"> • Deed of Rent Review – 6 Osterley Way, Manukau – Takahe Properties Ltd (the Landlord) & the University of Auckland (the Tenant) • Deed of Renewal and Variation of Lease – Liggins Research Facility – Ngapouri Station Farm, Repora – Graeme David Hathaway, Yvonne Therese Hathaway and Steven James Bignell (Trustees of the Hathaway and Dekker Family Trusts (The Landlord) and the University of Auckland (the Tenant) • Deed of Lease – Early Childhood Centre, Ground Floor, B.6ED, Epsom Campus, 74 Epsom Avenue- the University of Auckland (the Landlord) and Te Puna Kohungahunga Trust (the Tenant) 	<p>The Chancellor moves that the affixing of the seal to the listed document be noted.</p>	
	<p>8.2 CHARITABLE TRUSTS AND FOUNDATIONS POLICY</p> <p>The attached Council policy was approved in 2013 and is now due for review. Management has reviewed the policy and recommends it is renewed largely in its current form noting that the relevant legislation section has been updated as attached.</p>	<p>The Chancellor moves that the Charitable Trusts and Foundations Policy be approved as amended with a future review date of 2029.</p>	<p>29</p>

9. ELECTIONS - APPOINTMENTS	No elections		
10. GENERAL BUSINESS			
11. LEAVE OF ABSENCE	(for the meeting of 12.06.2024)		

PUBLIC EXCLUSIONS

The Chancellor moves that the public be excluded from Part B of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered:

Item No. 1.1	Council Minutes (Part B 11.03.2024)
Item No. 2.1.1	Auckland Health research Ethics Committee - Membership
Item No. 2.2.1	University of Auckland Human Participants Ethics Committee – Membership
Item No. 2.3	Honours Committee – Professor Emeritus proposals
Item no. 4.1	Student Enrolments – Early Outlook 2024
Item No. 5.1	Resignation/vacancy

Reason for passing this resolution in relation to each matter:

The protection of the interests mentioned below.

Grounds under section 48(1) for the passing of this resolution:

Those in Section 9 of the Official Information Act 1982 namely:

- i) To protect the privacy of the persons referred to in the recommendations and to maintain the confidentiality of those recommendations;
- ii) To enable the University to carry on without prejudice or disadvantage negotiations; and
- iii) To prevent the disclosure or use of Official Information for improper gain or advantage.

AND THAT Adrienne Cleland, Professors Linton and Bloomfield F, Andrew Phipps, Tim Bluett, Brian Ten Eyck, Pamela Moss, Helen Cattnach, Anthony Brandon, and Wendy Verschaeren be permitted to remain for this part of the meeting, after the public has been excluded, because of their knowledge of, or need to be briefed about, the matters to be discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because they relate to aspects of the administration of The University of Auckland for which those persons are responsible.



Council Minutes Part A (Open Minutes) 11.03.2024 4:00pm		
PRESENT:	Ms Tarrant (Chair), Professor Freshwater (Vice-Chancellor), Dr Prasad, Professor Tolmie, Ms Dawson, Mr McDonald, Mr Paitai, Ms Quinn, Ms Barakat and Mr Mason Via Zoom: Ms Arnott-Neenee and Ms Skipper	
IN ATTENDANCE:	Mrs Cleland, Professors Linton, Kool and Bloomfield F, Drs Ten Eyck and Lithander, Mr Bluett, Mr Michael, Ms Moss, Mr Brandon and Ms Verschaeren	
COUNCIL BRIEFINGS	The briefings took place prior to the meeting and were preceded by a Mihi for the new Council members led by John Paitai	
COUNCIL ONLY SESSION	Council held a short Council only session before the start of the meeting	
KARAKIA	The Chancellor started the meeting with a karakia.	
1. APOLOGIES	none	
2. WELCOME	The Chancellor and Council welcomed Professor Julia Tolmie as representative of the academic staff and Gemma Skipper as representative of the professional staff on Council.	
3. DISCLOSURES OF INTEREST BY MEMBERS	The attention of Members was drawn to the Conflicts of Interest Policy and the need to disclose any interest in an item on the Agenda of the meeting as set out in Schedule 11, Clause 8 of the Education and Training Act 2020. No further disclosures were made.	
4. COUNCIL MEETINGS	4.1 Council, Draft Minutes (Part A), 11.12.2023	RESOLVED (Chancellor/Mr Mason): that the Minutes (Part A), 11.12.2023 be taken as read and confirmed .
	4.2 Matters arising from the Minutes (Part A), 11.12.2023	

<p>5. HONOURS/AWARDS-NEW YEAR HONOURS</p>	<p>The Chancellor and Vice-Chancellor had sent congratulatory letters to those persons with links to the University.</p>	
<p>6. VICE-CHANCELLOR'S REPORT</p>	<p>The Report was taken as read.</p> <p>The Vice-Chancellor, Professor Freshwater, presented this item. Council noted the following:</p> <p>The University had recently welcomed the students back on campus and the Vice-Chancellor congratulated and thanked everyone who had made this happen. Since the Government's 100-day plan had been finalised, there had been more interaction between the Government and the University.</p> <p>The Vice-Chancellor and the Deputy Vice-Chancellor Research, Professor Frank Bloomfield hosted a meeting with the Minister of Science, Innovation and Technology, Hon. Judith Collins to discuss future research funding on space, engineering and medical research.</p> <p>The review of higher education in Australia (Accord) was discussed. Universities New Zealand remained concerned about the backlog of applications from international students that still required processing by Immigration New Zealand. Like all universities globally, the University was struggling with responding to the issues around international conflict and freedom of expression, taking the position that it was a multi-cultural institution</p> <p>The University recently launched its partnership with Eden Park which offered opportunities for students and researchers.</p> <p>In the following discussion, Council heard that there was currently a lack of preparedness of many students who entered the University, and these students required more support to be successful.</p>	<p>RESOLVED (Chancellor/ Mr McDonald): that the Vice-Chancellor's Report be noted.</p>
<p>7. REPORTS OF COUNCIL COMMITTEES</p>	<p>7.1 FINANCE COMMITTEE</p> <p>7.1.1 Minutes, (Part A), 28.02.2024</p> <p>7.1.2 Terms of Reference</p>	<p>RESOLVED (Chancellor/Mr McDonald): that the Finance Committee Minutes (Part A) 28.02.2024 be received;</p> <p>RESOLVED (Chancellor/Ms Skipper): that the amended terms of reference be adopted</p>

	<p>7.2 AUDIT AND RISK COMMITTEE</p> <p>7.2.1 Minutes, (Part A), 29.02.2024</p> <p>7.2.2 Terms of Reference</p>	<p>RESOLVED (Chancellor/Mr Mason): that the Audit and Risk Committee Minutes (Part A) 29.02.2024 be received.</p> <p>RESOLVED (Chancellor/Mr Paitai): that the amended terms of reference be adopted.</p>
	<p>7.3 STUDENT APPEALS COMMITTEE (SAC)</p> <p>7.3.1 Student Appeals Committee – report for 2023</p> <p>Council noted that the report had included some suggestions on how to reduce the number of cases of academic misconduct. These were only suggestions, however, and not directives. Council was concerned about the findings in the report and asked about the processes in place to make sure that students were aware of the serious consequences of academic misconduct. Management confirmed that such processes were in place.</p>	<p>RESOLVED (Chancellor/Ms Arnott-Neenee): that the Student Appeals Committee Report 2023 be received.</p>
	<p>7.4 NAMING COMMITTEE</p> <p>7.4.1 Naming Committee Report to Council, 19.02.2024</p> <p>Council thanked the Chief Property Officer, Simon Neale, and his team for the tour of the recreation centre construction site during today’s Council briefings.</p>	<p>RESOLVED (Chancellor/Ms Quinn): that Council note that Naming Committee has approved the naming of the new sport, aquatic, recreation and wellness centre as “Hiwa Recreation Centre”.</p>
<p>8. SENATE MATTERS</p>	<p>8.1 REPORT OF SENATE, 26.02.2024</p> <p>Part A1 Policy and other matters requiring to be considered/received by Council</p> <p>Part A2 1-2: Policy and other matters requiring Council approval</p> <p>Part B 1 No matters for noting</p> <p>Part C 1-4: Matters handled under Delegated Authority</p> <p>This item was introduced by the Vice-Chancellor. She advised Council of the following:</p>	<p>RESOLVED (Chancellor/Professor Tolmie): that the recommendations in Part A of the Report of Senate, 26.02.2024 be adopted and C be noted</p>

	<ul style="list-style-type: none"> The Senate Review was still underway and Associate Professor Richard Clarke, Dean of Engineering, was continuing the work started by Professor Pene Mathew, as Chair of the Senate Review Reference Group. The aim of the review was to increase the engagement with the members which was not always easy, given there were currently almost 500 members of Senate. The Vice-Chancellor’s Advisory Group on Freedom of Expression and Academic Freedom was continuing its work which included the connection with the Code of Conduct. 	
9. CORRESPONDENCE REFERRED BY THE CHANCELLOR	No items received	
10. OTHER MATTERS FOR DECISION OR NOTING	<p>10.1 SEAL</p> <p>Since the Council meeting on 11.12.2023 the seal had been applied to the following documents in accordance with the Council resolution of 18.02.1991:</p> <ul style="list-style-type: none"> Deed of Renewal of Lease – 49 Symonds Street, Ground and Levels 1 & 2 car parks and the rooftop – University of Auckland (the Landlord) & Vodafone New Zealand Ltd (the Tenant) Deed of Renewal and Rent Review of Lease – Part L3 & L5, 93 Grafton Road, Grafton – Littlewonz Ltd (The Landlord) & the University of Auckland (the Tenant) Deed of Lease – Units 2 & 3, 85 The Terrace, Wellington Central, Wellington – Terrafarm Investments Ltd (the Landlord) and the University of Auckland (the Tenant) 	RESOLVED (Chancellor/Ms Barakat): that the affixing of the seal to the listed document be noted .
11. ELECTIONS - APPOINTMENTS	There were no elections – appointments	
12. GENERAL BUSINESS	None	

13. LEAVE OF ABSENCE	(for the meeting of 29.04.2024) Mr Mason requested absence and the Vice-Chancellor would attend remotely via Zoom
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PUBLIC EXCLUSIONS

RESOLVED (Chancellor/Dr Prasad): that the public be excluded from Part B of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered:

- Item No. 1.1 Council Minutes (Part B 11.12.2023)
- Item No. 2.1.1 Auckland Health research Ethics Committee – Annual Report
- Item No. 2.2.1 Animal Health Committee Code of Ethical Conduct
- Item No. 2.3.1 University of Auckland Biological safety Committee – Membership and Annual Report
- Item No. 2.4.1 University of Auckland Human Participants Ethics Committee – Membership and Annual Report
- Item No. 2.5.1 Finance Committee Minutes (Part B 28.02.2024)
- Item no. 2.5.2 Financial Performance for 2023
- Item No. 2.5.3 Proposed Treasury Policy Update
- Item No. 2.5.5 Memorandum regarding a refinancing
- Item no. 2.6.1 Audit and Risk Committee Minutes (Part B 29.02.2024)
- Item no. 2.6.2 Annual Report
- Item No. 5.1 Council committee membership for 2024

Reason for passing this resolution in relation to each matter:

The protection of the interests mentioned below.

Grounds under section 48(1) for the passing of this resolution:

Those in Section 9 of the Official Information Act 1982 namely:

- i) To protect the privacy of the persons referred to in the recommendations and to maintain the confidentiality of those recommendations;
- ii) To enable the University to carry on without prejudice or disadvantage negotiations; and
- iii) To prevent the disclosure or use of Official Information for improper gain or advantage.

AND THAT Adrienne Cleland, Professors Linton and Bloomfield F, Andrew Phipps, Tim Bluett, Brian Ten Eyck, Pamela Moss, Helen Cattanach, Julian Michael, Anthony Brandon, and Wendy Verschaeren be permitted to remain for this part of the meeting, after the public has been excluded, because of their knowledge of, or need to be briefed about, the matters to be discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because they relate to aspects of the administration of The University of Auckland for which those persons are responsible.

The meeting closed at 6.00pm

The meeting went into Public Excluded session at 4.50pm

Approved as a true and correct record.

Cecilia Tarrant, Chancellor

Date

Vice-Chancellor's Report to Council | 29 April 2024

External, Policy and Government Update

Sector Advisory Groups

The Government recently announced the establishment of two advisory groups focussed on review of the tertiary sector: the Science System Advisory Group and the University Advisory Group. As university, science, innovation, and technology systems are all tightly connected, these groups will be conducted concurrently but independently, with interim and final recommendations expected at various points over the next 10 months. Professor Sir Peter Gluckman will chair both Groups. The reviews will provide recommendations to Government on reforming the existing research system and major sources of funding, such as the Performance Based Research Fund, as well as potential governance and structural changes to the country's university system.

QS Rankings

We have continued to perform strongly in the 2024 QS World University Subject Rankings, which were released in April. Ten of our subjects ranked in the top 50 and 23 were in the top 100. This is a significant achievement, and a testament to the commitment to research and teaching excellence that our staff embody.

2024 Royal Society Te Apārangi Fellows

This year, six of our staff members were elected as Ngā Ahurei a Te Apārangi Fellows by the Royal Society Te Apārangi in recognition of research excellence in their respective fields. Congratulations to Deputy Vice-Chancellor, Research Professor Frank Bloomfield, Professor Nicola Gaston, Professor Anthony Hōete, Professor Rod Jackson, Professor Peter O'Connor and Professor Mary Sewell.

Internal Update

Taumata

The University's 2024 Distinguished Alumni Awards were presented at the *Taumata* event, held on 6 April at the ASB Waterfront Theatre. This year's event attracted a record number of attendees, more than 500 in total. The awardees were world-renowned conservationist Pete Bethune, international musical theatre director Simon Phillips, technology innovator and entrepreneur Mitchell Pham, Māori and Indigenous education and research expert Linda Tuhiwai Smith and podcaster and media entrepreneur Simran Kaur.

Rise to the Challenge

The *Hikina kia Tutuki, Rise to the Challenge: Researchers with Global Impact* event was held on 10 April at the Fale. The event recognises the achievement of our researchers who feature in this year's Clarivate and Elsevier highly cited researcher rankings.

Proposed New Faculty Arrangements

In March, I met with academic and professional staff in four of our faculties to discuss a proposed change to the alignment of our faculties. The proposal, which has been developed by a working group comprising leaders of the faculties directly involved, is to establish an entirely new faculty that combines the Faculties of Arts, Education and Social Work, and parts of Creative Arts and Industries (i.e., the Elam School of Fine Arts, School of Music, and Dance Programme). It is proposed that the School of Architecture and Planning and the Design Programme would be aligned with either the Faculty of Engineering or the proposed new faculty.

This proposed change follows the University's prudent financial management during the early months of the Covid-19 pandemic, ensuring a stable financial position for the University and has enabled University leaders to proactively consider how best to shape the institution for the future, responding not only to our strategy, but also to the external environment.

The proposed change reflects the University's strategic goals and offers an opportunity to increase collaboration across and within faculties, enhance the scale and concentration needed for future success and build on our excellence in teaching and research in those areas.

Senior Staff Recruitment

Applications to the current round of recruitment for Dean of the Faculty of Science closed at the end of March. The search panel is currently moving through our usual process of shortlisting, interviews, focus group discussions and due diligence. We are grateful to Professor John Hosking who has agreed to remain as Dean until early September.

Discussions with the Professoriate in the Faculty of Law have commenced, and a full international search was launched earlier in April. Professor Warren Swain has agreed to continue as Acting Dean until the end of the year.

Finally, Professor Robert Greenberg announced his resignation to take up a new position at the University of Newcastle, New South Wales, in May. We thank the current Deputy Dean, Professor Greg Booth, who has agreed to be Acting Dean from mid-May until the end of the year.

Prioritised Spaces for Students

In light of the political and media interest in recent weeks regarding designated spaces for Māori and Pacific students, I have reinforced with both staff and students our commitment to supporting the diverse interests and needs of our students.

1. Education and Student Experience

Overview

The University has continued its positive start to the year, with overall EFTS forecast to be around 1% above budget. Total domestic EFTS are 2% above budget, while international full fee EFTS are 4% under budget. Considerable effort was made to recover our share of domestic school leavers, and has resulted in increased school leaver enrolments almost across the board; although the proportion of school leavers gaining university entrance is declining to pre-COVID levels, our domestic school leaver EFTS has increased by over 10%.

Lower than average university entrance achievement and zero fees for domestic foundation students have contributed to growth in the University's foundation programmes, with significant increases expected in both domestic funded programmes. Māori student enrolments increased relative to 2023, achieved in both postgraduate segments (Postgraduate Pathways and Working Professionals) and in the School leaver segment. Pacific student enrolments are also higher than in 2023. Overall enrolments are at or above 2022 levels for the postgraduate segments but are marginally below 2022 for school leavers. The impact of lower university entrance rates is higher for Pacific school leavers, resulting in increased Foundation programme enrolment. Disabled learner enrolments are higher relative to the start of 2023 across all segments: undergraduate and postgraduate, as well as domestic and international.

While international undergraduate EFTS are lagging behind where they were at this point last year (down 10%), EFTS have grown strongly at the postgraduate level; we anticipate our largest cohort of international postgraduate students this year. A reduced intake of international students from New Zealand schools was expected as the impact of COVID border closures continues to work through secondary schools, but both the intake and our retention of undergraduate international students has been lower than anticipated. To help reduce this shortfall, our recruitment and admission focus has shifted to Semester 2 and beyond.

Indicators	Last Year	Current Year			
		To Date (4 April 2024)		End of Year	
	Actual	Target	Actual	Target	Forecast
Total EFTS	35,337	29,821	30,503	35,433	35,952
Domestic Funded	29,072	24,906	25,590	29,112	29,780
International Full Fee	5,607	4,655	4,420	5,782	5,586
% Postgraduate EFTS	25.5%	24.49%	26.02%	27.19%	27.23%

	2024 (10 April)	2023 (9 April)	% Change
Total Māori EFTS	1,979	2,095	5.8%
Māori School leavers	276	365	32.3%
Total Pacific EFTS	2,392	2,523	5.5%
Pacific School leavers	341	398	16.6%
Total Postgraduate	7,285	7,938	9.0%
Domestic	5,074	5,379	6.0%
International	2,163	2,484	14.9%

Note: EFTS information does not include enrolments in the ELA and other sources

Progress against priorities

Priority 1: Accessible, equitable lifelong higher education opportunities

Priority 2: Student-centric learning, co-curricular and extra-curricular cultures

Priority 3: Education that is research-informed, transdisciplinary, relevant and with impact for the world

Priority 4: Graduates who make the world better tomorrow than it is today

Priorities 1 & 2: Learner Success Plan (LSP) and Disability Action Plan (DAP)

The Curated Pathways pilot (supporting students predicted to transition into first year better via taking a specially curated set of Semester 1 courses) across three programmes (BA, BCom, BSc) is underway.

Work has commenced responding to the recommendations of the formal review of the four specialist transition offerings for those new to university, namely: He Pūāotanga New Start, UniBound, Tōia ki Waipapa, and Summer Start Programmes, along with the TFC review.

As part of overall Canvas (Learning Management System) enhancement and the DAP Workstream 2, an audit of accessibility of courses has been conducted. All Stage 1 courses now meet the required Canvas standard baseline practice, improving student experience.

Academic Quality Review discussions with Faculties have covered 'learner success' and 'equity and diversity' as two of the review topics.

Priorities 1-4: The Curriculum Framework Transformation (CFT) Project

The new 'Admissions and Enrolment Student Experience Policy' and accompanying 'Procedures' have been progressing through their approval processes, and planning is underway for implementation in 2025. The agreed changes are anticipated to streamline admissions processes, improve student experience, and reduce staff workload.

Work continues on two pilot Waipapa Taumata Rau (WTR) courses (Arts and Science) and two pilot transdisciplinary courses for 2024 delivery. Feedback will inform development of WTR courses to be delivered at scale in 2025, and the transdisciplinary courses in 2026.

Quarterly meetings with faculties commence this month to monitor implementation progress and identify areas needing support.

Priority 3: Education that is research-informed, transdisciplinary, relevant and with impact for the world

The 2024 'Change One Thing' challenge, designed to support teaching innovation, awarded 16 bids, ranging from the use of visualisation to support key concepts in statistics to the use of collaborative annotation tools to support student engagement in key readings.

All staff now have access to a new Professional Learning Series comprised of both self-directed modules, and facilitated workshops, the series is aligned to the University's TeachWell Framework, Academic Standards, and is designed to support teaching excellence.

Work is underway to pilot via Inspera (our digital assessment portal) to further strengthen assessment security and academic integrity.

2. Research and Innovation

Indicators	Last Year	Current Year			
		To Date (31 March 2024)		End of Year	
	Actual	Target	Actual	Target	Forecast
Research revenue (\$M)	281.6	233.5	238.3	291.9	294.5

Note: The revenue includes University of Auckland revenue only

Overview

The Science, Innovation and Technology Minister, the Hon. Judith Collins, visited the University of Auckland on 8 March and met with the Vice-Chancellor and Deputy Vice-Chancellor (Research) on science system priorities. The Minister toured our Space Institute | Te Pūnaha Ātea at the Faculty of Engineering and the Cloud 9 incubator for MedTech start-ups at the Auckland Bioengineering Institute. The visit was featured positively in the Minister's NZ Herald opinion piece on space technology (21 March).

Our Liggins Institute Māori Advisory Board were winners of the prestigious Tū Rangatira mo Te Ora Award at this year's Public Health Association of NZ Awards (PHANZ), recognising their leadership and commitment to Hauora Māori and raising the profile of Māori in public health.

The Research Services Design to integrate UniServices research services functions into the university has now had its new structure confirmed. The focus has now shifted to recruitment and transition planning to bring the Contracts and Growth and Funds Advisory teams into the university.

Progress against priorities

Priorities 1 and 4: World-class research inspired by our place in Aotearoa and the Pacific AND Ambitious research confronting humanity's greatest challenges

A new Global Research Engagement Fund (GREF) has been launched to support our researchers and professional research staff in fostering new and emerging research partnerships with international research collaborators. The fund is open to all international research funding opportunities (including Horizon Europe, Wellcome Trust and the Bill and Melinda Gates Foundation) and intends to support both project planning and networking and engagement, with additional support for UoA-led projects.

Priority 2: A global powerhouse of innovation, creativity and entrepreneurship

Fofonga for Pacific Research Excellence, in collaboration with the ORSI team, are currently in the draft stages of an Impact Strategy for Pacific Research.

Meanwhile, a refreshed Strategic Case for Medtech-iQ Aotearoa has been completed with input from the founding members of Medtech-iQ Aotearoa's four regional hub teams and Deloitte, with the intent to socialise the ask and opportunities of the national innovation hub initiative with potential funders and supporters in government and philanthropic sectors. Medtech-iQ has also run a pilot Pacific student summer internship in partnership with FOU (Pacific Workforce Development, Te Whatu Ora | Health NZ).

Priority 3: Relevant, purposeful, impactful research for our communities

Fixed term resourcing is being established to support our transdisciplinary University Research Centres and emerging strategic research priority areas in research communications, which is intended to build their profiles and positioning for greater research impact. Work is also underway with the Communications and Engagement team to support the collection and curation of impact stories that demonstrate our contribution to the Sustainable Development Goals.

Between February-April 2024, Fofonga for Pacific Research Excellence has been assisting early career researchers in preparation for upcoming promotion rounds by facilitating connections, organising workshops and nurturing relationships. Each researcher has been matched with senior Pacific academics to serve as mentors.

Priority 6: A research ecosystem characterised by collaboration, agility, simplicity, engagement, and empowerment

A new Research Integrity Policy was circulated for internal consultation, with the purpose of clarifying responsibilities at the University to ensure research is conducted at the highest standards of research integrity – a growing global challenge. Feedback on the draft policy concluded on 19 April and is presently being assessed.

The Ethics Improvement Plan is another top 2024 priority, with immediate focus placed on ensuring regulatory compliance with Health Research Council accreditation, increasing awareness and understanding of human ethics, and improving the user experience for ethics information, systems and processes.

3. Partnerships and Engagement**Overview**

Significant efforts continue to be made to meet student recruitment and revenue targets; the University's largest ever international postgraduate intake in Semester 1 2024 was particularly encouraging, and both domestic and international applications for Semester 2 are tracking well thus far. Other highlights include the Distinguished Alumni Awards on 6 April, and ongoing opportunities through the Eden Park strategic partnership.

Progress against priorities

Priority 1: Strengthen and deepen our relationships with tangata whenua

An innovative Memorandum of Understanding was signed on 11 April with 14 Auckland High Schools that are committing to achieving University Entrance (UE) parity for Māori and Pacific secondary learners by 2030. The agreement is the first of its kind in Aotearoa. Māori and Pasifika UE attainment dropped from 40% in 2020 to 34% in 2022, comparative to national UE attainment of 53% in 2020 and 50% in 2022.

Priority 2: An ambitious and relevant partner that is globally networked

As part of Reimagining India, a six-week Prime Minister's Scholarship for Asia (PMSA) programme, 11 University of Auckland students participated in a cultural exchange and travelled to India, together with 13 students from other New Zealand universities. The students visited universities, NGOs, corporations and schools across nine Indian states, learning about the social, political, and economic drivers in India, while also serving as cultural ambassadors and sharing the values that define a diverse Aotearoa New Zealand.

Priority 3: Deep engagement with diverse Aotearoa and Asia-Pacific communities

As part of the Eden Park strategic partnership, signage for the new 'University of Auckland North Stand' is now installed, providing a strong brand presence for the University for live attendees and TV viewers. Promotion of events through social media is proving popular with students who are enjoying the benefits of discounted tickets.

More than 80 secondary math and science teachers from across New Zealand attended the University's first STEM Conference, aimed specifically at improving secondary-tertiary curriculum awareness and alignment among secondary educators. The conference provided attendees with a clearer understanding of how the foundation skills taught at secondary level connect to the undergraduate programmes offered at university.

Priority 4: Enduring relationships with prospective students, students, alumni and donors

At the start of Semester 1, nearly 90 international undergraduate and postgraduate students from around the world commenced their studies at the University with scholarships funded by the International Office.

So'ofau, an initiative spearheaded by OPVC Pacific for Pacific student association leaders, held its second engagement during mid-semester break. So'ofau seeks to increase and support Pacific student achievement, to celebrate thriving Pacific cultures across our campuses and to raise awareness regarding internship and postgraduate pathways.

The University's Student Ambassador Programme welcomed over 40 new participants, with significant diversity across level of study, discipline and regional representation. This intake doubles our total number of Student Ambassadors.

The first of this year's Alumni After Hours events took place on 18 March in Whangarei, with Dr Claudia Rozas-Gómez, from the School of Critical Studies in Education, as guest speaker.

Priority 6: Recognised and valued by our communities for the contributions we make towards a more sustainable future for all

The University of Auckland has been chosen to host a workshop at the upcoming United Nations Small Island Developing States conference in May 2024, on the topic 'Advancing Research and Action on the Health Crisis in the Pacific', together with Oxfam.

4. Enabling our People and Culture

Overview

The past reporting period has seen critical business decisions being taken and solid steady progress across each Priority area. Progress also continues across the Pacific staffing plan and Waipapa Tangata Rau.

The most significant action is the decision taken by the HONO (Workday Implementation) Steering Committee to delay the go-live of Phase One. This decision was based on the project challenges regarding data conversion and integration into other key University systems. The revised go-live window will now be from mid-October 2024 through to early November 2024.

Progress against priorities

Priority 1: Live our values and purpose

The Values Led Culture programme is focusing on four key areas:

1. The development of a Senior Executive Leadership Programme;
2. Cascading values-led culture practices — tools and facilitated sessions for leaders and teams;
3. Integrating our values and Te Ao Māori principles in systems, processes, policies, and decision-making to deliver an improved employee experience; and
4. Deciding on an Employee Engagement Survey Tool and communication approach.

The project team has piloted three variations of the "Values in Action" for Teams Approach and toolkit. These are currently with FHMS; HR and a team within CAI. The results of these pilots will now be gathered through to September 2024. This will inform the wider rollout across the University in late 2024 and into 2025.

Hei Iti Khaurangi (previously known as Leadership Principles) has finalised its initial implementation plan, which is to be presented to the Values Led Culture Steering Committee in May 2024.

The People Experience and Policy workstream started full production on the materials and media required to support cascading values led practices and HONO phase 1: onboarding. Work is also well underway as part of the "Accessing learning" workstream and the project team is currently in the data gathering phase.

The Engagement and Listening project team, with advice and support from Finance and Procurement, is progressing the finalisation of the short list of suppliers for a replacement Staff Engagement survey tool.

Priority 2: Develop a future-ready workforce

Following the implementation of the Academic Standards and Workload policy, we are now scoping out the work for the next phase of the Future Academic Workforce programme.

Priority 3: Build a high-performing, diverse, inclusive and equitable community

People and Culture are collaborating with the Pro Vice-Chancellor (Māori) to co-sponsor refining the Māori staffing plan (Waipapa Tangāta Rau). The project team has finalised the initial the implementation plan and is engaging (with key partners) senior leadership teams across the university.

In February 2024, the Office of PVC Pacific held a consultation session with over 60 Pacific academic staff to gather feedback on the initial draft of the Pacific Staffing Strategy. Emphasis has been placed on respecting and listening to staff and ensuring their inclusion in the drafting process and ownership of the Pacific Staffing Strategy upon publication.

The Pacific Staffing Strategy was presented to Fonoaga Pasifika (Committee of Associate Deans Pacific), the Pacific Senior Professional Staff Leaders Committee and with Pacific alumni. This plan will work to increase leadership and decision-making roles for Pacific staff, to support a pipeline of initiatives and early career and leadership pathways across Waipapa Taumata Rau, to prioritise key workforce areas, and to invest in Pacific cultural competencies. The final date for feedback was 5 April, and OPVC Pacific is now working with the Director of Human Resources for endorsement before embarking on wider university consultation.

5. Our Enabling Environment

Overview

Indicators	Last Year	Current Year			
		To Date (31 March 2024)		End of Year	
	Actual	Target	Actual	Target	Forecast
Total revenue (\$M)	1,458.3	643.2	658.2	1,522.6	1,526.3
Revenue achieved as a % of budget	100.6%	100%	102.3%	100%	100.2%

Note: Total revenue excludes CIP Loan Fair Value and specified philanthropic grants.

Progress against priorities

Priority 1: Mana-enhancing services and practices

The 2024 priorities for the progressive delivery of Whakamana Tangata, the Student Services strategy comprise: improvements to online self-service information; staff capability and development programmes including an accreditation framework for student advisors; effective management of peak inquiry periods of the academic calendar; simplification and greater student-centricity of academic regulations and better spaces on campus for students. Improvements to online information and processing turnaround times for the peak Semester 1 period resulted in a 15% decrease in peak inquiries. Recent technology enhancements now enable us to route inquiries directly to the teams responsible for provisioning services, thereby reducing wait times and improving the quality of responses and services delivered through the Student Experience Centre and Student Hubs.

The Wellbeing and Preparedness Assessment has been completed by 1,908 new students. Those categorised as high risk (4%) are being contacted by staff in Campus Care to discuss their needs and help them access appropriate support services. Faculty support teams are contacting medium-risk students, and all respondents receive automated but personalised email responses containing information about University services that can respond to their needs.

An audit of Work Integrated and Community Learning (WiL) current practice has been completed and will now inform the development of a framework and roadmap. This aims to address student expectations of WiL offerings (linked to the CFT programme) and the services and infrastructure to support this growing need.

New student-oriented spaces, including the new cafe and atrium in B201, are being heavily used and appreciated by students. The redevelopment of Levels 1 and M in the University library has been completed and the space was re-opened with a blessing on 18 March. The space has proven immediately popular with students and addresses several priorities of the student community, providing more bookable spaces for team assignment work, more informal spaces, a Te Reo space and a Pacific space. The landscaping and pedestrianisation of Wynyard Street, currently in progress, will provide a student-focused and pedestrian-friendly area to support student activities, outdoor events, and social activity. Landscaping and cafe development continues at the Newmarket campus.

Priorities 2 and 3: Efficient, effective, prudent, transparent, and informed operations AND Seamless, effective, and equitable user experiences across social, physical, and digital environments

Work continues to enable UniServices to access University shared services and simplify its reporting and accounting procedures.

A cross-functional team is delivering a fit-for-purpose eco-system to enable expansion of the University's on-line and flexibly delivered professional development and taught post-graduate offerings to the Lifelong Learning / Working Professionals Segment.

The refresh of our core network infrastructure has continued with the successful replacement of critical network elements over the Easter weekend. This represented a significant project milestone and paves the way for substantial uplift in network performance and resilience.

Priority 4: A distinctive, capable, and flexible built environment that celebrates our place in Aotearoa New Zealand and the Pacific

The priorities of Te Rautaki Tūāpapa | Estate Strategy 2021-2030 continue to be progressed.

Delivery of the approved Capital Programme:

- **B104 Old Choral Hall.** Foundation strengthening works are complete. The building is scaffolded and shrink-wrapped to allow roof works to run concurrently with internal structural strengthening and services. Occupation is due mid-2025.
- **Newmarket Landscaping.** Construction work for the new campus entrance, cafe, drainage and landscaping has commenced.

Planning activities include:

- **B230 (Law and Performing Arts).** The Stage 1 Business Case has been approved and the investment objectives have been agreed with project sponsors. Early-stage design and stakeholder engagement will commence shortly to inform concept design.
- **Master planning.** The project team has been established and workshops are underway; wider stakeholder engagement is scheduled to commence soon.
- **Next horizon Capital Plan.** Priority capital developments have been identified for the next 10–15-year period and will inform the University's Long-Term Financial Plan. The plan will be supported by an analysis of current University space and consideration of future requirements.

Priority 5: A commitment to achieve net-zero carbon status and to publish meaningful metrics of the University's progress towards overall sustainability

The University's Green House Gases 2023 preliminary figures have been collated with external audit and verification scheduled for June 2024.

A Carbon Neutral Government Programme (CNGP) progress dashboard has been developed that includes data from Tranche Three organisations (including the University of Auckland). The Ministry for the Environment is to arrange release.

Dawn Freshwater
Vice-Chancellor

Appendix 1: University Gifts and Pledges [February 2024]

The following major new gifts and pledges were received by ARD in February 2024, totalling \$1,985,806:

- \$499,315 from the Auckland Medical Research Foundation for the 'Investigating the Disruptive Role of T Cells in Parkinson's Disease: Implications for Neuronal Communication' study, the 'Exenatide treatment for protection and repair of the preterm brain' study, and the 'A suite of masked camptothecin analogues for application in anticancer antibody-drug conjugates (ADCs)' study, all at Medical and Health Sciences
- \$399,395 from the Passe & Williams Foundation for the 'Tackling anti microbial resistance in sinusitis' study at Medical and Health Sciences
- \$298,474 from the Cancer Society of New Zealand for the 'Prehabilitation for patients with cancer: participatory research' study at Medical and Health Sciences
- \$152,727 from the Neurological Foundation of New Zealand for the 'Identification of biofluid biomarkers for Alzheimer's disease' study at Medical and Health Sciences
- \$140,000 from the Rotary Club of Newmarket Charitable Trust for the NRCF Hauraki Gulf Environment Award at Science and for cancer research at Medical and Health Sciences
- \$78,358 from Cancer Research Trust New Zealand for the 'Modelling Cooperating Mutations that lead to Acute Myeloid Leukaemia' study at Medical and Health Sciences
- \$64,500 from the Maurice and Phyllis Paykel Trust for the Phyllis Paykel Memorial Scholarship in Medicine, the M and P Paykel Trust Research Scholarship and the Maurice & Phyllis Paykel Trust PhD Research Travel Award, all at Medical and Health Sciences
- \$50,000 from the Estate of Ernest H Davis & Ted & Mollie Carr Endowment Trust for ageing process research at Medical and Health Sciences
- \$50,000 from an anonymous donor to support drug discovery in Parkinson's disease research at Medical and Health Sciences
- \$50,000 from the Tentpole Family Trust for the Atrial Fibrillation in Women project at Manaaki Manawa Centre for Heart Research
- \$50,000 from Ember Korowai Takitini for the 'Extending and validating the HOTSPOTS tool with Nursing: A feasibility and validation study' at Medical and Health Sciences
- \$33,000 from Sue Edens for Manaaki Manawa Centre for Heart Research at Medical and Health Sciences
- \$32,415 from Tiller Global for 'REFLECT Consortium Meeting – A study on global climate change adaptation' at Medical and Health Sciences
- \$31,202 from Tonkin & Taylor for the Tonkin & Taylor Scholarship at Engineering

- \$30,840 from the David Levene Foundation for research into the Teacher Education in Schools Programme at Education and Social Work
- \$25,580 from the Ralph and Eve Seelye Charitable Trust to support visiting scholars through the Seelye Fellowship programme

THE UNIVERSITY OF AUCKLAND
MATERIAL FOR COUNCIL FROM
THE MEETING OF SENATE 08.04.2024

PART A:

1. RECOMMENDATIONS FROM SENATE REQUIRING TO BE CONSIDERED/RECEIVED BY COUNCIL

- a) **Review of the Department of Physics**
Senate 08.04.2024 RECOMMENDS to Council that it receive the Review of the Department of Physics
- b) **Māori Studies Review – Year-on Progress Report**
Senate 08.04.2024 RECOMMENDS to Council that it receive the Māori Studies Review – Year-on Progress Report
- c) **Department of Property Review – Year-on Progress Report**
Senate 08.04.2024 RECOMMENDS to Council that it receive the Department of Property Review – Year-on Progress Report

2. RECOMMENDATIONS FROM SENATE REQUIRING COUNCIL CONSIDERATION/APPROVAL

ACADEMIC MATTERS AND REGULATIONS

1. REGULATION AMENDMENTS

Senate, 08.04.2024 RECOMMENDS that Council approve the following Regulation Amendments:

- a) **Regulation Amendment 2024-905: Academic and General Statutes and Regulations – Enrolment and Programme Regulations**
 - 1. To amend the Substitutions and General Programme Provisions sections in the Enrolment and Programme Regulations.
 - 2. To add new Programme Variations and Transition Provisions sections to the Enrolment and Programme Regulations.
- b) **Regulation Amendment Regulation Amendment 2024-908: Academic and General Statutes and Regulations – The Degree and Diploma Statute 1991**
To add newly approved programmes and diplomas to the statute.
- c) **Regulation Amendment 2024-910: Academic and General Statutes and Regulations – 2025 Closing Dates for Admission**
To remove the non-standard closing dates for the Master of Science – Psychology, amend the nonstandard closing date for the Master of Organisational Psychology and add non-standard closing dates for the Postgraduate Diploma in Applied Psychology and the Postgraduate Diploma in Science – Applied Behaviour Analysis.

2. 2025 PROGRAMME LIMITATIONS – Faculty of Medical and Health Sciences (Programmes with 1 July application close date)

Senate, 08.04.2024 RECOMMENDS that Council approve the 2025 Programme Limitations - Faculty of Medical and Health Sciences (Programmes with 1 July application close date)

PART B: ITEMS FROM SENATE FOR NOTING BY COUNCIL

No items to note

PART C: MATTERS RECEIVED AND APPROVED UNDER DELEGATED AUTHORITY

1. MEMBERSHIP OF SENATE

Senate 08.04.2024 advises Council that it approved the following appointments to the Senate membership:

The appointment of **Associate Professor Helen Dixon and Dr Hayley McGlashan Fainu** to fill the casual vacancies for two Lecturers' Representatives of the Faculty of Education and Social Work on Senate for a three-year term ending 31.01.2027.

2. Proposed 2028 Academic dates

Senate 08.04.2024 advises Council that it approved the proposed 2028 Academic dates

3. CUAP AMENDMENTS

Senate 08.04.2024 advises Council that the following CUAP amendments were approved for submission to CUAP:

Arts

2024-008	Master of Arts (240 points) in Ancient History, Greek, Languages and Literature, Latin, Logic and Computation, Mathematics, Music, and Statistics.	Deletion
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Business and Economics

2024-104	Master of Human Resource Management	To restructure the Master of Human Resource Management from a 240-point to a 180-point degree and amend its schedule.
2024-105	Master of International Business	To restructure the Master of International Business from a 240-point to a 180-point degree.
2024-106	Master of Marketing	To restructure the Master of Marketing from a 240-point to a 180-point degree and amend its schedule.

Creative Arts and Industries

2024-201	Postgraduate Certificate of Housing Studies (PGCertHousSt)	Deletion
2023-218	Postgraduate Certificate in Architectural Project Management	Deletion

Engineering

2024-406	Postgraduate Certificate in Bioengineering (PGCertBioeng)	To introduce a new Postgraduate Certificate in Bioengineering (PGCertBioeng). A supporting 30-point research project and two new supporting 15-point taught postgraduate courses are also introduced.
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6.1

Medical and Health Sciences*

2023-635	PGDipHSc	To introduce a new specialisation in Cardiac Ultrasound in the existing Postgraduate Diploma in Health Sciences
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Science

2024-700	MClinExPhys	To introduce a Master of Clinical Exercise Physiology (MClinExPhys; 180 points).
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Interfaculty

2024-800	Bachelor of Social Justice Studies	To introduce a Bachelor of Social Justice Studies (BSJS); subjects in Social Justice and Mātauranga Māori
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*This CUAP proposal was approved by the Chair ex officio after the Senate meeting of 08.04.2024

Senate 08.04.2024 also advises Council that it approved the following:

4. FIVE NEW, AMENDED AND REVISED SCHOLARSHIP, PRIZE, & AWARD REGULATIONS

1. Faculty of Creative Arts and Industries BAS Award for UEH Partnership Students
2. Mayne Wetherell Prize
3. Mayne Wetherell Tangata Whenua ā Moana Oceana Prize
4. Auckland Law School Postgraduate Award
5. AECOM Civil and Structural Engineering Scholarship

Charitable Trusts and Foundations Policy

Application

This policy applies to all University **members**.

Purpose

To set out the requirements of the **University** in relation to setting up a charitable trust or foundation in support of the University.

Policy

1. Any **charitable trust** or foundation to be set up using the name of Waipapa Taumata Rau University of Auckland or referring to any part of the University must have prior approval by resolution of the University Council.
2. **Staff of the University** who wish to be involved in setting up a charitable trust or foundation for the purpose of procuring philanthropic support for the University or any part of the University (e.g. a faculty or research centre) must obtain the prior permission of the Vice-Chancellor.
3. In the first instance, requests for approval to establish a charitable trust or foundation must be directed to the Registrar together with details of the proposed constitution documents for the trust or foundation, the Trustees, and prospective donors.
4. The University Council has resolved, that only one trust, *The University of Auckland Foundation*, will be permitted to hold funds within New Zealand to benefit Waipapa Taumata Rau University of Auckland and to use the name of the University in that context.
5. The establishment of a charitable trust or foundation in another country, or countries, (e.g. the UK or USA Friends of The University of Auckland) will be approved by the Council on the basis that only one such trust or foundation will exist in each country.
6. This policy is not intended to seek or imply control of the activities of trusts or foundations which confer a benefit on the University.
7. The Council in considering an application to establish a charitable trust or foundation using the name of the University will take into account the need to protect the name and reputation of the University in raising funds for its academic and related activities.

Definitions

The following definitions apply to this document:

Charitable trust means a trust that has a purpose which, in accordance with New Zealand law, is charitable.

Members means members of the University and includes members of Council, Council committees and other committees, students, staff, committee appointees and the University's companies' staff and board members.

University means the University of Auckland and includes all subsidiaries.

Key relevant documents

Include the following:

- [Education and Training Act 2020](#)
- [Charities Act 2005](#)
- Charities Amendment Act 2023
- [Fair Trading Act 1986](#)

Document management and control

Content manager: Office of the Vice-Chancellor

Owned by: The Registrar

Approved by: Council

Date approved: April 2024

Review date: 1 May 2029