



Business and Economics

OPSMGT 757 : Project Management (15 POINTS)

2021 Semester One

Course Prescription

Discusses tools and techniques for managing complex projects. Particular focus is given to balancing competing demands among scope, time, cost, and quality. Communication tools for facilitating relationships between the project team and customers are also discussed. Both qualitative and quantitative tools for risk assessment, mitigation, and management are covered.

Course Overview

The course is intended as a second course in project management. It is assumed the student understands mechanical elements such as how to construct GANTT charts, PERT charts, allocate resources, the 80 hour rule, etc. This course is about exploring the softer side of project management and about pushing into the role of the project manager (not the subfunction leader or project administrator). The project manager does not sit and crunch numbers. The project manager receives information and uses that information to make decisions.

Course Requirements

No pre-requisites or restrictions

Capabilities Developed in this Course

- Capability 1: Disciplinary Knowledge and Practice
- Capability 2: Critical Thinking
- Capability 3: Solution Seeking
- Capability 4: Communication and Engagement
- Capability 5: Independence and Integrity

Graduate Profile: [Master of Commerce](#)

Learning Outcomes

By the end of this course, students will be able to:

1. Develop instincts about what to do under various project scenarios (Capability 1 and 3)

2. Be able to write a convincing business proposal (Capability 1, 4.2 and 5.1)
3. Identify common project failure pitfalls. (Capability 1, 2, 3, 4.1 and 4.3)

Assessments

Assessment Type	Percentage	Classification
Summary of 4 video lectures	8%	Individual Coursework
Simulation project reflection	20%	Individual Coursework
case study analysis	12%	Group & Individual Coursework
Business case	30%	Individual Coursework
Failed project analysis	30%	Group Coursework
5 types	100%	

Assessment Type	Learning Outcome Addressed		
	1	2	3
Summary of 4 video lectures	✓		✓
Simulation project reflection	✓		✓
case study analysis	✓		✓
Business case		✓	
Failed project analysis			✓

Workload Expectations

This course is a standard 15 point course and students are expected to spend 10 hours per week involved in each 15 point course that they are enrolled in.

For this course, you can expect 36 hours of lectures and tutorials, 54 hours of reading and thinking about the content and 60 hours of work on assignments and/or test preparation.

Delivery Mode

Student Feedback

At the end of every semester students will be invited to give feedback on the course and teaching through a tool called SET or Qualtrics. The lecturers and course co-ordinators will consider all feedback and respond with summaries and actions.

Your feedback helps teachers to improve the course and its delivery for future students.

Class Representatives in each class can take feedback to the department and faculty staff-student consultative committees.

Digital Resources

Course materials are made available in a learning and collaboration tool called Canvas which also includes reading lists and lecture recordings (where available).

Please remember that the recording of any class on a personal device requires the permission of the instructor.

Academic Integrity

The University of Auckland will not tolerate cheating, or assisting others to cheat, and views cheating in coursework as a serious academic offence. The work that a student submits for grading must be the student's own work, reflecting their learning. Where work from other sources is used, it must be properly acknowledged and referenced. This requirement also applies to sources on the internet. A student's assessed work may be reviewed against online source material using computerised detection mechanisms.

Inclusive Learning

All students are asked to discuss any impairment related requirements privately, face to face and/or in written form with the course coordinator, lecturer or tutor.

Student Disability Services also provides support for students with a wide range of impairments, both visible and invisible, to succeed and excel at the University. For more information and contact details, please visit the [Student Disability Services' website](http://disability.auckland.ac.nz) <http://disability.auckland.ac.nz>

Special Circumstances

If your ability to complete assessed coursework is affected by illness or other personal circumstances outside of your control, contact a member of teaching staff as soon as possible before the assessment is due.

If your personal circumstances significantly affect your performance, or preparation, for an exam or eligible written test, refer to the University's [aegrotat or compassionate consideration page](https://www.auckland.ac.nz/en/students/academic-information/exams-and-final-results/during-exams/aegrotat-and-compassionate-consideration.html) <https://www.auckland.ac.nz/en/students/academic-information/exams-and-final-results/during-exams/aegrotat-and-compassionate-consideration.html>.

This should be done as soon as possible and no later than seven days after the affected test or exam date.

Learning Continuity

In the event of an unexpected disruption we undertake to maintain the continuity and standard of teaching and learning in all your courses throughout the year. If there are unexpected disruptions the University has contingency plans to ensure that access to your course continues and your assessment is fair, and not compromised. Some adjustments may need to be made in emergencies. You will be kept fully informed by your course co-ordinator, and if disruption occurs you should refer to the University Website for information about how to proceed.

Student Charter and Responsibilities

The Student Charter assumes and acknowledges that students are active participants in the learning process and that they have responsibilities to the institution and the international community of scholars. The University expects that students will act at all times in a way that demonstrates respect for the rights of other students and staff so that the learning environment is both safe and productive. For further information visit [Student Charter](https://www.auckland.ac.nz/en/students/forms-policies-and-guidelines/student-policies-and-guidelines/student-charter.html) <https://www.auckland.ac.nz/en/students/forms-policies-and-guidelines/student-policies-and-guidelines/student-charter.html>.

Disclaimer

Elements of this outline may be subject to change. The latest information about the course will be available for enrolled students in Canvas.

In this course you may be asked to submit your coursework assessments digitally. The University reserves the right to conduct scheduled tests and examinations for this course online or through the use of computers or other electronic devices. Where tests or examinations are conducted online remote invigilation arrangements may be used. The final decision on the completion mode for a test or examination, and remote invigilation arrangements where applicable, will be advised to students at least 10 days prior to the scheduled date of the assessment, or in the case of an examination when the examination timetable is published.