LEADERSHIP & SERVICE AWARD COMPETENCIES

	COMMUNICATION	ORGANISING AND PLANNING	PROBLEM SOLVING	LEADERSHIP	TEAMWORK
BRONZE	Communicates knowledgably to others about their area of volunteer work. Actively listens and responds to instructions. Clearly and succinctly conveys experiences in award submission.	Maintains a balance between volunteering, leadership development and other commitments. Performs tasks as per role description or project brief.	Identifies problems or breakdowns in processes or systems. Reports problems and/or takes appropriate action.	Exhibits personal leadership by displaying integrity, keeping commitments to agreed outcomes and behaving consistently. Gains others' trust by demonstrating empathy, openness and honesty.	Liaises effectively with other volunteers and staff. Participates in meetings. Recognises organisation goals and works with other volunteers and staff to achieve them.
SILVER	Communicates in an appropriate register with various audiences using a variety of media. Delivers presentations or training in a professional way. Prepares award submission with an excellent use of the STAR format.	Shows active time management skills. Creates and implements plans. Demonstrates ability to prioritise in both the short and long term.	Has a contingency plan. Adapts plans in response to changed circumstances. Demonstrates reflective thinking when problem solving. Takes a proactive approach to problemsolving, coming up with innovative solutions.	Demonstrates self-awareness and reflection in award submission. Exhibits leadership of others by taking responsibility for an aspect of a project (e.g. fundraising). Values equity; supports individuals with a diverse backgrounds, styles, abilities and motivation.	Establishes constructive and collaborative relationships. Influences and interacts with a range of people (including figures of authority) constructively. Assesses individual strengths to delegate tasks to others.
GOLD	Makes exceptional use of a range of communication tools, and is able to show that these tools have helped reach a range of people. Demonstrates ability to effectively communicate with diverse groups (peers, figures of authority, key stakeholders and members of the public).	Sets priorities and creates annual plans (e.g. strategic, marketing, evaluation and risk assessment plans). Leads in the implementation of a major project with significant implications. Allocates appropriate resources and co-ordinates with internal and external partners as appropriate.	Proactively identifies opportunities to innovate or improve and initiates efforts to explore alternative solutions. Is proactive in seeking feedback and is timely and efficient in responding to feedback, questions or requests.	Supports others through difficult situations, involving a range of stakeholders, with significant risks, to achieve a positive outcome. Takes the lead in a complex area of work, with multiple stakeholders and/or agencies at different levels to achieve a significant positive outcome for the organisation or peers.	Fully participates and adds value in meetings, often facilitating others' input to ensure a range of views are heard. Monitors the work/progress of a team and takes action to keep them on track. Builds team cohesiveness by helping create a feeling of unity and inclusion.